

NETWORK WORLD

The Newsweekly of User Networking Strategies

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US Sprint set to unveil new bill service

By Bob Wallace
Senior Editor

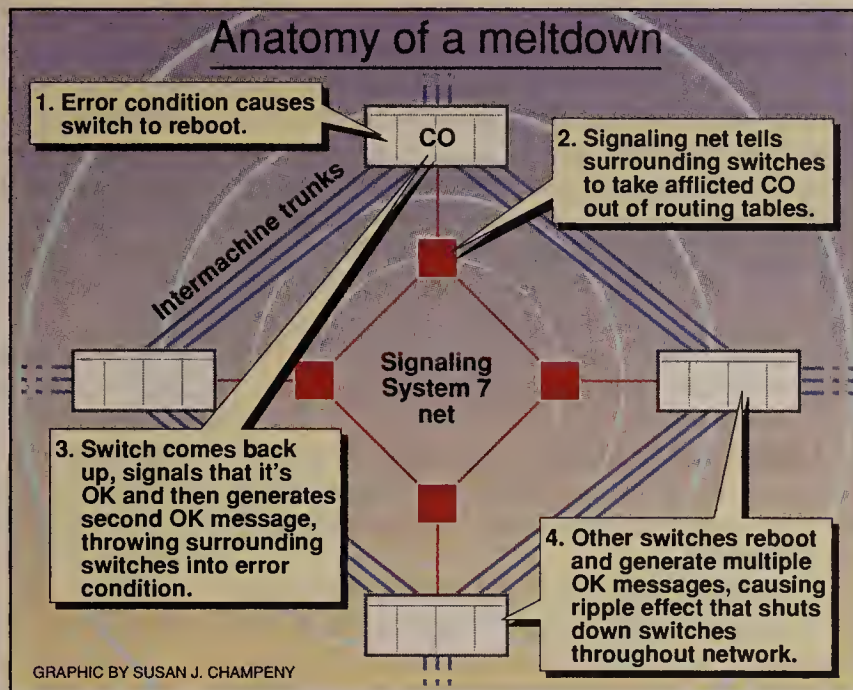
FORT LAUDERDALE, Fla. — A US Sprint Communications Co. executive last week revealed that the carrier plans to introduce a billing service next month that will provide customers with a single bill for all services, as well as custom management reports and on-line access to traffic data.

The official, speaking at the International Communications Association's 16th Annual Winter Seminar here, said the carrier will announce the Invoice Processing System (IPS) at the Communication Networks '90 conference in Washington, D.C., which will be held from Feb. 5 to 8.

"It's taken us tens of millions of dollars and over three years to develop IPS," said Richard Smith, president of the National Marketing Division at US Sprint. "We view it as the first shot fired in the billing wars."

IPS, which was praised by one early user interviewed by *Network World*, would simplify bill processing for US Sprint customers and enable the carrier to establish a unified volume discount plan covering all its services. That would give US Sprint an edge over rivals AT&T and MCI Communications Corp.

"If everything comes off as planned, IPS is going to be a great (continued on page 62)



Novell in the '90s: Noorda, top execs discuss strategy

The 1990s will be a time of challenges for Novell, Inc. While the company currently dominates the local-area network market, it is under pressure to meet user demand for increasingly sophisticated LAN products and is facing a growing threat from the legion of OS/2 LAN Manager OEMs.

Last week, *Network World* Senior Editor Laura DiDio held a summit with Novell's leaders,

Novell details plans for global naming service, other NetWare features, page 4.

including President and Chief Executive Officer Raymond Noorda; Darrell Miller, executive vice-

president of the Software Group; and Jim Bills, executive vice-president of Sales and Services.

In a recent letter, a 3Com executive purported to show how 3Com was outgrowing Novell both financially and in terms of market share. Is this true?

Noorda: 3Com is out 'growing' Novell. They're helping us to grow our base of NetWare users because they sell products such as Ethernet adapters that run with NetWare.

3Com is saying what it believes is true. In several areas of their business, such as the hard (continued on page 63)

AT&T regroups after crippling net failure

Massive service outage linked to software bug that spawned chain reaction through signaling net.

By Anita Taff
Washington Bureau Chief

BEDMINSTER, N.J. — In the wake of a network failure last Monday that left AT&T unable to complete about 50% of switched calls, company officials are scrambling to shore up customer confidence.

The network glitch, which began at about 2:30 p.m. EST and lasted for nine hours, affected standard long-distance, 800, Software-Defined Network and international calls. Private-line networks were not affected.

The outage was triggered by faulty code in central office switch software AT&T recently installed in all 114 of its 4ESS switches. An error in a New York 4ESS set off a chain reaction that generated faulty code in other switches, creating networkwide havoc within 10 minutes.

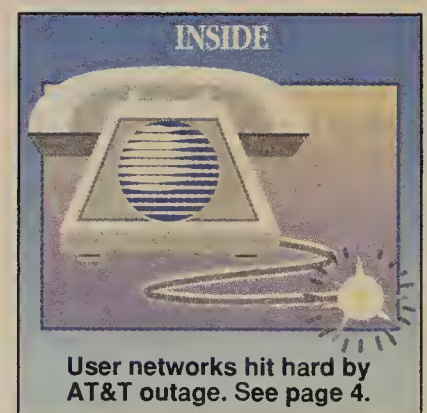
Although the full impact of the outage probably will not be known for some time, analysts, consultants and users throughout the country said the incident has shaken customer confidence. Some observers predict users will be wary of giving all of their traffic, particularly their 800 lines, to a single carrier.

The bug that caused the outage was embedded in AT&T's Generic 4E14 central office switch soft-

ware, according to Jim Nelson, manager of the AT&T Network Operations Center here.

The problem began when AT&T's Switch No. 50 in New York detected an as yet unidentified error and automatically took itself off-line to reboot, a process that takes about two seconds.

In order to go off-line, the (continued on page 4)



Net staffers shift tack to serve users

By Wayne Eckerson
Senior Writer

You've heard it before: To succeed, companies need to integrate information technology and business strategy.

But that isn't easy, and the pundits who pitch that wisdom rarely offer network managers any practical advice on how to harness technology to achieve business goals.

The key, according to users interviewed by *Network World*, is for net managers to establish an open and permanent dialogue with the end users they serve — the people who are closest to the company's customers and business operations.

To do that, some firms have their technical staff report directly to end users instead of information systems (IS) or network executives. This immerses technical staff in day-to-day business operations and forces them to focus on solving business problems instead of technological ones.

Others send senior technical (continued on page 60)

NETLINE

ORACLE OPTS FOR integrated circuit/packet switches for its high-speed international net. Page 2.

HP PREPS TO UNVEIL Unix-based integrated net control package. Page 2.

DEVELOPMENT TOOL helps users create NetView/PC applications. Page 2.

AMADEUS DETAILS PLANS for pan-European E-1 reservation network. Page 6.

ETHERNET TWISTED-PAIR standard gets task force approval after 2½-year development effort. Page 8.

BROADBAND NETWORKS offer hope for users with high-capacity needs. Page 41.

FEATURE

Interoperability is in the cards for Ethernet users

By Salvatore Salamone
Features Writer

Mixing different vendors' products in a local-area network is a gamble. Randomly selecting components from different vendors can lead to interoperability problems that result in network performance degradation. To avoid that, users need a clear understanding of what interoperability means when

applied to each element of a network.

In the case of Ethernet adapter cards — the focus of this inaugural article in the *Network World/Infonetics LAN Test Series* — interoperability means that cards from different vendors can be mixed and matched in any combination on a single network without creating problems. For the user, (continued on page 35)



Oracle bases global net on Netrix circuit/packet switch

Data base firm's high-speed backbone network will interconnect LANs at 100 sites using X.25.

By Paul Desmond
Senior Writer

BELMONT, Calif. — Oracle Corp. last week said it is building a high-speed international backbone network, based on integrated circuit/packet switches, that will interconnect local-area networks at 100 sites using X.25.

The 10-node backbone, anchored by \$2 million worth of Netrix Corp. #1-ISS switches, will be easier to manage and less expensive to operate than the two networks Oracle now runs. The company will be able to manage the network from any one of a num-

ber of sites around the globe, shifting control according to the time of day.

Oracle opted for the Netrix switches to support diverse applications that are suited to either circuit or packet switching. The network will utilize fractional T-1 and 56K bit/sec satellite links to tie together sites on four continents.

The five-node U.S. portion of the backbone is scheduled for completion in May, and all 10 nodes should be up by the end of the year, said Gene Shklar, direc-

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HP to unveil Unix-based network control package

By Jim Brown
Senior Editor

PALO ALTO, Calif. — Hewlett-Packard Co. this week will announce a Unix-based version of its OpenView net management software that supports integrated net management functions.

HP's OpenView Network Management Server software is the first HP package capable of collecting data from disparate network devices and presenting a single system image on a workstation screen. HP's existing MS-DOS-based OpenView Windows software is a graphical interface used in building stand-alone network management systems

that manage specific net devices.

The new product can also receive data from microcomputer-based net management systems that support Microsoft Corp.'s Microsoft Windows-based OpenView Windows. OpenView Network Management Server, expected to ship by mid-1990, runs on HP 9000 workstations and minicomputers under HP-UX, HP's Unix implementation.

Also this week, HP will announce its first integrated network management application, OpenView Network Node Manager. The application, which will also ship in mid-1990, will

(continued on page 58)

Application building tool boon for NetView/PC users

Vanderbeek's NAP gets high marks from users.

By Paul Desmond
Senior Writer

An IBM-blessed NetView/PC application development package is changing some users' minds about whether IBM's much-maligned NetView/PC — at least the OS/2 version — is a viable mechanism for bringing non-SNA devices under the NetView umbrella.

Users of Carl Vanderbeek & Associates' Network Management Access Program (NAP) said the software takes the pain out of developing NetView/PC applications by isolating users from the intricacies of NetView/PC's application programming interface (API). IBM began reselling NAP in November.

Users who once considered NetView/PC more trouble than it was worth are now seeing the tool

in a new light.

"Had IBM provided this type of interface for NetView/PC at the very beginning, I think it might have gone a long way toward enhancing user acceptance of the product," said Frank Farbanec, a member of the technical staff at Bell Communications Research in Piscataway, N.J.

Farbanec is involved in research aimed at developing net management tools that would help the regional Bell holding companies manage their nets. One current experiment involves using NetView/PC to enable NetView to monitor and control such non-Systems Network Architecture devices as virtual circuit switches.

NAP allows users to build traps in their NetView/PC applications

(continued on page 6)

Briefs

FCC investigating Resorts deal. The Federal Communications Commission last week launched an investigation into the legality of AT&T's Tariff 15 custom network offer to Resorts International, Inc. (RCI) in Indianapolis. The deal calls for AT&T to discount its Software-Defined Network by 10% and 800 service by 8%. RCI is also eligible for volume discounts. AT&T said the offer was in response to a similar deal from MCI Communications Corp. The RCI deal will be suspended until June 21 while the FCC investigates. In an order released late last week, the FCC said it will look into several issues, including whether single-customer pricing is legal, whether prices in this deal discriminate against other users and whether MCI's offer was legal. The order addressed only the RCI deal, and it is unclear whether the FCC will suspend and investigate AT&T's third Tariff 15 deal for First Commerce Corp, based in Louisiana.

Letters of the law. The growing use of inter-company electronic communications poses many security, audit and legal issues that have yet to be fully resolved.

A two-day conference next month will gather more than 100 of the country's top experts in law, accounting, government and banking to provide users of electronic data interchange guidance on these issues.

The "EDI: Letters of the Law" seminar, which will be held Feb. 15 to 16 in Dallas, is sponsored by the Data Interchange Standards Association, the National Institute of Standards and Technology and

the Accredited Standards X12 Committee on EDI. For more information about the conference, call the Data Interchange Standards Association at (703) 548-7005.

BT Tymnet reduces work force. BT Tymnet, Inc. last week said that the consolidation of its electronic-messaging businesses has forced the company to reduce its work force by 14%. BT Tymnet, which was created following British Telecommunications PLC's acquisition of McDonnell Douglas Corp.'s Network Systems Co. last November, had previously announced plans to merge its Dialcom, Inc. subsidiary and OnTyme electronic-messaging services. The company said that it cut its 1,800-person work force by about 250 employees.

SQL group, X/Open join forces. The SQL Access Group and X/Open Co., Ltd., last week announced they are working together in an effort to help users mix and match multiple vendors' SQL products on the same network.

X/Open, a consortium of international computer vendors that is developing a vendor-independent common applications environment, said it will join the SQL Access Group.

That organization comprises computer and software vendors committed to defining a specification that will enable SQL relational data bases and application development tools from multiple vendors to work together. X/Open said it plans to use the SQL Access Group technical specification for its Portability Guide definition for data management.

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Network World wants you. If you have a news tip, please contact us. We'd also like to hear about unusual network applications and how you're optimizing your networks for performance or savings. Contact Editor John Gallant at (800) 622-1108, ext. 722, or through MCI Mail at 390-4868.

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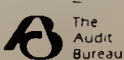
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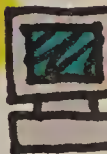
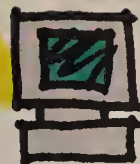
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See the FAXNeT Form on Page #51

AT&T outage locks up user nets, sends workers home

Subscribers hit with nine-hour business loss might install service from other carriers to limit vulnerability.

By Bob Wallace
Senior Editor

The glitch that knocked out AT&T's switched network for about nine hours last Monday paralyzed customer networks across the nation.

Users with customer service, reservation and telemarketing operations — typically the heaviest users of 800 services — were hardest hit by what AT&T Chairman Robert Allen called "the most far-reaching service problem we've ever had."

Pan American World Airways, Inc. estimated it lost several hundred thousand dollars in business during the outage. Calling volumes at its three domestic res-

ervation centers dropped 20% to 25%.

"It's a very scary feeling to look out at a 600- to 800-agent center and see scores of agents sitting idle because calls aren't coming in," said Al Castan, system director of communications for Pan Am.

"I sure hope AT&T has a full task force looking into the problem and coming up with ways to protect users in these situations. An outage of this nature is an extremely serious matter for Pan Am," Castan added.

Pan Am was only one of many companies hit hard by the outage.

"We got clobbered," said George Mattingly, vice-president

and telecommunications director for First Union Bank, a bank holding company in Charlotte, N.C. "Our mortgage banking operation, which relies solely on AT&T's Megacom service, was knocked out for four hours.

"We had to totally close the operation down in the early evening and send employees home because the [Megacom 800] lines were out," Mattingly said.

First Union is currently migrating some of its other operations from AT&T services to US Sprint Communications Co. WATS services, so it fared better. But shortly after the mortgage unit's lines went down, upper management asked Mattingly about the problem. "I explained the situation to them and added, 'This is why we don't put all our eggs in AT&T's basket,'" he said.

The mortgage bank's Megacom lines came up during the evening, and the company was back to business as usual Tuesday morning. Mattingly said he has

(continued on page 58)

MCI stakes 25% claim in Infonet

By Bob Brown
Senior Editor

EL SEGUNDO, Calif. — MCI Communications Corp. last week said it will spend \$27.5 million for a 25% stake in Infonet Services Corp., an international value-added net (VAN) operator.

Acquiring an interest in Infonet, the third-largest U.S.-based VAN operator, gives MCI a strong presence in the public packet-switching market. It also gives the carrier ties to the 10 ma-

jor post, telegraph and telephone administrations in Europe and Asia that own the remaining 75% of Infonet.

Pending U.S. Justice Department approval, MCI will become Infonet's largest shareholder. MCI is purchasing its stake in Infonet from Computer Sciences Corp., a systems integration firm that is selling its remaining 5% stake in Infonet to nine of the 10 PTTs that are already shareholders.

Users will be able to order from a single source MCI and Infonet services, including electronic data interchange, electronic messaging and data center outsourcing service.

Other carriers such as AT&T, US Sprint Communications Co.

(continued on page 8)

AT&T regroups after failure

continued from page 1

4ESS sent a message out across the Common Channel Signaling System 7 (CCS7) network — a packet-switched net used to control the traffic-bearing circuit-switched network — to notify surrounding switches it was going off-line.

When the surrounding switches received the message, they reset their internal routing tables accordingly.

After rebooting, the New York 4ESS sent out a message that it was back on-line and surrounding switches began to add the node back into their routing tables.

While the switches were in the midst of resetting their routing tables, the software bug in the New York switch caused it to issue a second message across the net that it was back on-line.

The second unexpected message caused an error condition in the surrounding 4ESS switches, so they took themselves down to reboot, an AT&T spokesman said. However, once they came back on-line, the same bug caused them to issue multiple "back on-line" messages, throwing other switches into error condition.

As more and more 4ESS switches began to shut down and reroute traffic to other switches, "the thing fed on itself," Nelson said.

It was "maddening" to watch the switches shutting down and not be able to locate the problem, he said.

A host of troubleshooting ideas were discussed, including "shock therapy," which involves rebooting every switch in the country at once. But AT&T was able to continue completing some calls by shifting the signaling load to its older CCS6 network, so officials didn't want to risk any remedy that could cause a total network failure.

By the end of the day, AT&T technicians had removed the bug from the 4ESS switches by either removing the faulty code or installing Generic, an older software, Nelson said.

The challenge now is to determine the precise set of events that triggered the bug and to evaluate internal screening methods to determine why the bug wasn't caught before the software was introduced into the net, he said.

Robert Allen, chairman of AT&T, acknowledged that the network failure was a serious blow. "We didn't live up to our own standards of quality, and we didn't live up to our customers' standards of quality. That's not acceptable to our customers, and it's not acceptable to us."

Allen characterized the outage as "the most far-reaching service problem" the carrier has ever had, but he said he was sure AT&T could prevent a repeat performance. "We will do whatever it takes to correct the problem so it does not recur . . . because we know how important reliability is to our customers."

Assessing the damage

AT&T is talking to customers to determine how they were affected and whether any sort of compensation will be made, Allen said. "We have to look at each customer's condition on a case-by-case basis and determine what we can do within the constraints of our tariff, our own moral obligations and our willingness and interest in maintaining them as a long-term customer."

Allen said the company will honor provisions of its 800 Assurance Plan for customers that have it, which calls for AT&T to pay a penalty if users have problems with their 800 numbers and AT&T is unable to switch the numbers to alternate facilities.

"This condition does not fit under the 800 assurance policy, but we're going to honor it as if it did," he said.

Although Allen said AT&T will try to make amends with users, he added that the carrier has no legal responsibility to pay for business losses due to the network outage. "There is no blanket liability in a situation like this," he said. □

Hurry! Time is running short for entries to ICA/NW Call for Innovation program

"*Tregret, in my chilled age, certain occasions and possibilities I didn't embrace.*"

Henry James

Don't let regret gnaw at you. The Feb. 1 entry deadline for the International Communications Association (ICA)/*Network World* Call for Innovation is fast approaching.

Through the Call for Innovation, ICA and *Network World* honor network professionals in ICA member companies for creatively applying network technology to solve problems

and create new business opportunities.

Winners of the fourth annual Call for Innovation program will have the opportunity to pre-

Call For Innovation

sent their projects to ICA members at a featured session during the ICA 1990 conference set for May 20 to 25 in New Orleans. ICA will publish a journal

of all qualified Call for Innovation papers, and presentations will be considered for publication in ICA's award-winning *Communique* publication.

If you're not sure whether your company is an ICA member, call ICA at (800) 422-4636. You may also contact ICA if your company is not a member but would like to join and participate in the Call for Innovation event.

For more information and entry forms, call *Network World's* Cheryl or Tracy at (800) 622-1108. □

NetWare to get global name service, other new features

By Laura DiDio
Senior Editor

PROVO, Utah — Novell, Inc. NetWare users who have been clamoring for a global naming service and remote configuration capabilities will get their wish next week, according to company executives.

Novell plans to introduce these and other NetWare enhancements — including a NetWare support for the Apple Computer, Inc. Macintosh — during a press conference at an end-user forum at the Santa Clara Convention Center in Santa Clara, Calif., next Monday.

Darrell Miller, Novell's executive vice-president in charge of the company's Software Group, said the global naming services

and remote management and configuration NetWare Loadable Modules (NLM) will be available in the first half of the year and will be sold as separate software modules.

The NetWare for Macintosh NLM is expected to ship in the third quarter, he said.

NLMs are a new class of server application that are tightly integrated with the underlying NetWare network operating system but can be loaded and unloaded as needed without rebooting the server.

Global view

The NetWare global naming product has been in development since last May, when users pinpointed it as their No. 1 require-

ment at a NetWare developers' conference.

"We were taken aback at how emphatic they were," Miller said. "So we drafted a grand scheme that's based on international standards. We'll phase in various capabilities and functionalities over a two-year period."

The initial product release, which will enable users to log onto a network from any server and access any other server, accounts for only 20% of Novell's overall plan but accomplishes 80% of what users are currently looking for in a global naming service, Miller said.

"Our initial global naming service NLM product is very similar to Banyan [Systems, Inc.'s] VINES," Miller said. "If a particular user's access privileges allow him to access 10 network servers, he will be able to access all 10 servers simultaneously," he said.

Today, NetWare users have to

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Five Ways To Unlock Hidden Memories.



1. Flexible Network Configurations.



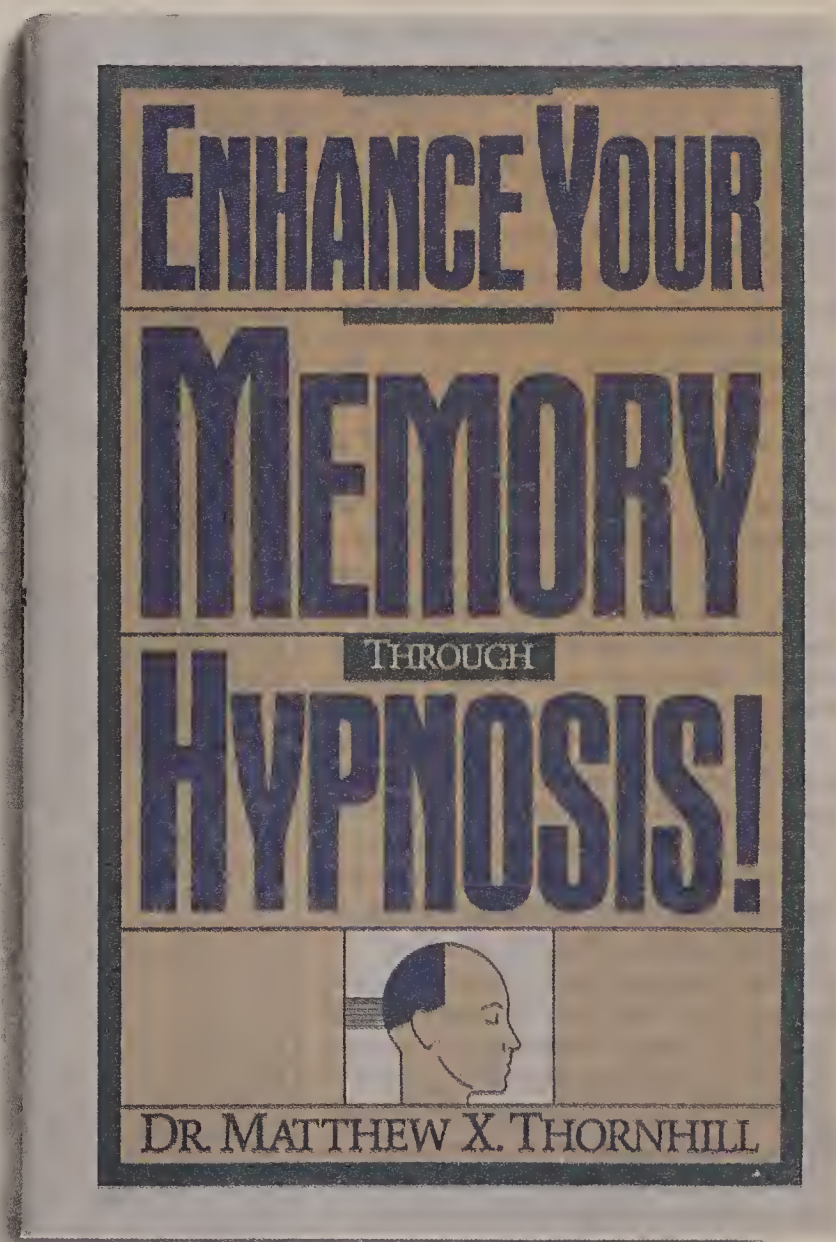
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Amadeus details architecture of pan-European E-1 reservation net

By Barton Crockett
Senior Editor

ERDING, West Germany — Amadeus Global Travel Distribution last week gave the public its first detailed look at the architecture of its international airline reservation network, scheduled to be fully operational this summer.

The network — one of the first pan-European T-1-type networks — will be anchored by 10 channel-attached mainframes in a data center here. It will support 20 airlines as well as thousands of travel agents who will use the net to issue tickets, make reservations and check on the availability of items such as hotel rooms and rental cars. The Amadeus network is expected to handle more than 1,000 transactions per second.

Amadeus last week officially inaugurated a building for the main data center here and conducted a daylong series of press briefings detailing the net's architecture.

The net will link nine European cities using 2.048M bit/sec E-1 circuits — the European equivalent to T-1 — including this Munich suburb; London; Paris; Copenhagen, Denmark; Helsinki, Finland; Madrid, Spain; and Nice, France. John Watson, manager of network services for Amadeus, said the E-1 net should be cut over by August, the same time as the new data center.

Rather than try to break into the airline reservation business cold, Amadeus has been distributing flight, hotel and car rental reservation information since 1988 from a System One Corp. data center in Miami. Data is distributed and collected via various value-added networks (VAN) and dedicated links. One of the biggest suppliers of network services to Amadeus has been the Paris-based international VAN operator Societe Internationale de Telecommunications Aeronautiques.

Watson said travel agents will not be able to issue tickets or make reservations over the Amadeus network until the network and data center come on-line.

Most travel agents will be hooked into Amadeus via their national reservation networks, which will access Amadeus' E-1 network through dedicated links. The majority of agents will use the same terminal to access Amadeus that they use for their national reservation systems. Agents will be able to toggle between the two systems by pushing option keys. Airlines, hotels and car rental companies will access the net via dedicated links or VAN services.

Watson said Amadeus plans to run dedicated 768K bit/sec circuits over the Trans-Atlantic Telecommunications-8 (TAT-8) and Private Trans-Atlantic Telecommunications undersea fiber-optic cables into yet to be determined cities in the U.S. These circuits will be used to carry reservation information to and from major U.S. airlines, hotels and car rental agencies.

According to Watson, Amadeus will be the first company to run a large E-1 network across national boundaries on the continent. Users have shied away from building international E-1 nets because European carriers have varying and often incompatible E-1 interface standards.

Amadeus will be one of the first users of Timeplex, Inc. T-1 multiplexer interface cards that convert E-1 transmissions into a format different carriers can accommodate, according to Watson ("Reservation network group forges European T-1 net,"

NW, Aug. 14, 1989).

He said Amadeus will also be one of the first users of an innovative system configuration in which each of its 10 IBM mainframes are channel-attached and some act as front-end processors for the systems that are handling transaction processing.

"This really improves processing speed, since the mainframe is more powerful than a 3745 FEP, and reliability, since the mainframes can easily back each other up," Watson said. "It also makes it much easier to upgrade our capacity by adding more machines." □

Application building tool boon for users

continued from page 2

that will capture predefined portions of an alert text string coming from a non-SNA device, Farbanec said. That string can then be displayed on the NetView console, along with up to 160 characters of text detailing information such as corrective actions, he said.

Users build the traps with NAP's customization program, one of its two basic components, said Mark Vanderbeek, vice-president of Carl Vanderbeek & Associates in San Juan Capistrano, Calif. The menu-driven customization program prompts users through the process of defining the type of device connected to NetView/PC and what alarms should trigger an alert to

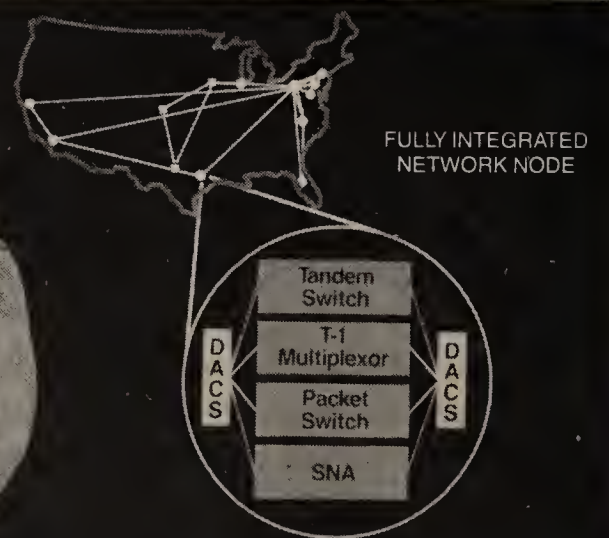
NetView, Vanderbeek said.

The other component, the run-time program, shields users from the NetView/PC API. Although IBM has published manuals detailing how to write applications to the NetView/PC API, users and vendors have long complained that the task requires a massive development effort. The run-time program handles that chore and provides the actual interface to NetView, Vanderbeek said.

The latest version of NetView/PC, Version 1.2, runs under OS/2 Extended Edition 1.1, which solves some of the other problems with the original DOS version of NetView/PC. Among those problems was DOS' 640K-byte memory restraint, which effectively prevented users from writing applications that monitor and control non-SNA devices from NetView.

WESTINGHOUSE COMMUNICATIONS

"They said there was no way we could get a reliable, state-of-the-art network that wouldn't need a big staff or become obsolete—at a price we could afford."



Randy Klimpl, network management specialist with the New York brokerage Goldman, Sachs & Co., recently installed NetView/PC Version 1.2 to tie the company's Network Equipment Technologies, Inc. Integrated Digital Network Exchange (IDNX) T-1 multiplexers to NetView.

Klimpl said NetView/PC Version 1.2 became a viable solution to her network management problems, thanks to the NAP development tool.

"With NAP, it's very easy to take an IDNX alert and map it to a NetView alert with some product-particular comments attached," she said. "We didn't want to undertake a major development effort [in order to use NetView/PC]."

Goldman, Sachs has had the OS/2 version of NetView/PC for only a month and is in the initial stages of developing the

IDNX/NetView link. The easy part is defining what alerts should be forwarded to NetView, a process she said takes a matter of hours. Klimpl's goal is to use NetView/PC and NetView to automate a number of IDNX net management tasks. For example, if the company was forced to switch to its backup hosts, a single NetView command could be used to reconfigure the SNA network and, through NetView/PC, the IDNX net, she said.

Another user in the financial industry, the Vancouver Stock Exchange, is using NetView/PC to manage its Develcon Electronics, Ltd. DevelNet processors, which act as front ends to an IBM System/88 supporting about 150 IBM Personal System/2s located in Vancouver. The Personal System/2s are used in the exchange's fledgling automated trading program.

George Rusinski, senior telecommunications engineer for the exchange, said NAP has been a big help in developing applications that will let NetView monitor and control three DevelNet processors.

"We didn't have to know the minute details of the alerts and the way NetView handles them," Rusinski said. After working with NAP for about three weeks, Rusinski said the company has already defined all the alerts it wants to collect from the DevelNet system and is now testing NetView/PC to make sure alerts are received accurately before forging a link to NetView.

The second phase of the project is giving the NetView operator control over the DevelNet system for such commands as initiating sessions and resetting lines, Rusinski said. □

NetWare to get global name service

continued from page 4

log onto individual servers separately, which is less efficient and time-consuming, Miller noted.

The remote management and configuration capabilities that will be announced with global naming will enable network administrators to configure all servers remotely from a single console, Miller said.

Remote management and configuration will also ease the task of configuring multiple servers by class or category. If administrators want to add new users to the finance group, for example, the remote configuration capability would enable them to update configuration tables on multiple servers automatically and simultaneously.

Although Novell developed the code for the global naming and remote management and configuration features from scratch, the company was able to build on the existing NetWare bindery, the data base used to store configuration tables and attributes of users and network servers, Miller said.

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"Instead of letting their fingers do the walking, users can let the X.500 Naming Conventions scout the net."



"The task then became one of synchronizing all the network servers to permit automatic simultaneous logon and remote configuration," he explained.

The global naming services and remote configuration software will work with all existing NetWare products, including NetWare Version 2.1X and NetWare 386, Miller said. It costs \$1,995 per company site license. "This means the user only has to purchase one copy for all his facilities," he explained.

Besides global naming services and remote management and configuration capabilities, Novell next week will introduce an NLM for Apple's Macintosh called NetWare for Macintosh.

The NLM will enable NetWare servers to support Macintosh client workstations for file and print services on a NetWare local-area network. NetWare for Macintosh is expected to be available in the third quarter for \$1,995.

Down the road

Although the initial release of the global naming facility is expected to satisfy most users' needs, Novell is planning to add several sophisticated capabilities in 1991, such as digital signatures and X.500 Naming Conventions.

The digital signature capability is an advanced security feature that is already being used in the White House to verify user identities and access privileges, Miller said.

The X.500 Naming Convention standard will provide users and network administrators with a consistent method of locating various network services. "It will be similar to the Yellow Pages in the phone book," Miller said. "Instead of letting their fingers do the walking, users can let the X.500 Naming Conventions scout the network for them." □

IEEE group approves final draft of twisted-pair Ethernet standard

Action expected to speed user migration to new LAN system.

By Walter Sweet
West Coast Correspondent

SUNNYVALE, Calif. — The 10BaseT Task Force of the IEEE 802.3 Committee last week unanimously approved the final draft of the long-awaited standard for running 10M bit/sec Ethernet over unshielded twisted-pair telephone wire.

Approval of the draft, which has been under development for 2½ years, should accelerate the already rapid migration of Ethernet users from coaxial cable to tele-

phone wire.

Ethernets on twisted pair are less expensive and easier to install, maintain and reconfigure than Ethernets based on coaxial cable.

According to Dataquest, Inc., a market research firm in San Jose, Calif., 15% of all Ethernets installed were using twisted pair by the end of 1989, despite the lack of a standard. Dataquest projects that by the end of 1993, more than 75% of all Ethernet LANs will be based on telephone wire.

The 10BaseT Task Force last week approved the draft at a meeting here. The proposal will now be sent to the IEEE's Technical Committee on Computer Communications (TCCC), which will vote on the draft at its next meeting on May 15.

If approved by the TCCC, as expected, the draft will go to the 802 Executive Committee on July 12 and then to the IEEE Standards Board for the official seal of approval on Sept. 28.

According to Pat Thaler, chairwoman of the 802.3 Committee, there are two factors to deal with when trying to come up with standards. Devising standards for products in development is difficult because the product may be outdated by the time the standards are completed.

The flip side of the coin, she said, is that it is equally difficult to develop a standard

when there is already a large installed base. "You need to hit it before people get too entrenched with a solution," she said. "Hopefully, we're on the last few steps of the path to solving this."

Thaler said that all the major semiconductor companies have representatives in the 125-member 802.3 Committee, so they were able to hit the ground running in developing components for boards based on the draft standard. There have been no technical changes to the electrical specifications in the draft since the committee's meeting in the fall.

Anticipating this, Intel Corp. last week unveiled two "supercomponents" — one a chip-level product and another a stand-alone device — that will help people upgrade from 10Base5 coaxial cable to the draft standard. The products have been in production since last November when the draft standard was submitted to the task force in its present form. Intel said seven customers have already used the new components in prototype network interfaces. This means that boards based on the 10-BaseT draft standard should be ready for users by the middle of this year.

3Com Corp., the world's largest supplier of Ethernet boards, ruffled the IEEE's feathers a bit by announcing a 10BaseT product last fall, after it became apparent there would be no more technological changes to the draft. The announcement triggered an IEEE statement that there could be no 10BaseT products at that point because there was no 10BaseT standard.

However, 3Com's gamble paid off, and it was able to start shipping the EtherLink II Twisted Pair (TP) net interface last week. The company said the product is backward-compatible with prestandard twisted-pair interfaces from SynOptics Communications, Inc., AT&T and Hewlett-Packard Co.

3Com said it has built the product so that it can accommodate variations of the standard. The company is also guaranteeing to replace the EtherLink II TP if it turns out that it doesn't comply with the final standard. ☐

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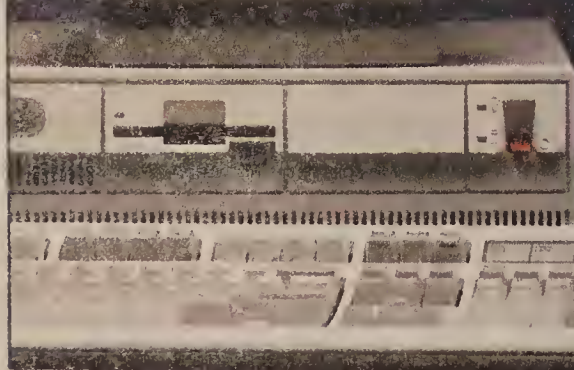
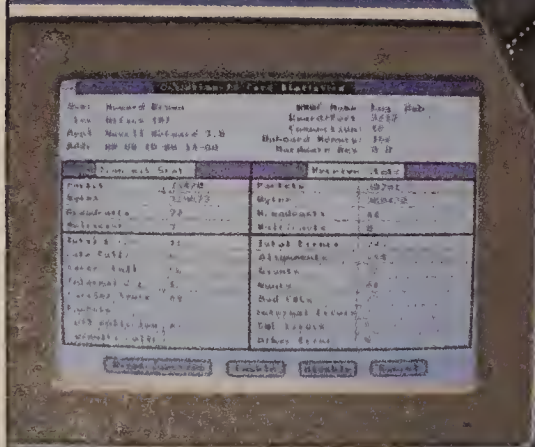
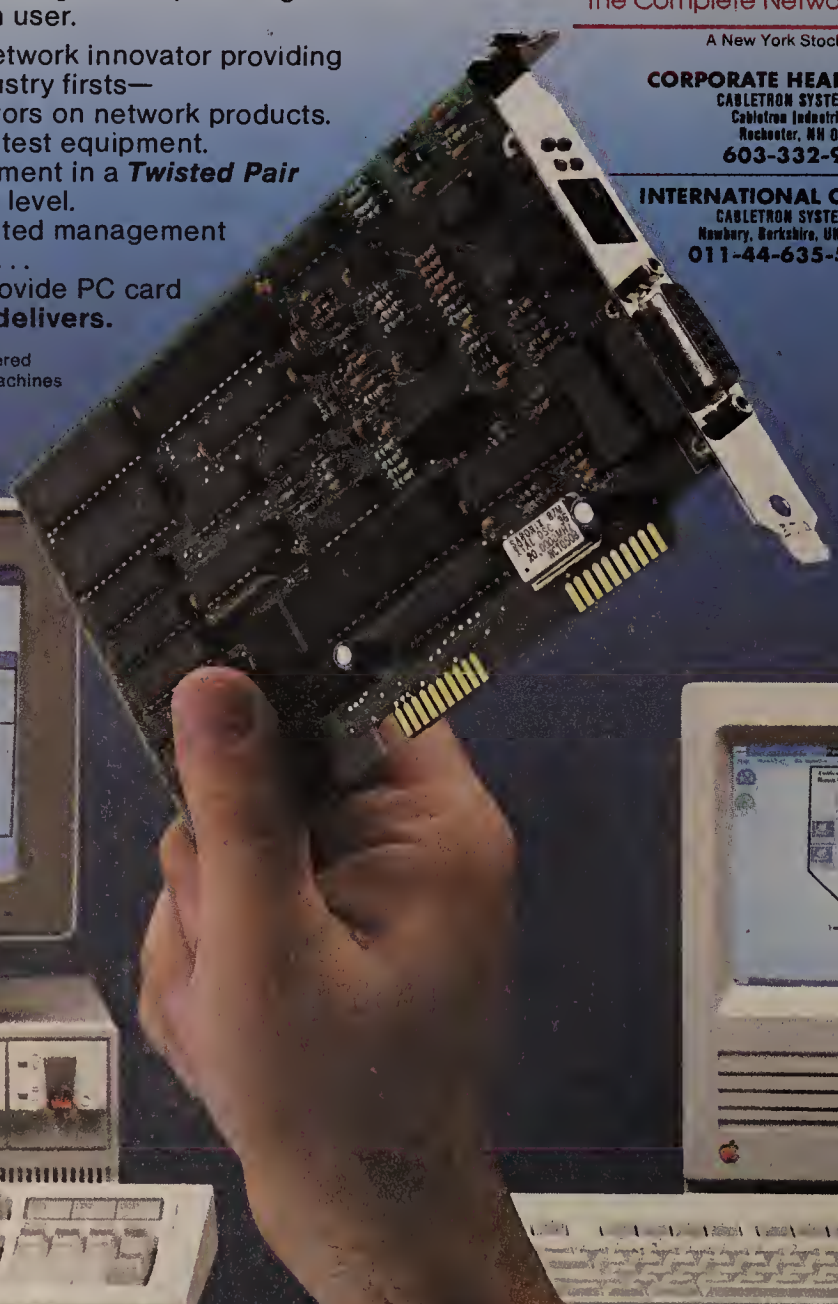


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MCI stakes 25% claim in Infonet

continued from page 4

and British Telecommunications PLC, are already players in the international VAN market. Last year, AT&T announced plans to acquire Istel, Ltd., a London-based VAN operator, and British Telecom agreed to acquire McDonnell Douglas Network Systems Co., including its Tymnet network. The market-leading Telenet public data network is operated by US Sprint.

Analysts applauded MCI's move. Sarah Spengler, research manager for network switching at International Data Corp., a Framingham, Mass.-based market research firm, said, "MCI will be able to exploit its relationships with the foreign PTTs to develop new international voice and data services."

Ken McGee, program director at Gartner Group, Inc., a Stamford, Conn.-based market research firm, agreed. "This will serve as a good platform on which to enter this decade of global expansion. It lets MCI go where its customers are going — overseas."

Infonet operates in more than 100 countries.

The major PTTs that share ownership of the network are based in Australia, Belgium, France, Japan, the Netherlands, Singapore, Spain, Sweden, Switzerland and West Germany. ☐



INDUSTRY UPDATE

VENDOR STRATEGIES, MARKET TRENDS AND FINANCIALS

Worth Noting

“In the past couple of years, 3Com has made more investments in the computing side than in the networking side. This general tendency is going to be reversed as we go back to the roots of the company. Fundamentally, we’re a networking company.”

Eric Benhamou
Executive vice-president
of product operations
3Com Corp.
Santa Clara, Calif.

Ericsson agrees to market, service NET IDNX products

Firm to offer equipment packages with NET gear.

By Bob Brown
Senior Editor

REDWOOD CITY, Calif. — Network Equipment Technologies, Inc. (NET), based here, recently signed a remarketing and product development agreement with Ericsson Business Communications AB of Stockholm, Sweden.

The contract allows Ericsson to resell NET’s Integrated Digital

NET and Ericsson have formed a committee aimed at building a higher level of integration between the two firms’ product lines, said Nick Keating, NET vice-president of international.

Ericsson and NET products can already work together in a network, but Keating said improvements must be made, including tying NET products into the Ericsson network management system and vice-versa. The companies will also undertake joint Integrated Services Digital Network development.

Ericsson will provide NET with development funding and other resources to be used in integrating NET and Ericsson products.

Rolf Eriksson, vice-president at the Ericsson division, said the combination of Ericsson’s and NET’s offerings will be particularly attractive to users with large multinational networks.

“Ericsson will, through the agreement, be one of the leading suppliers of single-source solutions worldwide,” he said.

For NET, which operates in 25 countries, the contract promises to expand its global presence. “NET will be able to take advantage of Ericsson’s presence in 80 countries around the world,” according to Bruce Smith, NET’s
(continued on page 10)

“NET will be able to take advantage of Ericsson’s presence in 80 countries.”

▲▲▲

Network Exchange (IDNX) series multiplexers and to offer them in turnkey network packages bundled with its own MD110 private branch exchanges and Eripax X.25 packet switches.

Ericsson will provide service and support for the entire package, including the IDNX network equipment and related products. NET is currently training Ericsson employees to service its wares.

INDUSTRY BRIEFS

Unisys Corp. recently created a systems integration and professional services group that combines elements of its commercial and government business groups.

Formation of the group is designed to help Unisys transfer its expertise in government systems integration to the commercial systems integration market. Services will include network design and facilities management.

The Systems Management Group, which becomes part of Unisys’ U.S. Information Systems Division, has three units: a Services Division, a Government Systems Integration Division and a Commercial Systems Integration Division.

David Compert, previously vice-president of Corporate Development and Strategy at Unisys, was named president of the new group. The organization is based in McLean, Va.

More than 25 businesses, universities and trade groups have announced their participation in a new coalition formed to promote the establishment of a national high-speed information network by the U.S. government.

The **High Performance Computing Coalition’s** primary goal is to promote the authorization and funding for a National Research and Education Network to be in place by the mid-1990s. The network would improve national competitiveness and the education system, according to the coalition.

The network would be designed to link and improve existing research nets, such as the National Science Foundation Network, a coalition spokeswoman said.

Participants include AT&T, Oracle Corp. and Unisys Corp. □

RBHC metropolitan-area network installations

Year	Bell Co. metro-area nets	Metro-area net switches
1990	0	0
1991	5	20
1992	12	60
1993	20	100
1994	28	150

Metropolitan-area networks are high-speed public network offerings provided by common carriers. Each metropolitan-area network is supported by multiple switches.

GRAPHIC BY SUSAN J. CHAMPENY

SOURCE: INTERNATIONAL DATA CORP., FRAMINGHAM, MASS.

Outlook cloudy for metro net services

Analysts split on how successful RBHCs will be in offering high-speed switched data services.

By Gail Runnoe
Washington Correspondent

As the RBHCs prepare to offer switched metropolitan-area network services, industry analysts are split on the degree of potential demand for these services and how successful the RBHCs will be at marketing them.

The regional Bell holding companies aren’t known for providing switched data services and may have trouble convincing users to shift critical data traffic onto their public networks. But the carriers may meet with success if their metro-area network services are more economical than private network arrangements.

Switched Multimegabit Data Service (SMDS) is the first metropolitan net service the RBHCs will offer, probably in the 1991 to 1992 time frame. SMDS is a switched digital data service that will enable users to interconnect multiple locations at T-1 and T-3 speeds (“Nynex service lets users link sites at T-1, T-3 speeds,” *NW*, Jan. 8).

Local-area network interconnection is the primary application the carriers are touting for their upcoming metropolitan network services.

Other potential applications include workstation-to-host and host-to-host interconnection, distributed processing, networking of computer-aided design and manufacturing systems, and medical imaging.

Some analysts raised questions about the size of the market for metro net services and question the RBHCs’ ability to position themselves as data service providers.

Robert Reinhold, senior manager at Network Strategies, a network consulting practice of Ernst & Young in Fairfax, Va., said that for large users with heavy

data traffic, dedicated facilities may be more cost-effective than switched metropolitan net services. Smaller companies may not have enough sites or traffic to warrant the service, he added.

In addition, users may not be comfortable handing data traffic over to the RBHC networks. James Harrison, a senior consultant at the same firm, said, “The RBHCs have never done data successfully before . . . and the importance of data traffic has increased.”



Pacific Bell’s Jerry Parrick

For example, Harrison said the RBHCs have had problems marketing so-called central office LAN services, which provide data switching at 56K bit/sec through the central office between devices on the user premises.

Pam Stegora, manager of product development for metropolitan-area network services at US West Communications, Inc., acknowledged that the RBHCs have to establish their reputations as data service providers. “We understand that we lack a lot of data savvy,” she said.

Her company has conducted two metropolitan-area network
(continued on page 10)

People & Positions

Infotron Systems Corp., a Cherry Hill, N.J.-based network equipment maker, recently promoted **Gerard Engel** to the post of senior vice-president of marketing and U.S. sales and service.

Previously vice-president of marketing, Engel will have additional responsibilities for U.S. sales, the LAN Systems Division, field service and sales services in his new position.

Also, **Stig Persson**, formerly vice-president of engineering, was named senior vice-president of product development and engineering.

Robert McCalley, formerly director of Infotron’s packet-switching products, was named vice-president of corporate marketing.

IBM named **Linda Eskind Rebrovick** branch manager for the company’s new Systems Integration Division branch in Nashville, which opened early this month.

The office provides services including project management, customized programming, systems integration, and application planning and implementation for customers in Alabama, Mississippi and Tennessee.

Previously, Rebrovick served as manager for the IBM Customer Center in Nashville. □

Outlook cloudy for metro net services

continued from page 9

trials over the last four years "to gain some data expertise and demonstrate to our customers that we are capable of handling data," she said.

US West plans to have an SMDS-based metropolitan-area network offering available in mid-1991. "I don't think the RBHCs can afford to go out with a service that's not a premium service. [We] have to be able to guarantee reliability up front," she said.

Jerry Parrick, general manager of Pacific Bell's data communications group, said, "Nobody knows networking as well as phone companies. Competitors foster the image that we don't understand computing."

Telephone companies have gained the experience they need to handle customers' data from operating their own data networks, he said. "We are bigger in computer networking than 99% of the businesses in the U.S.," he said.

Steve Kropper, program manager of International Data Corp.'s ISDN and Intelligent Networks Planning Service in Framingham, Mass., said he believes the market for metropolitan net services will be significant and the RBHCs are well positioned to profit from it.

"The market is demanding LAN-to-LAN connectivity," he said, and by 1992 — when metropolitan net services and necessary customer premises equipment should be widely available — there will be a real demand for metro net solutions.

"Most of the tremendous growth in data

"I don't think the RBHCs can afford to go out with a service that's not a premium service," Stegora said.

▲▲▲

communications has passed by the telcos," Kropper said. "[Metropolitan networks] will be the RBHCs' first advance jump at an emerging data market."

Alternative access providers, which have nibbled away a significant share of the RBHCs' market for dedicated facilities, are



US West's Pam Stegora

not likely to compete head-on with the RBHCs for switched metropolitan-area network services because they are "preoccupied with network construction and [have] limited resources," Kropper said.

In order for the metro net services market to really take off, Kropper advised the RBHCs to extend the reach of their services through interconnection via long-distance carriers. "To be credible, the [metropolitan net] should connect to an interexchange carrier," he said. "Large firms that are probable [metropolitan net] customers have a national, or at least multi-LATA presence. The artificial telco service boundary does not apply to [these] businesses," he said.

"Wide-area networking is [now] available only to the privileged few — very large companies with sufficient intracorporate demand to support extensive, and expensive, worldwide networks. The [metropolitan net] offers such connectivity to smaller users, and because the facilities are shared, the cost is reduced," Kropper said.

"Except for very high bandwidth requirements, we can expect private [metropolitan nets] to disappear by 1993, as the public network comes on-line," Kropper predicted. ▢

Ericsson to market NET IDNX products

continued from page 9

chairman and chief executive officer. NET will not resell Ericsson gear.

Currently, NET reaps about 12% of its revenues from abroad, mostly from Europe, said NET President Daniel Warmenhoven in a recent interview. "I'd like to see that double or triple," he said.

The NET/Ericsson agreement has already borne fruit. Norsk Hydro, an oil company and Ericsson customer based in Oslo, Norway, recently agreed to buy an unspecified number of NET's IDNX products through Ericsson, according to one source familiar with the agreement.

Keating said two large Scandinavian firms had agreed to buy NET products through Ericsson, but he would not reveal the names of those customers.

Michel Guite, a telecommunications analyst at the investment firm of Salomon Brothers, Inc. in New York, said the Ericsson agreement is the latest in a string of impressive alliances formed by NET. Others include its agreements with Cisco Systems, Inc., IBM and Tellabs, Inc.

"Ericsson is a major factor in the European PBX market, much more so than in the U.S.," Guite said. "This deal should benefit both companies, as well as users that have multinational networks." ▢

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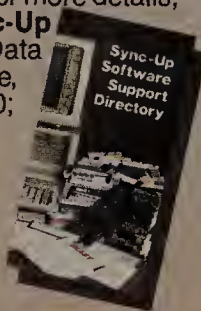
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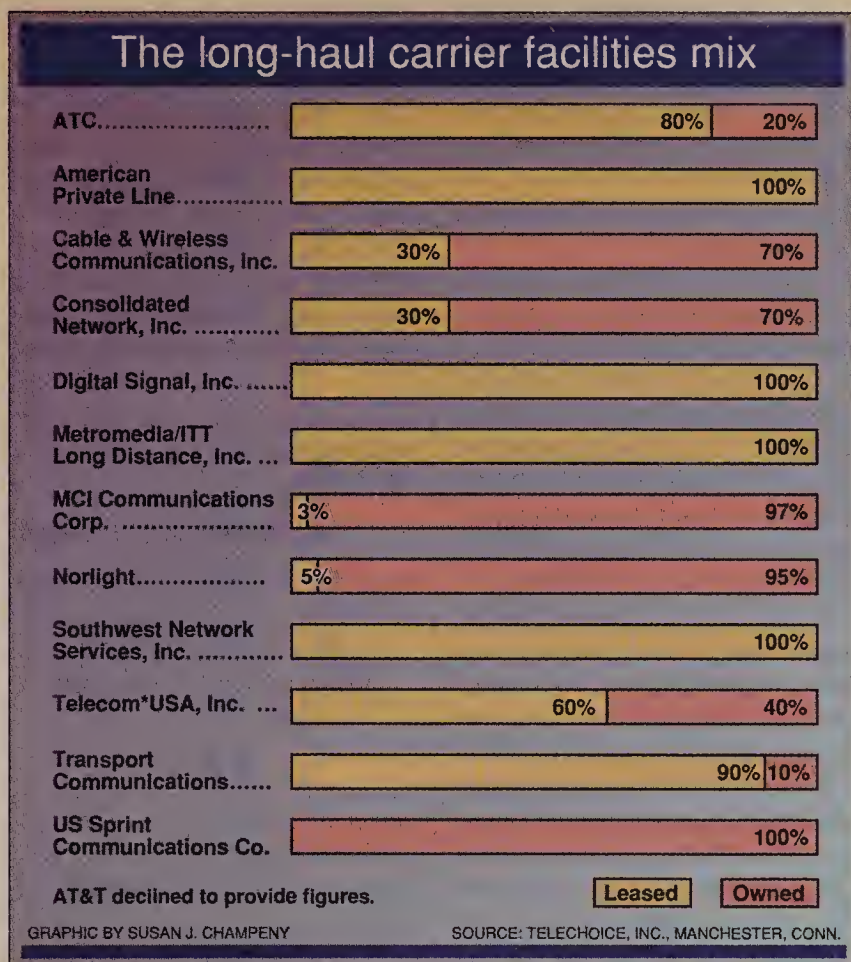
TELECOMMUNICATIONS

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Worth Noting

“Customers are becoming much more sophisticated than they were in the past. [Now] they’re asking equipment vendors the same financial questions that [Wall Street] analysts regularly ask.”

Harry Rosenthal
Vice-president
Deutsche Bank
Capital Corp.
New York



Advent of AT&T SDDN will enhance data capabilities

Virtual data service will be offered as SDN option.

By Daniel Briere
Contributing Editor

AT&T has made great strides in the past year toward enhancing its Software-Defined Network (SDN) service to support high-speed data communications.

Although the company already offers a switched 56K bit/sec option to SDN customers, it has to support the service over a subnetwork because its switched network is not fully digital.

ANALYSIS

By the end of the year, however, AT&T plans to introduce its Software-Defined Data Network (SDDN), a move that will open up SDN to the data world and lure customers away from dedicated private lines.

AT&T originally introduced a switched 56K bit/sec data transmission service as a stand-alone product, called Accunet Switched 56, in 1985. The service encountered only limited success, largely because of its high cost (up to 85 cents per minute) and limited availability.

In 1988, AT&T sought to bolster both Accunet Switched 56 and SDN by linking the two and allowing SDN users to transmit data at 56K bit/sec. However, SDN customers were still faced with the same constraints that regular

Briere is president of TeleChoice, Inc., an industry consulting firm located in Manchester, Conn.

Accunet Switched 56 users have — high costs and limited availability. In 1989, AT&T slashed the cost of using SDN to access Accunet Switched 56 to bring it more in line with the competition, which was offering switched data transmission at voice rates.

Static vs. dynamic

AT&T's switched 56K bit/sec capability, marketed under the feature called Digital Routing, is offered in two forms: static and dynamic. In the static mode, users need full-time access to the network at 56K bit/sec and the usage charges are the same as Accunet Switched 56.

In the dynamic mode, the customer may initiate 56K bit/sec calls on a call-by-call basis using a

By the end of the year, AT&T plans to introduce its Software-Defined Data Network.

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special feature code. This code tells the network that a switched 56K bit/sec call should be routed to the Accunet Switched 56 network. In the dynamic mode, 56K bit/sec calls are charged at Accunet Switched 56 rates, while

(continued on page 13)

RBHC tariff for SS7 raises new questions

Regulators, telcos and users already embroiled in access and interconnection issues for new net.

By Anita Taff
Washington Bureau Chief

WASHINGTON, D.C. — Although ubiquitous deployment of Signaling System 7 (SS7) by the regional Bell holding companies is a long way off, the industry is already battling over the way in which users and vendors will be allowed to access these networks.

Late last year, Ameritech became the first local carrier to file a tariff that outlines prices, terms and conditions under which users and carriers can access its SS7 network to support new applications.

The tariff, however, has been held up at the Federal Communications Commission by protests from several long-distance carriers and the Ad Hoc Telecommunications Users Group.

Opponents claim Ameritech's access arrangement is too restrictive for them to realize the full potential of the out-of-band SS7 technology and say that the pricing structure Ameritech is proposing will result in inflated rates.

There is also a danger, they say, that the Ameritech tariff could set a precedent for other

carriers.

If every carrier is allowed to proceed independently with different proposals, huge variations in pricing and technical capabilities could result.

The Ameritech proposal “is the leading edge on the tip of the iceberg and if you don't kill it now, it'll propagate itself,” said Frank Dzubeck, president of Communications Network Architects, Inc., a consulting firm in Washington, D.C.

The FCC is expected to make a decision on Ameritech's tariff this week.

First steps

The two initial services to be offered by Ameritech — access to the carrier's credit card validation data base and SS7 for customers leasing Feature Group D trunk ports on central office switches — will appeal primarily to carriers but may be attractive to users as well.

For example, large public facilities such as hotels, convention centers, airports or stadiums, could use the credit card data base service to perform their own validation.

(continued on page 12)

WASHINGTON UPDATE

BY ANITA TAFF

AT&T gets go-ahead on Tariff 16 plan. AT&T received permission from the Federal Communications Commission last week to proceed with its Tariff 16 custom network plan for the U.S. Army Personnel Department in St. Louis.

The deal provides 800 service to the government at rates discounted below either standard 800 or Megacom 800 service. AT&T has guaranteed not to raise prices during the three-year term of the contract. The network deal was protested by US Sprint Communications Co., which claimed that even though the government can qualify for special rates, the deal in St. Louis was illegal because it was limited to a single department. US Sprint also complained that there is no apparent reason why a custom deal was required since the personnel department did not appear to have any unique telecommunications needs.

FCC deems Nynex rates justifiable. The Federal Communications Commission has dismissed a complaint filed by MCI Communications Corp. against Nynex Corp. in which MCI had said Nynex's rates for interstate access for high-capacity lines were too high. In filings at the FCC, Nynex said its rates were set to earn 59.7% from October 1985 through October 1987. MCI argued that these levels were too high because in other cases, the FCC had ruled that high-capacity rates earning over 40% were illegal. The FCC said that even though Nynex's rates were strategically priced to recover more than the cost of providing service, the rates could be justified. FCC policy at the time said, in some circumstances, strategic pricing was legal.

Octel introduces high-end voice-messaging systems

By Bob Wallace
Senior Editor

MILPITAS, Calif. — Octel Communications Corp. recently announced a high-end voice mail system for users in campus-style environments and a system for telephone companies to use in offering voice mail services.

The basic building block for

unit can be purchased in 72-port increments up to 2,304 ports.

Octel said the Maxum SuperSystem will not be available until early next year and would not divulge pricing for either system. The company said that the fiber-optic interface cards used to link the components will cost less than \$20,000 for each unit.

The Maxum SuperSystem can support 30,000 subscribers and store 912 hours of voice messages.

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both systems is a 72-port voice-messaging system that can be networked using a 100M bit/sec Fiber Distributed Data Interface (FDDI) network to create larger systems.

The Maxum SuperSystem is available as a 144-port or a 216-port system that can support 30,000 subscribers and store up to 912 hours of voice messages. The central office-based Sierra

A Sierra with 2,304 ports, called a Super Platform, can support 500,000 subscribers and store up to 10,752 hours of messages. It can serve as many as 144 central offices linked via analog or digital private lines.

The Sierra's architecture features separate voice processing and data processing modules, unlike traditional voice processing systems, which rely on a single

master processor to perform all system tasks, the vendor said. This lets the system support far more subscribers than current systems.

The voice module uses as many as 18 Intel Corp. 80386 microprocessors in each 144-port platform, depending on the number and type of applications supported.

Data module

The data module, which is used to handle billing and administrative tasks, is based on a single Intel 80386 processor using a Unix operating system. Sierra can connect to external computers via an X.25 communications link to support data processing applications such as electronic mail and interactive voice response.

Octel said a 72-port single-frame Sierra platform can be ordered immediately. The vendor plans to ship the 144-port platform in the third quarter of 1990.

Octel sells its voice processing systems through major U.S. and European distributors and direct sales offices in 14 cities. The company has an OEM agreement with Hewlett-Packard Co., which distributes Octel's systems in Europe.

For more information, contact Octel at 890 Tasman Drive, Milpitas, Calif. 95035, or call (408) 942-6500. **Z**

Tariff for SS7 raises questions

continued from page 11

dation for calling card calls, Dzubeck said.

Customers pay a surcharge on calling card calls. If hotels and other companies perform the validation themselves, they — rather than an outside operator service — can receive the fee.

"Users don't need operator services; those guys are milking everybody," Dzubeck said. Most users' PBXs would be capable of

transaction processing or tele-marketing application. There may be more potential end-user applications than carrier applications" for SS7, he said.

Dzubeck and Montgomery said that end users within Ameritech's region could use the SS7 option to identify the telephone number of customers calling from local telephones.

Caller identification service is not currently available from Ameritech. The only way a company can identify callers today is to use an 800 or 900 number from a long-distance carrier.

Accessing SS7

Ameritech's tariff proposes allowing customers to access the SS7 network through Signal Transfer Points (STP) — packet switches that translate and route signaling messages — via Dedicated Network Access Links, 56K bit/sec channels within T-1s.

The STP service will be offered initially only in Chicago, although Ameritech plans to add STPs in Michigan and Ohio. Monthly charges for users will be \$1,075 per STP port with a \$70 nonrecurring charge.

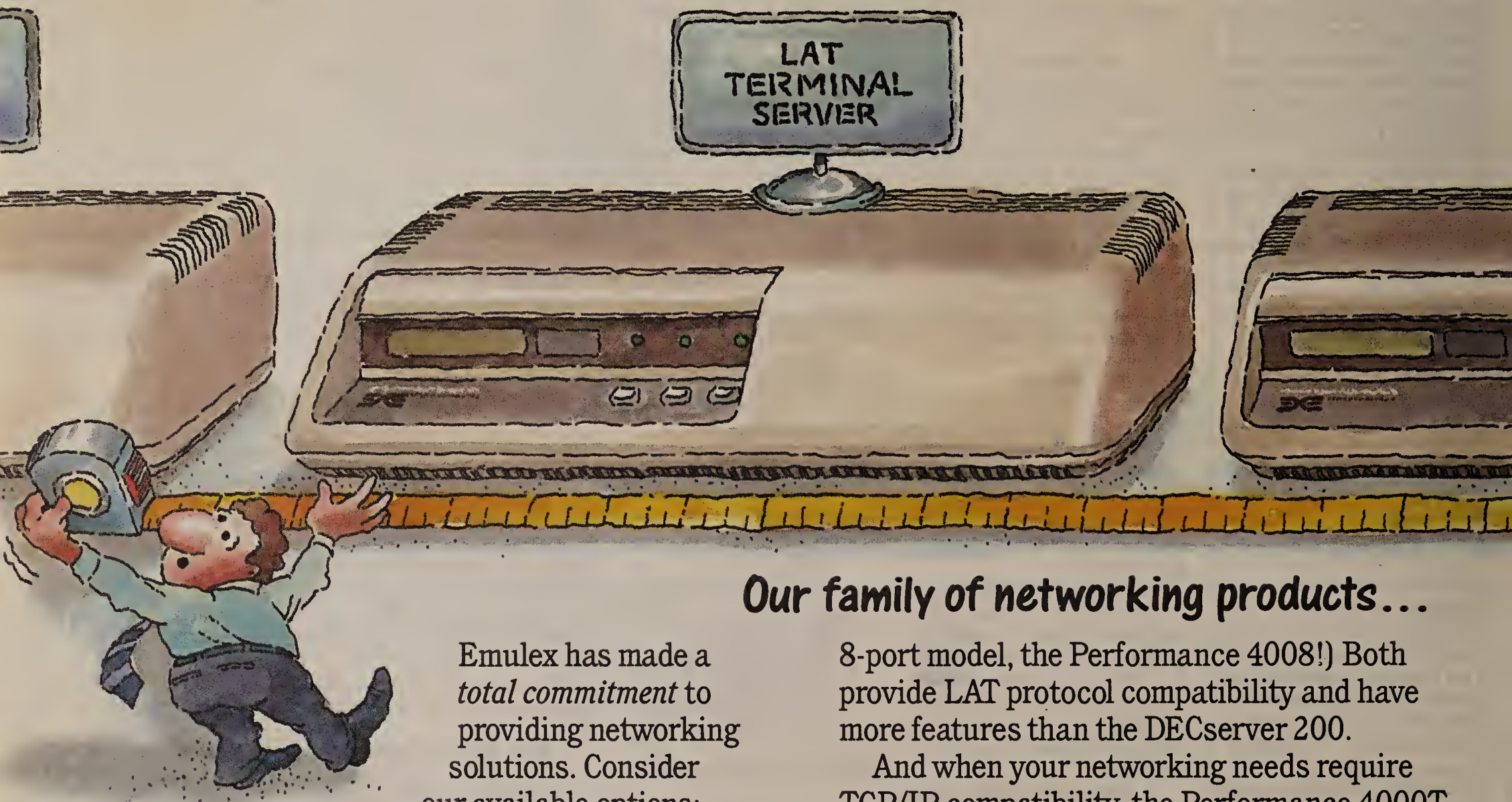
Because the SS7 services will utilize some existing facilities, opponents raised questions about Ameritech's proposed rates for SS7 access. MCI Communications

“UUsers don't need operator services; those guys are milking everybody,” he said.

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performing the validation if they had access to the data base, he said.

According to Page Montgomery, a principal at Economics and Technology, Inc., a consulting firm in Boston, “Access to RBHC data bases would be important for virtually any type of on-line



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Corp. and US Sprint Communications Co. asked whether some of the costs of providing SS7 access are already being covered in existing tariffs.

Dzubeck also took issue with the flat rate structure. He contends that access services should be charged on a usage basis to prevent companies from paying for services they aren't using during slow periods.

But opponents say their worries extend beyond Ameritech's specific pricing scheme. They are concerned that if each carrier is allowed to proceed independently through the tariff process, huge variations in pricing and technical capabilities may arise.

"There seems to be a great tendency among the [RBHCs] not to adopt a single approach to things," Montgomery said. A lack of uniformity among various RBHCs' SS7 access plans would be a particularly acute problem for larger corporations that often operate in multiple states and for applications such as ANI, which are national in scope.

It may also create problems when the RBHCs try to devise a way to interconnect their disparate SS7 networks, Montgomery said. "People are finding out you can have 80% in common with somebody else, [but] the 20% of things that aren't quite common

make all the difference."

As an example, he pointed to incompatibility of different vendors' Integrated Services Digital Network equipment. Even though all of the products were designed to the same standard, differences make them incompatible.

Richard Levine, telecommunications consultant at Touche Ross & Co., agreed that there could be problems if the RBHCs don't adopt a single approach for interconnecting SS7 networks but expressed optimism that the industry would evolve toward uniformity.

"There is a tendency of the RBHCs not to adopt a single approach to things."

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"Right now, all of the federal tariffs for all of the feature groups are relatively in conformity from a technical perspective. I assume, after some trial and error, that a method of delivery for Signaling System 7 will work itself out," Levine said. □

SDDN to enhance data capabilities

continued from page 11

all other calls are charged according to SDN schedules.

One drawback is that Digital Routing is available only at the more than 250 SDN offices specifically set up for the capability. SDN customers, for example, cannot terminate SDN Digital Routing calls at Accunet Switched 56 customer sites. AT&T plans to expand Digital Routing to enable users to terminate switched 56K bit/sec calls off-net.

When SDDN arrives, it will be an option of SDN, rather than a stand-alone product. AT&T said it hopes that its sales personnel will be able to use SDDN to win SDN accounts.

SDDN will offer switched digital 56K and 64K bit/sec clear-channel virtual connections. Access will be through Integrated Services Digital Network Primary Rate Interface (PRI) links, and the initial release of SDDN will require a special PRI premises device that provides ongoing signaling with the network.

Critical to any data networking product is instantaneous restoration of downed or damaged circuits. AT&T will be relying on its PRI premises device to coordinate restoration on an end-to-

end basis.

Besides providing clear-channel 56K and 64K bit/sec channels, SDDN will enable users to establish higher bandwidth connections by dialing up multiple connections. For instance, if customers wanted 384K bit/sec of bandwidth for an application such as videoconferencing, they could establish six dial-up links. Although it would not be a contiguous 384K bit/sec link, it would probably do the job.

SDDN vs. Switched 56

Although SDDN will appear similar to AT&T's Accunet Switched 56 service, the services will actually be quite different.

First, there are no performance guarantees with Accunet Switched 56. With SDDN, there will be a service objective of restoration within 20 seconds upon failure.

Second, SDDN uses PRI access. Messaging between PRI premises devices and the network makes the restoration promise possible. A break in the circuit causes the premises PRI device to reestablish the circuit. Over the enhanced SDDN backbone, the network will be able to route the call and complete another connection.

It is important to note that the PRI premises-based restoration is

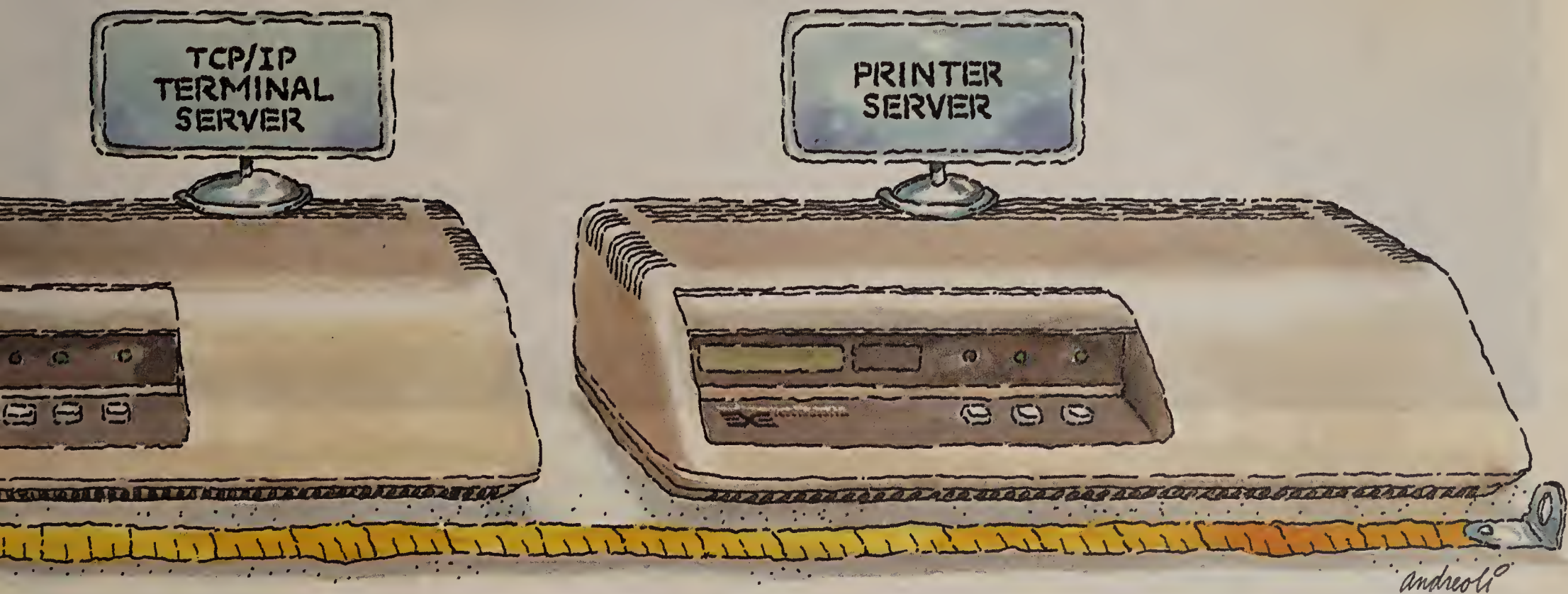
only required for the initial phases of SDDN. AT&T plans to move restoration capabilities into the network as soon as the required central office switch software is available, which should be about a year after SDDN's introduction.

Third, pricing is likely to be quite different. Accunet Switched 56 is treated much like voice service — usage-based with a first period/additional period pricing format. SDDN is likely to involve more complicated pricing. Rates will be comparable to present SDN schedules for similar (on-net to on-net and on-net to off-net) calls.

As of the end of 1989, exact pricing schedules had not been set for SDDN, but usage-based pricing seems likely. Under this format, calls would likely be on a per-minute basis.

AT&T said it wants to make long data sessions more economical. One way it could do this is through a tapered usage schedule, with one rate for the initial period (possibly 18 seconds), a lower rate for the next 20 incremental periods (possibly 6 seconds) and still lower rates for ensuing groups of incremental time periods.

And finally, unlike Accunet Switched 56K, SDDN will be available at all SDN serving offices. □



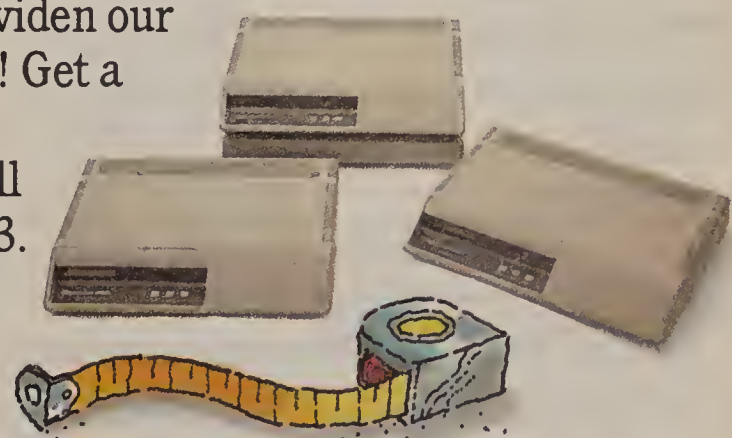
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Worth Noting

Midlantic Corp., which operates 220 automated teller machines in the mid-Atlantic states, has joined the New York Cash Exchange ATM network, which already boasts access to 8,800 ATMs in 22 states.

Data Packets

Computer Network Technology Corp. (CNT) last week introduced a new version of its network management software that will enable IBM NetView users to monitor and control CNT's channel extenders.

The Network Curator Version 3 (NCV3), which is due out in the second quarter of 1990, will run on IBM VM-based mainframes and provide a link to net management software running on CNT's CHANNELink channel extenders. CHANNELink will be able to pass network alarms directly to NetView, bypassing IBM's NetView/PC product, and respond to configuration commands issued from the NetView console.

CNT said the second release of NCV3, due out in the third quarter of 1990, will run on MVS-based IBM mainframes. Future releases of NCV3 will link CHANNELink products to AT&T's Unified Network Management Architecture, Sun Microsystems, Inc.'s SunNet Manager and other network management systems supporting the Simple Network Management Protocol and Open Systems Interconnection network management protocols.

Previously, CHANNELink products were managed from an attached asynchronous terminal or an IBM Personal Computer running CNT software.

NCV3 software comes bundled in new CHANNELink products. Users can upgrade to NCV3 for a yet to be determined fee.

(continued on page 18)

ISDN addressing scheme to affect packet net users

E.164 plan adds to packet net buyers' checklist.

By Paul Desmond
Senior Writer

As ISDN rolls out into more and more cities, it brings with it a new addressing standard that users should add to the checklist they use when selecting a public network provider or packet-switch vendor.

The CCITT E.164 Numbering Plan standard defines the addressing scheme used in Integrated Services Digital Networks. It is based in large part on CCITT E.163, which is the public telephone network address standard, although E.164 adds more digits to that standard for a total of 15.

Addressing in X.25 and X.21 packet networks, however, is based on the X.121 addressing scheme, which varies from E.164 in length and the structure of various fields. For example, X.121 has a fixed-length field at the beginning of the address to identify the destination country, while E.164 uses a variable-length country field, according to Dennis Ernst, senior scientist at BT Tymnet, Inc., which operates the Tymnet packet network.

Such differences mean that packet net users that want access to ISDN will have to have some

means to support the E.164 standard. Although there appears to be few such users today, the number is bound to increase as ISDN services become widespread.

"One of the things people have looked at using ISDN for is access to a carrier's packet-switched network," said Joaquin Gonzalez, an analyst with Meta Group, a consultancy in Westport, Conn. Users looking for such access will likely want to

Although there appears to be few users today, the number is bound to increase.

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build hybrid networks that use both private facilities and public packet nets, and thus, will have to support both numbering standards, Gonzalez said.

Some packet-switch vendors, such as Northern Telecom, Inc., (continued on page 18)

Timeplex product digitizes faxes, speeds up routing

By Paul Desmond
Senior Writer

WOODCLIFF LAKE, N.J. — Timeplex, Inc. last week announced the Timeplex Fax Server, a device that lets users cut Group III facsimile costs by digitizing fax traffic for transmission across a corporate backbone.

Although Group III fax ma-

"Anybody who has a T-1 net or digital facilities is a candidate for the [Fax Server]."

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chines communicate at 9.6K bit/sec, integrating fax traffic into a digital network requires digitizing the analog fax output, a process that results in a 64K bit/sec data stream.

Timeplex's Fax Server demod-

ulates fax signals and reduces the bandwidth required to support fax traffic on digital backbones to 9.6K bit/sec, according to Frank Troccoli, Timeplex product manager. The device can be used with any multiplexer supporting synchronous data channels.

The traditional methods of saving bandwidth with voice calls, such as Adaptive Differential Pulse Code Modulation, can be used to reduce bandwidth requirements for fax traffic, but that still results in a 32K bit/sec data stream, meaning 27.2K bit/sec is wasted, Troccoli said.

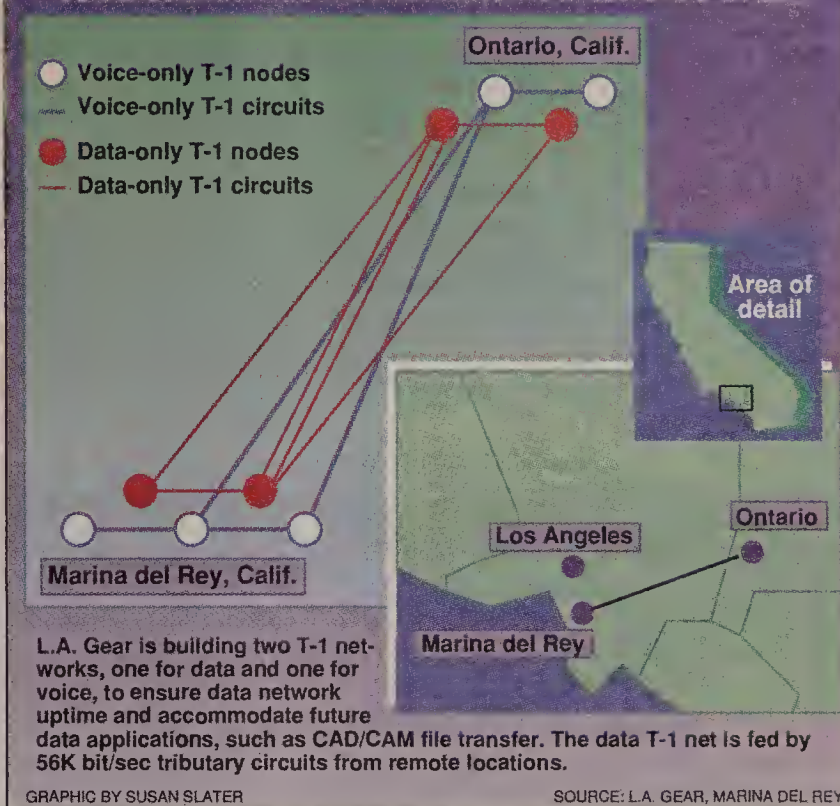
Analysts said users have been waiting for a product like this.

"Anybody who has a T-1 network or their own private digital transmission facilities is a candidate for this," said Timothy Zerbic, a principal with the Dedham, Mass., consultancy Vertical Systems Group.

Besides improving image quality, sending faxes digitally should speed up transmission because fax machines communicat-

(continued on page 16)

L.A. Gear keeping voice, data separate



New nets put L.A. Gear on right foot

Separate voice and data T-1 networks to cut communications costs, augment order taking.

By Jim Brown
Senior Editor

MARINA DEL REY, Calif. — L.A. Gear, Inc. last week detailed its plans to build separate data and voice T-1 networks that will help the company reduce telecommunications costs and fill orders more quickly for its athletic shoes and other fashion products.

On the data side, the company is moving to a distributed processing environment supported by four Newbridge Networks Corp. 3600 Mainstreet T-1 multiplexers, which will enable employees at one company location to transparently access information at others.

Initially, the data-only T-1 net will link clusters of Hewlett-Packard Co. terminals in the company's 14 buildings to five HP 3000 minicomputers in a corporate data center here and a pair of HP 3000s in a data center in a distribution warehouse in nearby Ontario, Calif.

In the future, the T-1 network will provide links between 10 local-area networks housed in different L.A. Gear buildings. In addition, the T-1 network will eventually support file transfers between computer-aided design and manufacturing systems used by research and development engineers.

The voice network, which is partially installed, will be anchored by five Newbridge 3600 Mainstreets that will route voice calls between the corporate offices here and distribution facili-

ties in Ontario.

The voice network will reduce the company's monthly telecommunications costs from \$30,000 to \$10,000.

"When I justified this project, I did it on voice savings alone," said Howard Seligman, MIS director.

He said he expects the overall network installation to pay for itself in three to five years. He projects the voice network by itself

Seligman expects the overall net installation to pay for itself in three to five years.

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will have a payback period of two years, while the data network will pay for itself in approximately six years. L.A. Gear is spending close to \$2 million for equipment and installation of the networks.

The network upgrade comes at a time of tremendous growth for L.A. Gear. Over the last two years, the company's sales have jumped from about \$70 million to \$600 million annually. During this period, MIS and communications departments have strained to provide just basic data processing and communications functions.

(continued on page 16)

Timeplex product speeds, digitizes faxes

continued from page 15

ing over analog lines often fall back to 4.8K bit/sec due to poor line conditions, Zerbic said.

The Fax Server typically transmits at 9.6K bit/sec, but it can also operate at 14.4K bit/sec in asynchronous mode and has a fallback rate of 4.8K bit/sec to allow for applications that include analog lines feeding in from remote locations.

The Fax Server has two ports: one to attach it to a data port on a multiplexer and the other to link it to a private branch exchange. Fax machines also linked to the PBX compete on a contention basis for use of the Fax Server, which supports traffic from one machine at a time.

Users with large amounts of fax traffic can use multiple Fax Servers to create a server pool.

The Fax Server also lets users dial into a PBX from the public switched network to send fax traffic to remote locations via the corporate backbone. For example, a user with a fax machine at home could dial into the corporate PBX to access the Fax Server, which would then route the transmission through a multiplexer to its destination, saving on long-distance charges.

Users that need to support only a single fax machine can use Timeplex's Link Packetized Voice Subsystem-8 (LPVS-8) instead of a multiplexer to support the Fax Server. LPVS-8 supports eight voice channels and one 9.6K bit/sec data channel over a single 56K bit/sec digital data service link. The Fax Server is available now for \$2,795. **Z**

New nets put L.A. Gear on right foot

continued from page 15

"We've always been running flat out just to keep up," said Sam Schorr, director of software development in the MIS department. "We're now in a position to begin addressing all the things that stem from that growth."

One of those concerns is the need to create a distributed processing environment in which applications running on one HP 3000 can transparently retrieve data stored on another.

To support this distributed processing, each of L.A. Gear's seven HP 3000s will run HP's TurboImage XL data base management system software, HP's Network Services 3000 communications software and

Quest Software, Inc.'s NetBase software. The HP 3000s will be interconnected via 56K bit/sec channels on the T-1 network.

The NetBase software will distribute a directory to each HP 3000 that lists files stored on all the processors. NetBase detects when an application running on one system requires data from another and instructs HP Network Services 3000 to invoke commands needed to establish a link with the remote system and retrieve the necessary data.

"Strategically, we want to be able to know what is going on at any given point in time, anywhere in the company," Schorr said.

The network will enable L.A. Gear to enter orders on the corporate HP 3000s and download them to processors at the distribution center, where the orders will be filled. The net will also enable clerks in the distribution center to upload order status and inventory data to the corporate systems.

"The primary thing for us is to ship shoes as quickly as we can," Schorr said. "To do that, you have to have a substantial network in place."

Currently, HP terminals in each L.A. Gear building are linked to Network Equipment Technologies, Inc. SPX statistical multiplexers. Those SPXs are linked via 56K bit/sec digital circuits to either the HP 3000s at the corporate data center or at the distribution center. Some of the SPXs support multiple 56K bit/sec links that connect terminals in that location to both the corporate headquarters and the distribution center.

Those statistical multiplexers will remain in the network. Some will be linked directly to ports on a T-1 multiplexer in the same building; SPXs in remote locations will support 56K bit/sec feeder circuits to the nearest T-1 node.

The HP minicomputers in both data centers are linked via Ethernet LANs. Currently, the two LANs are interconnected via Vitalink Communications Corp. bridges that support four 56K bit/sec links. L.A. Gear is replacing those point-to-point links by connecting the Vitalink bridges to 56K bit/sec channels on T-1 circuits between the sites.

Once the HP 3000s are linked together by the T-1 net, L.A. Gear will install a series of Wellfleet Communications Corp. bridges that will link its existing LANs to the data T-1 backbone.

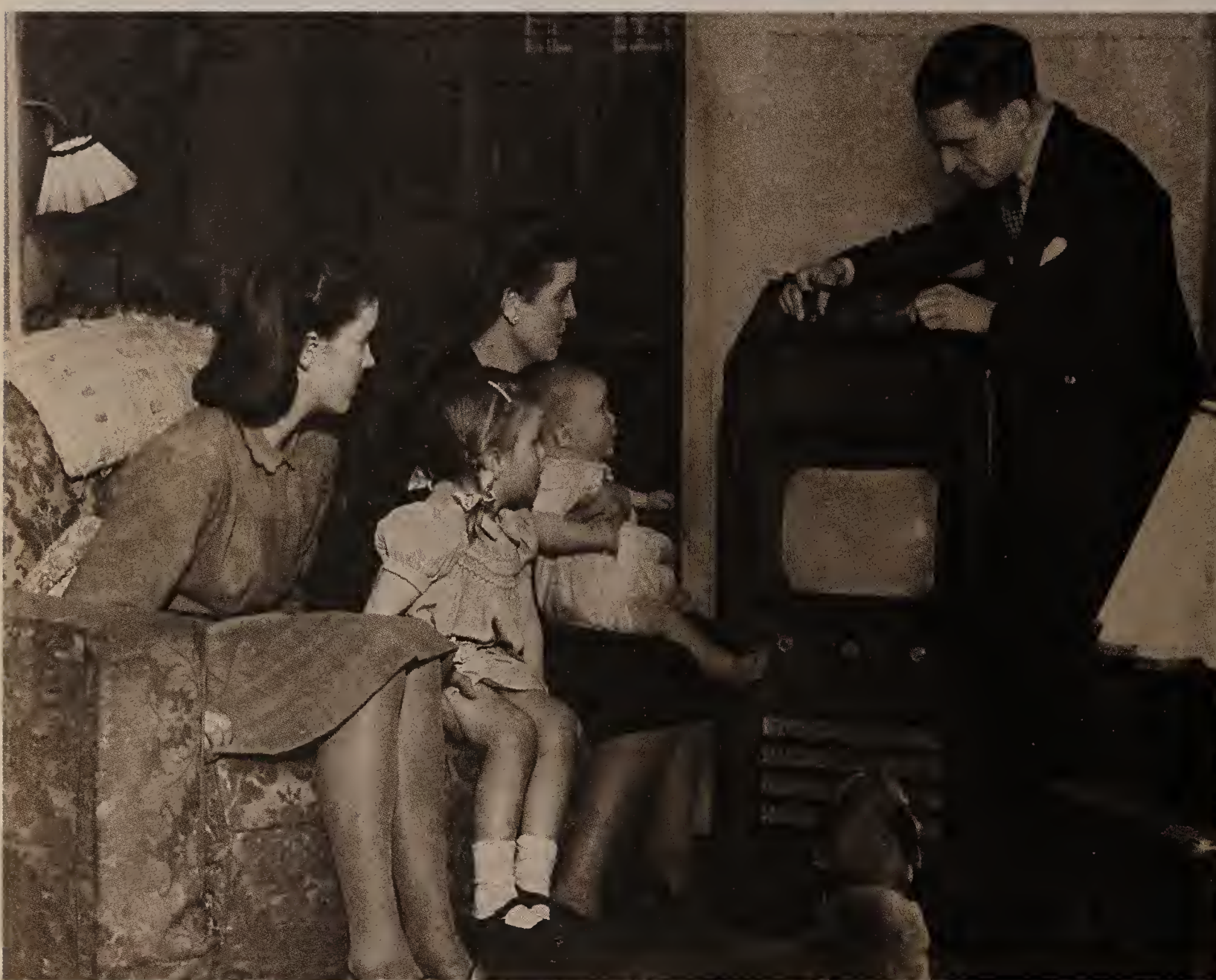
L.A. Gear opted for Wellfleet bridges because Wellfleet has been working with Newbridge to ensure that its products work with Newbridge's T-1 multiplexers, according to Andy Marks, manager of data communications.

Marks said he expects the LANs will be interconnected via the T-1 network within the next 60 days. The primary purpose of this effort is to let microcomputer users on each LAN exchange electronic mail.

L.A. Gear has left spare capacity on the data T-1 network to support those LAN interconnections. In addition, spreading voice and data transmission across two networks enables L.A. Gear to ensure greater uptime on both networks.

"With the amount of data we will be running over this network, we justified the extra cost of dedicating a network to data instead of having data and voice sharing a single network," Marks said.

Nodes for both the data and voice T-1 networks will be collocated in four locations, and one location will support a single voice node. "If one network goes down, we can piggyback the traffic onto the other one," Seligman said. **Z**



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** Based on CCITT #1 Chart, 64kbps in standard mode.



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Addressing scheme to affect users

continued from page 15

have already announced support for E.164 in their switches, which means users of such equipment can employ either the E.164 or X.121 standard.

Doug Kaye, network engineer for Northern Telecom, said E.164 represents a logical evolution as voice and data nets are integrated because it will let users employ the same scheme for voice and data.

E.164 is also easier to use than X.121 because it closely follows the traditional telephone network numbering scheme, he said. X.121 addresses can vary from one network to another.

Supporting E.164 on existing packet networks is not a Herculean task, accord-

ing to Kathy Dally, senior staff consultant at Omnicom, Inc. in Vienna, Va.

"It may simply be enough for the switch to recognize that the number is indeed an ISDN number and route that call to a single

Supporting E.164 on existing nets is not a Herculean task.

▲ ▲ ▲

point of internetworking with ISDN," said Dally, a former chairwoman of ANSI's X3S3.7 Task Group, which is responsible for the U.S. position on X.25 and X.121.

The CCITT has devised an escape code mechanism that lets users send messages from an X.121-based network to an E.164-based net, and vice versa, Ernst said.

In either case, the plan calls for placing a zero before the address. Thus, a user on an X.121 network who wants to send data to a user on an E.164-based net puts a zero in the file. That zero tells the switch that the address is not X.121. The switch then routes the call to an ISDN gateway.

Ernst agreed that it should not be a major problem for most vendors to support E.164 in their switches, but he added that it is something users should be aware of when buying packet-switching equipment and services. "Make sure the vendor has a reasonable scheme for connecting to a public network that could then convey a call to an ISDN network," he advised. ■

Data Packets

continued from page 15

The Aries Group, Inc.-MPSG recently announced software that helps users design hybrid VSAT/terrestrial networks.

The Aries Group's Vantage-VSAT Siting and Design System, is a mainframe-based, menu-driven program that prompts users through a series of operational considerations, such as roof rights and quality of local exchange carrier service, to determine where very small aperture terminals would be an attractive alternative to terrestrial lines.

The software runs on The Aries Group's mainframe, and users access it through BT Tymnet, Inc.'s public data network.

The system takes into account terrestrial line costs to determine the optimum placement of VSATs, which will act as hubs for terrestrial lines from surrounding sites.

The cost of the hybrid VSAT/terrestrial network can be compared to the cost of an all-terrestrial network using the Aries Data Network Design Program, a separate program that is also accessed through Tymnet. The Aries Group said the hybrid VSAT/terrestrial design has resulted in cost savings of up to 50% for some users.

Although costs vary according to the size of the network, the Vantage analysis and design cost for a 500-site network is about \$1,000, which includes Tymnet charges. For more information, contact The Aries Group, 1350 Piccard Drive, Suite 300, Rockville, Md. 20850; (301) 840-0800.

TTNet, one of Japan's major common carriers, has ordered 100 **PictureTel Corp.** custom-engineered coder/decoders (codec), which the carrier will use as part of a widespread implementation of full-motion color videophones in Japan.

TTNet will provide videophones built by its parent company, Tokyo Electric Power Co. The videophones include the PictureTel codec, a color monitor, a digitizing tablet on which users can draw messages interactively and two cameras. One camera shows the user's face and the other can be focused on documents.

Customers will be able to use the videophones to deliver and receive quality motion images over dial-up digital networks.

The codecs that PictureTel will provide are customized versions of the company's C-3000 codec.

ShareBase Corp. of Los Gatos, Calif., recently announced that AT&T purchased five ShareBase SQL data base servers valued at \$2.5 million. The purchase includes four ShareBase Server/8000 systems and one Server/700.

The Server/8000 is ShareBase's Reduced Instruction Set Computer-based SQL server that can manage 100G bytes of data and as many as 400 users. The Server/700, based on a Zilog, Inc. Z8000 microprocessor, can support up to 16G bytes of data and about 150 users.

The four Server/8000s will be utilized within AT&T's Software-Defined Network virtual network service for loading and maintaining such data as network configuration information, telephone numbers and restricted user lists, providing relational data base management for AT&T 3B minicomputers running Unix System V.

The Server/700 joins two other ShareBase Servers in use on the Federal Telecommunications System 2000 government network. Having purchased more than 160 data base servers since 1981, AT&T is ShareBase's largest customer. ■

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Worth Noting

“Sales of Open Systems Interconnection products will reach \$280 million this year. By 1993, however, OSI sales will rise to \$1.7 billion.”

Mike Howard
Vice-president
Infonetics, Inc.
Santa Clara, Calif.

Netnotes

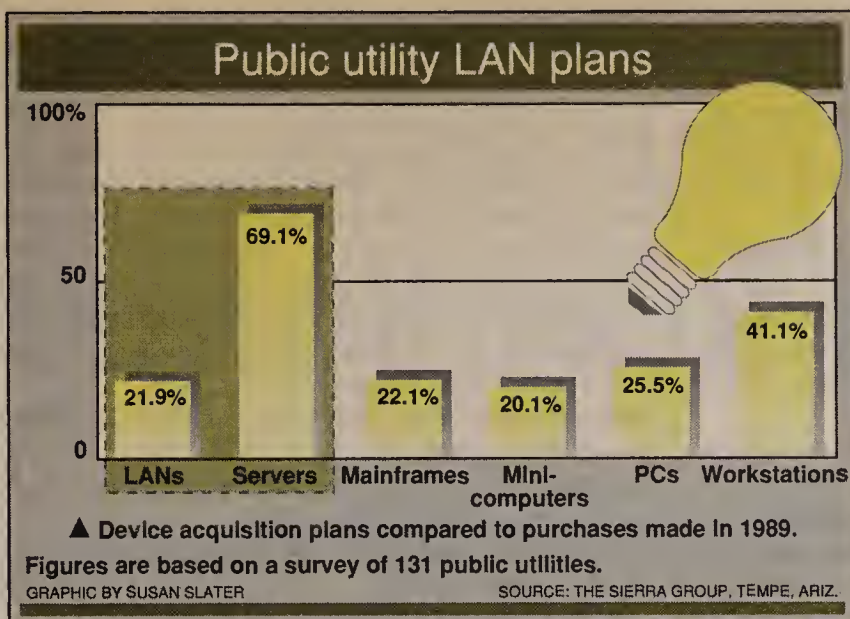
Chip manufacturer **Advanced Micro Devices, Inc. (AMD)** of Sunnyvale, Calif., recently announced the successful completion of a six-vendor interoperability test of the most recent station management standard for the emerging Fiber Distributed Data Interface (FDDI).

Station management is one of four pieces of FDDI and the only portion that has yet to be completed. It defines network management services for 100M bit/sec FDDI fiber networks and will provide a higher level of fault tolerance, fault detection and fault localization than is offered by conventional local-area net technologies, such as Ethernet and token ring.

The test, conducted at AMD facilities, involved AMD and five FDDI vendors: Communication Machinery Corp., Fibronics International, Inc., Proteon, Inc., Sun Microsystems, Inc. and Synernetics, Inc. Stations from each of the six companies, all incorporating AMD's SuperNet FDDI chipset, were able to communicate with one another using FDDI's physical layer, media access control (MAC) protocols, station management protocols and physical medium dependent (PMD) facilities.

The physical, MAC and PMD portions have been approved as part of the FDDI standard. Version 5.1 of station management, the subject of the interoperability test, is the first draft standard of station management that should be able to coexist on the same net with the final standard.

(continued on page 20)



Early user lauds Proteon's unshielded 16M token LAN

Company looks to future with high speed net.

By Laura DiDio
Senior Editor

CHATHAM, N.J. — Hoechst Celanese Corp.'s Engineering Plastics Division, one of the first users of Proteon, Inc.'s 16M bit/sec token-ring network equipment for unshielded twisted-pair wire, gives the product high marks for performance.

The ProNet 70 Intelligent Wire Center (IWC) is an intelligent wiring hub that can be used in star-wired configurations to support 4M, 10M and 16M bit/sec token-ring local-area networks on unshielded wire.

Hoechst Celanese was attracted to the ProNet 70 IWC because it is the only product available that can support 16M bit/sec LANs on unshielded wire.

Lorie Mouklaf, a senior systems analyst at Hoechst Celanese, said the company has experienced no problems with the ProNet 70 IWC. "It works fine; I'm very satisfied," Mouklaf said. "Now we just have to wait to get the new Novell [Inc.] device drivers to get the token-ring running at its full 16M bit/sec capacity."

Mouklaf and other users have said — and Novell acknowledges — that the original NetWare drivers for 16M bit/sec LANs are not sophisticated enough to unlock the potential of these high-speed networks (Novell to redress 16M token net problems, *NW*, Jan 8).

Hoechst Celanese installed the ProNet 70 IWC in its Management Services Group to support a variety of applications, including customer credit checks, database entry and spreadsheets. The 16M bit/sec token ring ties an IBM Personal System/2 Model 80 file server to 30 IBM Personal System/2 Models 50, 60 and 70.

Mouklaf said Hoechst Celanese has standardized on usage of

unshielded twisted-pair wiring in its corporate facilities and that it made sense for his company to install a 16M bit/sec token-ring net now.

"There's only a \$200 price differential between the cost of the 4M bit/sec and 16M/4M bit/sec adapters," he noted. "And by doing it now, we not only get to experiment with the technology before most other users, but we're also confident that we've made a cost-effective investment that will meet our networking needs for the next five years," Mouklaf said.

The company wanted to install a 16M bit/sec IBM Token-Ring LAN as quickly as possible in an-

“The [ProNet 70 IWC] works fine,” Mouklaf said. “Now we just have to wait to get the new Novell device drivers to get the token-ring running at its full 16M bit/sec capacity.”

▲▲▲

icipation of running sophisticated graphics imaging applications and IBM's OfficeVision software within the next two years.

"The simple word processing files that we have now consume only about 8K bytes of memory. But in the future, we expect to use graphics files that can consume as much as 200K bytes of storage memory," Mouklaf said. "To transmit graphics files over the network quickly requires high 16M bit/sec bandwidth." ■

Farallon strategy tied to evolution of ISDN

Company president sees LAN migration to phone wire as force driving convergence with telecom.

By Susan Breidenbach
West Coast Bureau Chief

EMERYVILLE, Calif. — While other local-area network vendors charge into the new decade armed with super servers and ever more complex network operating systems, Farallon Computing, Inc. is looking in a different direction — toward Integrated Services Digital Networks.

As Farallon sees it, the increasing use of telephone cabling in LANs is forcing computer networking and telecommunications to converge, and ISDN provides a natural meeting place for the technologies.

Farallon's flagship offerings — the PhoneNet line of connectors, hubs and repeaters for networking Apple Computer, Inc. Macintoshes using standard tele-

phone wire — were designed to evolve alongside ISDN, as were the company's more recently introduced software products.

"Our primary focus is to develop front-end applications for ISDN," said Reese Jones, president and founder of Farallon. The company's Timbuktu product, which lets one Macintosh control another across a LAN or dial-up phone line, is one of the ISDN applications AT&T and Northern Telecom, Inc. are using to show off the capabilities of ISDN to prospective customers.

The firm's image is a far cry from what it was when Farallon was established four years ago.

At that time, Jones, a biophysicist conducting medical imaging research at Lawrence Berkeley (continued on page 20)

CMC unveils \$10K FDDI interface for VMEbus CPUs

By Susan Breidenbach
West Coast Bureau Chief

SANTA BARBARA, Calif. — Communication Machinery Corp. (CMC) is expected to apply some downward pressure on the price of Fiber Distributed Data Interface (FDDI) networks with the introduction today of boards for VMEbus systems that are priced at less than \$10,000 each.

According to CMC, the CMC-1055 single-ring and CMC-1056 dual-ring interfaces for systems based on VMEbuses are priced lower and offer higher performance than other FDDI VMEbus adapters.

Throughput with Sun

CMC said the CMC-1056 in a Sun Microsystems Corp. 4/260 workstation achieved a sustained throughput of 44M bit/sec using Sun's standard Transmission Control Protocol/Internet Protocols.

"This is 66% faster than Sun's published performance for its FDDI/DX board, and the CMC-1056 is priced 20% less than the Sun product," said Russell Sharer, director of strategic planning and marketing programs for CMC, a wholly owned subsidiary of Rockwell International Corp.

Sharer said the CMC-1055 and CMC-1056 boards were further distinguished from the competition because they are already

shipping and have complete FDDI station management software.

Station management is the only portion of the FDDI standard that has yet to be finalized by ANSI, but CMC's software conforms with the latest draft standard — ANSI X3T9.5 Version 5.1 — and can be upgraded as required, CMC said.

Interoperability demo

CMC's station management implementation was used recently in a five-vendor station management interoperability demonstration sponsored by Advanced Micro Devices, Inc. (AMD), an FDDI chipset manufacturer.

The CMC-1055 and CMC-1056 both have a 25-MHz AMD 29000 Reduced Instruction Set Computer microprocessor, multiple internal buses, 512K bytes of dynamic random-access memory for protocol execution and 512K bytes of video RAM for packet processing.

This architecture lets protocol processing, and VMEbus and network transfers occur simultaneously.

It also enables the CMC-1056 to process up to 30,000 packet/sec, CMC said.

The CMC-1056, with two physical connections to FDDI, is priced at \$9,950, and the single-connection CMC-1055 is priced at \$8,950. ■

Netnotes

continued from page 19

Madge Networks, Inc. recently introduced a software driver that significantly boosts the speed of its Smart AT Ringnode and Smart MC Ringnode token-ring interface cards.

Initially developed for Madge Networks' new Smart 16/4 EISA Ringnode adapter, the SmartServer software also enables the company's existing token-ring interfaces for microcomputers based on the Extended Industry-Standard Architecture and the IBM Micro Channel Architecture (MCA) to transfer data at 98% of the full token-ring speed.

"That's 50% faster than the previous generation of Smart software and, unquestionably, the fastest 4M bit/sec token-ring speed on the market today," said Robert Madge, president of Madge Networks.

Smart Server runs special server control software on a dedicated communications processor of the token-ring adapter, bypassing the bottlenecks usually associated with token-ring boards. To maximize network throughput, low-level network activity is off-loaded to the adapter, freeing up the file server for other net services.

The Smart Server software automatically configures itself to the interruptions and I/O addresses of existing Smart Ringnode adapters. The random-access memory-based design of the Ringnode boards enables users to download new versions of protocols or Smart software as they be-

come available, reducing the need for hardware upgrades.

The software is being offered to users of the Smart AT and Smart MCA adapters at no charge. Smart Server is currently available for Novell, Inc.'s NetWare, and a version for all Network Basic I/O System-compatible network operating systems, including IBM's PC LAN Program and Microsoft Corp.'s LAN Manager, will follow by the end of the first quarter.

UUNET Communications Services, Inc., a nonprofit corporation in Falls Church, Va., is offering commercial enterprises an international Transmission Control Protocol/Internet Protocol inter-networking service.

Called AlterNet, the new service is similar to those provided by the Internet, a TCP/IP network connecting colleges and universities. However, because the Internet is heavily subsidized by the federal government, its use has been mostly restricted to organizations doing government-sponsored or government-approved research.

According to UUNET, a dedicated 56K bit/sec AlterNet line between California and Paris costs less than \$3,500 per month. Small to midsize companies that cannot afford dedicated lines can share the UUNET infrastructure as needed for \$1,900 per month plus the telephone company cost of accessing AlterNet's nearest hub. Alternatively, a shared 9.6K bit/sec service is available in some areas for as low as \$250 per month. ■

Farallon strategy tied to evolution of ISDN

continued from page 19

Laboratories, was heading up the Berkeley Macintosh Users Group (BMUG), an organization he founded.

He needed a way to connect a Macintosh in his upstairs office to another one in the BMUG office downstairs so the two could share a LaserWriter printer. Instead of stringing coaxial cable through his home, Jones decided to try using the unused pair of wire in an existing telephone line.

The product he designed to solve the problem was the original PhoneNet connector, a box that plugged into the LocalTalk port on his Macintosh and supported unshielded, twisted-pair phone wire. The connector was initially sold to BMUG users as components in a plastic baggie.

"We would have make-your-own-cable nights," Jones recalled.

Word spread about PhoneNet to companies, such as The TOPS Division of Sun Microsystems, Inc., that wanted to order assembled connectors in large quantities, and Farallon was formed. Today, PhoneNet is used as the cabling system in 70% of all Macintosh networks containing more than two computers, and the company has been forced to move to larger facilities with each birthday.

Nearly one-third of the company's 160 employees are involved in research and development efforts to combine computers and telecommunications more effectively and to help provide a migration path from the traditional analog phone system to ISDN.

"We want to provide users with transparent interoperability across the three basic types of plumbing we support: analog phones, LANs and ISDN," Jones said. Farallon now has a line of Ethernet hardware for unshielded, twisted-pair wire, as well as a few recording products — MacRecorder and ScreenRecorder — that together can be used to produce multimedia applications.

The ScreenRecorder will record the successive screens displayed in a Macintosh session, producing a videotape that can be played back at various speeds for purposes such as demonstrations or train-

space, Jones said.

"We focus on personal communications, not enterprise networking," he said. "A user wants to talk to another person, not to a mainframe or a file server. Voice, imaging and video are irrelevant when you're talking to a server, but they're important when talking to a person."

Jones, who cut his computing teeth on Unix, believes that network operating systems could start going the way of the dinosaur before the middle of the decade as the Macintosh and personal computer operating systems start incorporating more networking functionality.

"In Unix, all the networking is given

“We want to provide users with transparent interoperability across analog phones, LANs and ISDN.”

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away as part of the basic operating system," Jones said. "Any Unix box can be configured as a file server, a router or a gateway."

The Macintosh operating system seems to be following the Unix example. The current version includes the client portion of the AppleShare networking software, while the forthcoming Release 7.0 will include the server piece as well.

Jones scoffs at the notion that the 64K bit/sec speed of the ISDN Basic Rate Interface (BRI) and 1.54 bit/sec speed of the Primary Rate Interface (PRI) are too slow for companies that already have 10M bit/sec Ethernet, 16M bit/sec token-ring and 100M bit/sec Fiber Distributed Data Interface networks.

The BRI gives each user two private 64K bit/sec channels, which provide about the same throughput as a 238K bit/sec LocalTalk network shared by four people, Jones said.

Similarly, the best actual throughput a 10M bit/sec Ethernet LAN can achieve is approximately 3M bit/sec, "and that's when only one person is using the network," he added. When several people start using an Ethernet at once, its performance drops down to about the 1.544M bit/sec PRI speed, Jones said.

ISDN links won't provide a 1-to-1 replacement for LANs because LANs connect each user to every other user continuously, whereas ISDN links have to be established individually. ISDN does, however, offer a measure of physical security that LANs lack because each user essentially gets a private line. Data going across the link cannot be "sniffed" out by someone elsewhere on the network using diagnostic tools, as it can be on LANs.

Jones is the first to admit that ISDN can't do much that can't be accomplished with a modem and T-1 lines. Only a handful of metropolitan areas offer ISDN services, and ISDN communications can only be achieved within a single service area, not between areas.

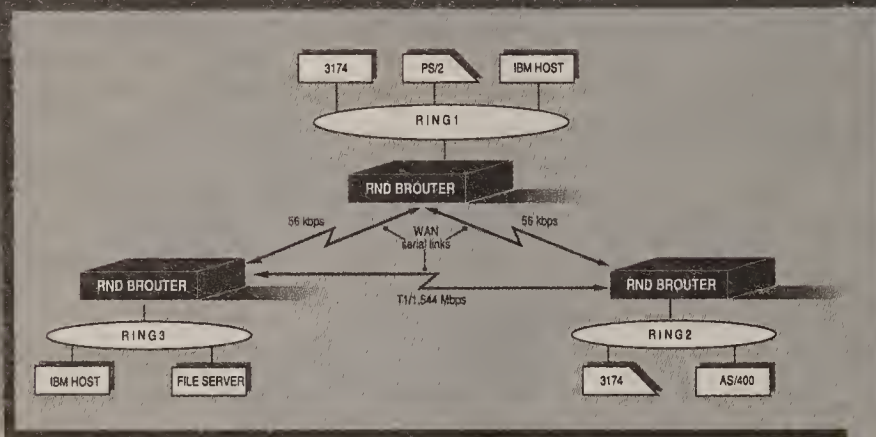
Jones said he expects the adoption of ISDN to be similar to that of push-button phones, though he hopes it won't take as long. Push-button service was first introduced in 1962, but it is still not available everywhere in the country.

"Hopefully, we'll see [widespread ISDN] in our lifetime," Jones said. ■

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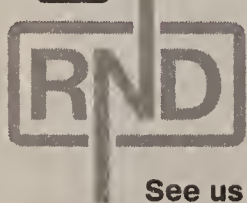
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MANAGEMENT STRATEGIES

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Dialogue

Should the federal or state courts rule on how automatic number identification (ANI) can be used by the telephone companies?

“Automatic number identification is more of an issue for the federal government than the states. It seems pointless to let states get involved because of the nature of the technology. If half the states have ANI and half the states don't, you're talking about a useless technology.”

Stephen Carnilla
Director of telecommunications
University of Chicago

“As a businessman, I want ANI because it provides information that can improve our company's productivity. But I also believe that private consumers have the right to request that their telephone number not be transmitted to other people.”

“Ultimately, ANI is an issue for the Supreme Court. There doesn't seem to be a right or wrong answer.”

“All kinds of customer information is already available and sold, and much more than just telephone numbers. If the courts start ruling on ANI, they will probably have to also consider the practice of selling mailing lists.”

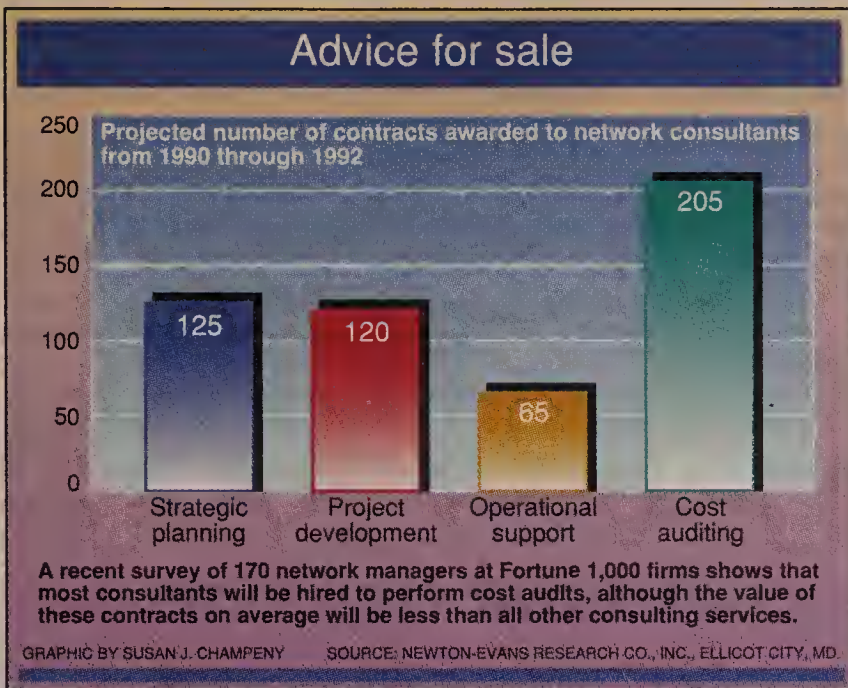
Gary Henkel
Director of telecommunications
Time Customer Service, Inc.
Tampa, Fla.

“I don't think it's a policy issue at this point. It would be tough to regulate ANI until there is some sense of how it's going to be used, and no one is really sure about that.”

“My hunch is that privacy issues will not concern most people. Magazines, credit card companies and airlines already sell customer information to other companies, and consumers don't seem to mind much.”

“In any case, businesses will sort out for themselves what customers are comfortable with. People will probably accept some loss of privacy to get certain services that ANI will make possible. Otherwise, the services won't survive and companies will have little motivation for offering them.”

Terry Curtis
Associate professor
School of Communications
California State University
at Chico



EDI trailblazers pay price for early implementation

Is it better to be late than early when using EDI?

By Wayne Eckerson
Senior Writer

In the fast-moving world of electronic data interchange, it sometimes pays to trail the pack.

Ironically, EDI pioneers — companies that began using EDI five to 10 years ago — often find it difficult to integrate EDI systems and other business applications. They also have trouble merging EDI programs implemented by different departments and operating units that use incompatible software and hardware platforms.

Newcomers to EDI often have an advantage over the pioneers because they can implement sophisticated systems, including turnkey software packages, that

Motors Corp., said Japanese automakers that have launched new assembly plants in the U.S. have an advantage over U.S. competitors because they are free to build EDI systems from scratch.

GM's loss, Mazda's gain

Mazda Motor Corp. recently built an assembly plant in Flat Rock, Mich., near Detroit, to manufacture the Probe automobile for Ford Motor Co. Mazda officials were determined to find a way to reduce the amount of paper the company had to process on a daily basis.

Mazda implemented an EDI system that integrates EDI data directly into its internal applications. The system also supports electronic funds transfer, which is usually the last step in the integration process.

GM, on the other hand, has been using EDI for many years but has had difficulty tying together EDI systems established by different departments at the company, according to Cadaret.

The company has a decentralized structure that makes it difficult to standardize the use of software and systems in its operating units.

As a result, GM divisions don't use the same software codes and formats to refer to such things as employee social security numbers, Cadaret said. This lack of standardization makes it difficult for GM to integrate its separate EDI systems and improve the flow of information within the company.

According to Cadaret, the only way GM can circumvent this problem is to standardize software throughout the company — a strategy that undermines GM's

(continued on page 24)

Top execs: What we need from IS pros

Senior officers say they need managers who can wield technology to advance corporate cause.

By Joe Panepinto
Staff Writer

What do senior executives want from network and computer managers?

They want information systems (IS) professionals who can keep up with technological advances and can translate them into strategic business moves, according to senior executives contacted by *Network World*. These top managers voiced concerns about IS professionals who make networking decisions based on technology considerations rather than specific business goals.

The successful IS professional must be able to assess the value of new networking advances in terms of the overall corporate mission, they said, and must express their ideas in terms that are clear to top managers.

“The IS professional has an obligation to express himself or herself in ways that convey the corporate implications of an expenditure,” said Jerry Walker, president of Phoenix-based Samaritan Senior Services, a nursing home and home health care company with 1,800 employees

and locations in three states. “They have to put information needs or problems in terms that are relevant to things like patient information and business.”

Frank Leser, president of Financial Technologies, a wholly owned data processing subsidiary of Pentagon Federal Credit Union in Chantilly, Va., said he hires IS people who are knowledgeable about the banking industry.

“We tend to hire people out of the information systems departments of banks,” Leser said. “There we have found a mixture of people with a technical background and what you would call a minor on the business side.”

Charles Doherty, president of the Midwest Stock Exchange, said he wants IS professionals who understand stock trading. Doherty has filled his IS department with professionals who not only keep pace with changes in network technology, but are willing to learn about the idiosyncracies of life on the trading floor.

“We started out with people in our IS departments who just knew systems,” Doherty said. “But

(continued on page 24)

EXECUTIVE BRIEFS

BY WAYNE ECKERSON

Forgotten but not gone. Companies that farm out network functions and staff to an outside vendor usually expend a lot of energy trying to bolster morale and negotiate benefits of employees who are being transferred. However, these companies often overlook the needs of employees who remain with the company after many of their colleagues have exited.

According to Don St. Clair, a principal at Nolan, Norton & Co., a management consulting firm in Lexington, Mass., these employees often show a marked decline in their productivity.

These staffers, who may work in a department decimated by an outsourcing decision, question their company's commitment to information technology and believe their role in the firm has been diminished, St. Clair said.

St. Clair advised that senior executives emphasize to employees the business context of an outsourcing decision. Executives should reaffirm their commitment to information technology and impress upon employees that they play an important role in the business.

Classify your CEO. Chief executive officers come in all forms, according to Index Group, Inc., a Cambridge, Mass.-based consulting firm. Index Group has identified six types of CEOs according to the way they approach information technology, and not all of the classifications are flattering.

The “Phobic” shuns computers and believes using advanced technology dehumanizes customer service. The “Penny-pincher” takes a bottom-line view of all technology investments and often

(continued on page 24)

EDI trailblazers pay for implementation

continued from page 23

decentralized philosophy — or install expensive system interfaces.

GM officials involved with EDI declined to comment on Cadaret's evaluation.

Other large firms have a difficult time updating old applications to accommodate the document formats required by current EDI standards. Westinghouse developed much of the software it now uses to run internal applications 30 years ago, long before off-the-shelf software packages became available. While the applications serve the firm's internal needs well, they are extremely difficult to integrate with ANSI's X12 standards, the predominant EDI standards used by U.S. companies.

For example, Westinghouse's order-entry application allows users to specify one address for shipping and one address for billing per order. ANSI X12 standards, on the other hand, allow users to list multiple deliveries per order instead of just one. This means ANSI X12 provides a lot of extra addresses and shipping information that can't be easily included in Westinghouse's order-entry application.

Sometimes it takes programmers up to six months to figure out how to convert data between ANSI X12-compatible applications and Westinghouse's, Pendrak said.

"The problem resides in getting data moved from a very limited application to ANSI X12, which is very flexible, and back again," Pendrak said.

Pendrak said Westinghouse examines and decides whether to replace existing

systems about every six months or so. However, the cost of purchasing new systems for the company's 50 operating units far exceeds what it takes to make minor modifications in the system. Moreover, coordinating the cutover of all 50 systems would be a nightmare, Pendrak said.

Meanwhile, EDI newcomers can purchase fully integrated software packages from a number of vendors.

For instance, Little Falls, N.J.-based Software Associates, Inc. offers an integrated EDI software package that runs on personal computers and Novell, Inc. local-area networks. The package enables users to integrate EDI directly into accounts payable, general ledger and other accounting applications. The company is also developing a similar application for use on IBM Application System/400s. ■

Top execs: What we need from IS pros

continued from page 23

now all our people understand trading."

Doherty has a number of in-house subcommittees that bring together IS professionals and traders so that each group can understand the limitations and needs of the other. After all, given the complexities of technology and the difficulties of managing, finding IS professionals who speak the language of both the computer and board rooms with equal fluency is extremely difficult.

A recent survey, conducted for United Research Co., Inc. by Louis Harris and Associates, Inc. in New York, showed that 60% of the corporate presidents and chief executive officers surveyed do not believe IS executives have enough general business experience to realistically evaluate new advances in networking.

That doesn't mean senior executives would rather have a manager who is savvy about their particular industries and has only incidental IS training occupying the top IS slot in their companies. Some consultants, however, suggest they consider it.

Patrick Springer, director of industry services at Telecommunications Management Consultants, a subsidiary of Computer Task Group based in Needham Heights, Mass., says some companies would do well to put a manager with a business background into the top IS slot.

"That individual approaches networking situations without preconceptions," Springer said. "They are presented with a business case and survey the market as to whom has expertise to help them."

But neither Walker nor Doherty agreed with him. "You could take the Margaret Mead approach and educate, educate your line managers in the technology," Walker said. "But companies can't wait for the gestation period. I have found that IS people are capable of expressing themselves in ways that are understandable to CEOs but are just uncomfortable doing it."

Doherty concurred. "The best way to go is to make the IS pro become the manager [rather] than to have the manager become an [IS] pro. It's not even close." ■

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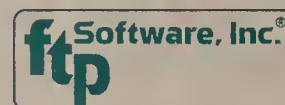
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See the FAXNet Form on Page #51

*PC/TCP Plus supports interfaces from Acer, Allied Telesis, Apricot, AT&T, BICC, DEC, D-Link, DSC, Excelan, Gateway Communications, IBM, IMC Networks, Intel, Interlan, Longshine, MCA Associates, National Semiconductor, Novell, Proteon, Schneider & Koch, Scope, 10Net, 3Com, Tiara, Torus, TRW, Ungermann-Bass, Univision, Western Digital and YCS, in addition to the NDIS and Packet Driver specifications.

Executive Briefs

continued from page 23

forces business units to purchase computers on the sly. The "Automater" sees computers strictly as a replacement for people and vetoes innovative technology projects with difficult-to-quantify returns.

The "Hacker" is an enthusiastic user and proponent of personal computers. However, this CEO views every potential application as personal computer-based and sees mainframe systems as unwieldy and obsolete. The "Visionary" believes computers can transform jobs and business functions in powerful ways but fails to make the organizational and functional changes needed to ensure their success.

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INTERNATIONAL NETWORKS

USER STRATEGIES, INTERNATIONAL SERVICES & REGULATION

Worth Noting

MCI Communications Corp. recently extended its international operator service, MCI Call USA, to Japan, Taiwan and 14 cities in Italy. Callers using the service dial toll-free numbers to reach English-speaking MCI operators, who then help them complete collect or charge calls.

World News

AT&T last week lowered prices for transmissions to 12 countries over its **International Accunet Packet Service**. The cost of X.25 transmissions to Austria, Denmark, Finland, France, Iceland, Ireland, Italy, New Zealand, Norway, Spain, Sweden and Switzerland using this service is now \$6 per hour plus \$6 per 64K bytes of data, or kilosegment. This is down from \$8 per hour and \$10 per kilosegment.

To these rates, users must add local access charges in the U.S. and local access charges in the receiving country.

Infonet, the El Segundo, Calif.-based international value-added network (VAN) service provider, last week announced that it now supports X.400-based electronic mail transmission services and it plans to sell X.400 E-mail software for 3Com Corp. and Novell, Inc. local-area networks within six months.

In addition, the company announced that it plans to interconnect its international VAN service via X.400 with E-mail networks run by AT&T and MCI Communications Corp.

A spokesman said that X.400 transmissions over the Infonet network cost about twice as much as standard X.25 transmissions. Infonet's Notice 400 PC X.400 software for personal computers, which was also introduced, costs \$350. **Z**

Global users eye proposed trans-Soviet fiber link plan

Execs weigh pros, cons of Europe-to-Asia cable.

By Joe Panepinto
Staff Writer

DENVER — Large international network users in the U.S. are assessing the potential benefits of a proposed trans-Soviet fiber-optic cable linking Europe and Japan.

Brokerage firms with heavy international voice and data traffic told *Network World* they would welcome the direct Europe-to-Asia link proposed by a consortium of 10 international telecommunications companies led by US West International, Inc., a subsidiary of US West, Inc. based here. But users said it is not likely they will restructure their networks to exploit it.

A trans-Soviet fiber link would be another option for high-speed, high-quality worldwide transmission. But users say they are already seeing a glut in international capacity, thanks in large part to a number of new undersea fiber links ("Undersea fiber cables to herald low int'l rates," *NW*, Aug. 28, 1989). They said they are satisfied with the quality of service provided by existing terrestrial and satellite links.

The 560M bit/sec fiber-optic link proposed by the US West-led

Trans-Soviet Line Development Corp. (TSLD), would roughly follow the course of the trans-Siberian railroad, from Vladivostok, Russia, on the Sea of Japan, west across the Soviet Union to Moscow and then in branches to Palermo, Italy, and Copenhagen, Denmark (see graphic, page 26).

Thus, the primary beneficiaries of the more than 7,000 miles of fiber will be large European and Asian users that need to communicate with one another, and the Soviet Union, which will use the fiber link for domestic long-distance traffic.

Although U.S. firms would not access the proposed line directly, international traffic from other networks may be routed through the Soviet Union.

"It would allow a firm to have backup fiber capabilities to get to Asia from the U.S.," said Michael Flanagan, vice-president and director of communications services at Nomura Computer Systems, Inc., a New York subsidiary of Nomura Securities Co., Ltd., the largest securities firm in world.

Nomura routes its U.S.-to-Tokyo voice and data traffic over the undersea Trans-Pacific Cable-
(continued on page 26)

Net helps police investigate Pan Am Flight 103 disaster

By Joe Panepinto
Staff Writer

LOCKERBIE, Scotland — A network linking major police agencies around the globe and constables in this tiny Scottish town is playing a major role in the investigation into the December 1988 bombing of Pan American World Airways, Inc. Flight 103.

Investigators throughout the world are funneling information about suspects and extremist groups into a data base maintained on a minicomputer here, where 18 constables, each working 12 hours a day, match the data with evidence from the Flight 103 bombing.

"It's really a fascinating use of networking," said Sally Olson-Nelson, director of marketing at EAI Systems, Inc., a public safety software company in Clearwater, Fla., which will market in the U.S. software developed for the Lockerbie investigation. "It has really helped them put together their crime scene."

A McDonnell Douglas Computer Systems Co. (MDDCS) Sys-

tem 1900 minicomputer housed in a converted community school here supports the data base and more than 30 terminals used by investigators.

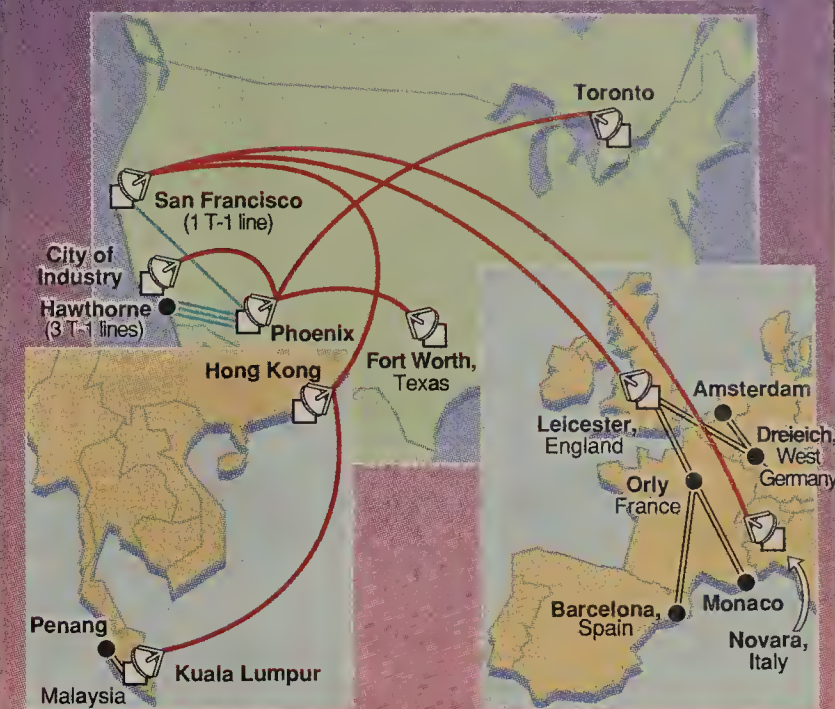
Agents at the Federal Bureau of Investigation's field office in Buzzards Point, Md., and investigators of the Bundeskriminalamt, the West German federal police in Meckenheim, West Germany, also have access to the data base via the Tymnet public data network.

Investigators using terminals at the Scottish police headquarters in Glasgow, Scotland, and at Scotland Yard in London are linked over dedicated circuits to Lockerbie.

The System 1900 has almost 8G bytes of storage capacity and is being driven by software written expressly for the Lockerbie investigation by MDDCS in the U.K., according to Stephen Cole, branch manager of police systems at MDDCS in the U.K.

"It's a system for investigating major incidents and for the iden-
(continued on page 56)

Mattel's international network



Mattel's mix of VSAT and terrestrial links makes for a winning approach to delivering voice and data to distribution and manufacturing sites in Europe and the Far East from its Phoenix data center and Hawthorne, Calif., headquarters.
GRAPHIC BY SUSAN J. CHAMPENY
SOURCE: MATTEL CORP., HAWTHORNE

Mattel net simplifies production, cuts costs

International network of VSATs and leased lines lets firm pare a month off toy design process.

By Paul Desmond
Senior Writer

HAWTHORNE, Calif. — After installing an international VSAT network 18 months ago, Mattel, Inc. has cut nearly a month off its toy production cycle and slashed its global voice and data communications costs by millions.

Mattel uses a combination of very small aperture terminals and leased lines to reach sales, distribution and manufacturing sites in the U.K., Hong Kong and Italy from its headquarters here and its Phoenix data center. In addition to cutting costs, the network has enabled product designers here and in the Far East to quickly exchange and modify product designs — a time-consuming process that once required couriers.

But installing an international net can be a long and arduous process, said Ron Wagner, Mattel's telecommunications manager. With the right blend of technique and expertise in dealing with foreign carriers, however, users can overcome the roadblocks.

Overseas, Mattel has VSATs at its sites in Hong Kong; Leicester, England; and Novara, Italy — each of which supports a 56K bit/sec satellite link to a Contel ASC shared hub in San Francisco. Domestically, the company has VSATs at sites in City of Industry, Calif., Fort Worth, Texas, and Toronto. These sites are supported by an earth station at its Phoenix data center. A single T-1 line connects the data center with

the San Francisco hub.

From its VSAT sites in England and Hong Kong, Mattel uses a mix of terrestrial lines, satellite and microwave to reach its sales, distribution and manufacturing locations in surrounding areas.

The network, which went up in 1988, is expected to save the company \$4.2 million by 1992, compared to what Mattel paid for the store-and-forward public packet network service it previously used.

The satellite net supports interactive data communications and four channels of voice to each overseas VSAT site, enough to support about 40% of Mattel's international voice communications needs, Wagner said.

Voice is supported using Republic Telcom Systems Corp.'s RLX 8 packetized voice and data multiplexer. The RLX 8 uses a proprietary compression algorithm that allows Mattel to support four voice channels with only 32K bit/sec of bandwidth, or 8K bit/sec for each voice call.

"[The RLX 8] reduces our annual costs by about \$100,000," Wagner said. "We no longer have to use the international dial-direct operator for about 40% of our calls because we have four channels of voice to Hong Kong, the U.K. and Toronto."

The network has also made data communications easier and faster since it is no longer a store-and-forward system, which often required follow-up phone calls to
(continued on page 26)

Global users eye trans-Soviet link

continued from page 25

3/Hawaii-4 fiber link and its U.S.-to-Europe traffic through Trans-Atlantic Telecommunications 8 and Private Trans-Atlantic Telecommunications fiber links.

Achin Dasgupta, vice-president of international telecommunications at Shearson Lehman Hutton, Inc. in New York, said he

would like to see the cable cut over because it would increase the number of international fiber routes, diminishing the impact of physical cable disruptions.

Shearson Lehman Hutton currently uses the same international fiber routes as Nomura.

In a meeting in Tokyo next week, US West is hoping to hammer out details of the proposal with TSLD principals: Kokusai
(continued on page 56)



Net simplifies production

continued from page 25

inform end users that data was waiting.

The company developed software that packetizes two-dimensional product design images for transmission across the network. The software runs on the IBM System/38 and Application System/400 minicomputers. Mattel uses it at some 20 sites worldwide.

Product designers use computer-aided design software on a personal computer and upload the design to a minicomputer when it is ready for transmission. Once received at manufacturing sites in the Far East, the design is downloaded to another personal computer, then checked for accuracy and for any needed revisions. The revised version may have to be shipped back to headquarters for verification, all of which takes about a day, Wagner said.

In contrast, the same process took 30 days before the network was in place because designs were shipped by courier and subject to lengthy delays by various customs departments. Occasionally, designs were lost altogether.

The benefits of the international network did not come easy though. Wagner said it was often difficult dealing with foreign post, telegraph and telephone administrations because they were sometimes not as technically astute as carriers in the U.S. He offered some tips for network managers charged with installing international networks.

"If you're not familiar with what's available in each country, become familiar by writing letters," Wagner said. "Get a single point of contact [at each foreign PTT]. Ask what it is they provide. Ask what you can do to help educate them."

If users are tactful and clearly convey their objectives, foreign PTTs can be receptive to new ideas that will help them improve service. For example, when Wagner needed to upgrade a digital microwave link from 9.6K bit/sec to 19.2K bit/sec between Hong Kong and Kuala Lumpur, Malaysia, the PTT in Hong Kong told him it couldn't be done.

Wagner then visited the PTT and detailed what kind of modem and multiplexing equipment could be installed to upgrade the microwave link.

"The circuit was indeed upgraded and installed successfully," he said. "They are now selling 19.2K services from Hong Kong to Malaysia since we installed the circuit."

For users who don't have the time or money to visit foreign countries themselves, Wagner recommends they find a consultant who is willing to do so. Users should make sure the consultant is familiar with each country involved in the project and is willing to see it through from conception to reality, he said. □

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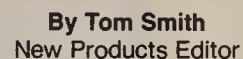
(continued on page 29)

By Tom Smith
New Products Editor

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(continued on page 28)

(continued on page 28)



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Support for CUA could be a boon to Simware if SAA gains wide acceptance, according to David Passmore, a partner with Network Strategies, a network

(continued on page 28)

E-mail pack uses message handling

continued from page 27

they called and the message. Memos are similar, but they include a subject heading and information about when and by whom the memo was composed.

Both memo pads and memos are created before the recipient's name is entered. Basic information, such as the person creating the message and when it was created, is automatically entered by the software for both types of messages, Pintaric explained.

With letters, users input a subject and a key word so recipients know basic information about the message before reading it. They also input the receiving party's identification before sending the message.

Mail takes advantage of NetWare's built-in capability to notify users when a message has been received.

Some programs, conversely, require a terminate-and-stay-resident program on the recipient's workstation to monitor the central mail directory for messages. Such programs absorb both memory and processing cycles.

Users can attach ASCII files in E-mail messages, but the product does not currently support any third-party file attachments.

Mail is a nonresident program compatible with NetWare 2.0a and above as well as DOS 2.0 and above.

Mail is available now for \$295 for a single-server copy, and site licenses are also available.

For further information, write to PC Comnet at 21 Progress Court, Unit 14, Scarborough, Ont., Canada M1G 3T8, or call (416) 289-1331. **■**

Hayes' ISDN interface integrates voice, data

continued from page 27

circuit-switched data channel.

■ Packet-switched data on one B channel and packet-switched data on the D channel (only on the DMS-100 switch).

The adapter supports serial data, via the Hayes Standard AT Command Set Enhanced for ISDN, at rates up to 38.4K bit/sec, allowing customers to maintain existing data communications programs.

The card supports several ISDN voice services, such as Incoming Calling Line Identification, by generating messages that telephone company switches require to activate such features.

Customers will be able to tailor applications to the interface using Hayes' pro-

grammer's guide for its ISDN Basic I/O System (ISDNBIOS) Interface, which is based on IBM's Network Basic I/O System.

Applications can achieve data transfer rates of about 50K bit/sec, but overhead associated with the V.120 protocol prevents users from realizing data transfer rates of 64K bit/sec.

The adapter's software component is uploaded to random-access memory by the personal computer at installation. This simplifies upgrades to address changes and future enhancements.

The Hayes ISDN PC Adapter will be available in North America in mid-1990 for \$1,600. Documentation for ISDNBIOS costs \$125 and is available now.

Hayes can be reached by writing to P.O. Box 105023, Atlanta, Ga. 30348, or by calling (404) 449-8791. **■**

CUA interface added to emulation package

continued from page 27

consulting practice of Ernst & Young in Fairfax, Va.

"If people get used to the look and feel of SAA windowing and [the CUA] interface, there will be some benefits in terms of training to have products that all support the same interface," he said.

In addition to implementing CUA, Simware has taken the user interface standard one step further by enhancing its text mode to support some of the capabilities under CUA's graphics mode. For example, users without powerful graphics workstations can still receive pop-up menus in text mode, Stewart said.

SimPC 5.0 also comes with prewritten Connector scripts for functions such as host access and file transfers.

▲▲▲

SimPC 5.0, like its predecessor, has a proprietary language, known as Advantage, which supports scripts to automate tasks that otherwise require entry of a series of commands.

However, SimPC 5.0 also comes with prewritten Connector scripts for functions such as host access and file transfers, which require minimal customization. "Rather than having to write a script from scratch, they have 80% to 90% of the code already written for them," Stewart said.

SimPC 5.0 is available now. It requires DOS 2.0 or above.

SimPC Async costs \$265 for a single copy, \$9,275 for a 50-copy site license and \$92,750 for a 1,000-copy site license. SimPC Master is priced at \$340 for a single copy, \$11,900 for a 50-copy site license and \$119,000 for a 1,000-copy site license.

SimXfer costs \$9,000 to \$15,000, and Sim3278 costs \$10,000 to \$20,000. Pricing for both packages depends on the mainframe on which they run.

Simware can be reached by writing to 20 Colonnade Road, Ottawa, Ont., Canada K2E 7M6, or by calling (613) 727-1779. **■**



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Racal-Milgo announces net mgmt. system for modems and CSU/DSU

Software allows IBM PS/2 users to monitor, diagnose devices.

By Tom Smith
New Products Editor

SUNRISE, Fla. — Racal-Milgo recently introduced an IBM Personal System/2-based net management system for its line of V.32 modems and its RM 3500 channel service unit/data service unit (CSU/DSU).

The software product, the Communications Management Series (CMS) 905 Dial Management System, enables users to monitor, diagnose, gather alarms, test and configure up to one million devices.

The software manages the company's previously announced Racal-Milgo Dial (RMD) 3222 V.32 modems and the RM 3500, a CSU/DSU that supports digital communications at speeds from 2,400 to 9.6K bit/sec.

When users first log onto the system, which can be linked to a single device or a rack of devices, they receive a menu screen with options including alarms, monitoring and diagnostics.

With the alarm option, users can view a

list of error conditions, such as packets transmitted with errors, for individual modems and CSU/DSUs. Alarms are stored on hard disk in sequential order for audit trail or historical report generation. The 905 system maintains and updates a log of unresolved problems.

The system also allows users to run analog and digital loop-back tests, self tests, remote tests and measure analog parameters to identify line and device problems.

When users select the monitor option, they receive eight different windows that display information for different parameters, such as data rate, packet size and error rates.

Users can simultaneously observe the eight windows for each of two modems on the same screen, with the Personal Sys-

tem/2 screen split into halves.

When viewing the configuration of any modem, users can alter settings on the screen without interrupting operation.

With the alarm option, users view a list of error conditions.

▲▲▲

Modem configurations can be downloaded to any modem on the network based, for example, on configuration requirements for time of day, peak or off-peak usage, and day of the week.

The CMS 905 will be available in mid-February and will cost \$2,500.

Racal-Milgo can be reached by writing to 1601 N. Harrison Pkwy., Sunrise, Fla. 33323-2899, or by calling (305) 846-1601. ☐

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IBM Service. You'll find out it's really much more than you think.



First Look

continued from page 27

CrossComm unveils service to track bridge alarms

CrossComm Corp. last week announced a service to monitor customers' ILAN bridge networks from its headquarters in Marlborough, Mass.

The service, **ExpertWatch**, is intended to relieve users of the burden and expense of continuously monitoring their ILAN bridges, which link both Ethernet and token-ring local-area networks over wide-area links.

The company has installed more than 1,000 ILAN bridges since the product was introduced two years ago.

The service was made possible through the addition of an internal 2,400 bit/sec modem to the ILAN bridge, as well as introduction of Remote ILAN Management Software (RIMS) software. That software runs on an IBM Personal Computer AT and communicates with ILAN Management Software (IMS), the only product CrossComm previously offered to manage ILAN bridge networks.

IMS communicates with each ILAN in 10- to 12-second intervals, collecting statistics and information on operating status. IMS software will notify the CrossComm Support Center, which will be operational 24 hours a day, seven days a week, if there is an alarm or error condition, such as packets dropped.

CrossComm will respond to the problem within an hour. System adjustments, reconfigurations and maintenance can be either recommended or performed over the phone line. If an ILAN unit fails, it can either be replaced with an on-site spare or replacement units will be shipped overnight.

The company also introduced RIMS-PC, a personal computer program that enables users to set up their own remote management stations at locations other than the IMS site.

ExpertWatch and RIMS-PC will be available Feb. 1 and will be demonstrated at Communication Networks '90 in Washington, D.C.

ExpertWatch costs \$100 per ILAN per month, while RIMS-PC costs \$1,295.

CrossComm Corp., 133 East Main St., Marlborough, Mass. 01752; (508) 481-4060. ☐

OPINIONS

NETWORK MANAGEMENT

BY DAVID CRAWFORD

The network manager's foresight saga

Three qualities characterize the successful data network manager: a solid technical background, good communication skills and the ability to foresee the future. Of these qualities, the last is the most important.

A network manager must make intelligent choices between competing standards and products that often are not fully developed and sometimes are entirely nonexistent. More than any other computer professional, the network manager lives and breathes in the rarefied upper reaches of vaporware.

Most people consider the knowledge of things to come a mystical inborn talent. However, this simply isn't true. Clairvoyance has its own technology and can be mastered through study

and practice. It's absurd to think that someone who understands networking should be baffled by something as simple as foretelling the future. Here is a survey of the state of the art in prognostication with some practical applications from the everyday life of a network manager.

A good crystal ball is still far less expensive than a protocol analyzer and easier to use.

▲▲▲

tal lines that are either broken (yin) or solid (yang).

To prophesy the future of Microsoft Corp.'s OS/2 LAN Manager, for example, randomly select a hexagram and consider its oracular meaning. Ta Yu, the hexagram of great wealth, symbol of the weak attaining a grand central position, would show that Microsoft Chairman Bill Gates will become the majority stockholder of IBM and still have enough pocket change to buy Apple Computer, Inc. and Digital Equipment Corp. Conversely, P'i, the hexagram of adversity, symbol of the disunion of heaven and earth, would indicate that Microsoft will be mysteriously swallowed up by Novell, Inc. during the next lunar eclipse.

■ **Tarot cards.** The Tarot deck has four suits of 14 cards each, plus 22 major trump cards bearing symbolic names and pictures. To see the future with the Tarot deck, formulate a question, shuffle, then deal a few cards face up in a layout.

Suppose, for example, you inquired about the future of internetworking protocols. If your Tarot layout contained "The World" card next to "The Chariot" card, then you would infer that the international Open Systems Interconnection protocols will take a long ocean voyage and establish themselves on our shores. "The Sun" adjacent to "The Magician" would mean that Transmission Control Protocol/Internet Protocol proponent Sun Microsystems, Inc. will be acquired by a tall dark stranger.

■ **A crystal ball.** This time-honored method of divination requires a larger investment in hardware than either the I-Ching or the Tarot deck, but it is well worth it. A good crystal ball is still far less expensive than a protocol analyzer and quite a bit easier to use.

To forecast the future of data networking, just stare into the crystal ball and all will be revealed. Curiously though, the last time I tried this, I had a recursive vision: I saw all the other network managers in the country staring into their crystal balls too. It struck me then that we are creating the future even as we attempt to envision it. If enough network managers believe that the future lies with a particular product or standard, then that prophecy will fulfill itself. This vision was not what I had expected; like a protocol analyzer, a crystal ball may tell you more than you really want to know. ■

Crawford is network coordinator at California State University in Northridge, Calif.

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EDITORIAL

Avoid grumbling in the ranks by soliciting staff input

Network managers often run into trouble because they neglect to consider the impact a major decision — such as a commitment to farm out network operations to an outside vendor or to bring in an outside consultant or systems integrator — might have on their staff. Then when morale and productivity plummet and workers begin resigning, they wonder why their best laid plans went awry.

Consider Merrill Lynch & Co., Inc. Last month, its top information systems executives backed away from their plan to transfer about 50 employees to IBM and MCI Communications Corp. as part of a network management outsourcing agreement announced last September.

The decision to farm out network management functions created confusion and animosity among staffers who thought the company was treating them unfairly. The uproar caught senior officials off-guard, forcing them to spend time resolving employee problems instead of moving ahead with their project.

Unfortunately, such disasters are not uncommon. Swamped with duties that demand immediate attention, such as budgets, vendor negotiations and new products, network managers often forget to consider the needs of their employees. Moreover, most network managers rise through the technical ranks and lack the people skills necessary to be effective managers.

Yet network managers who

fail to tune in to their employees put all their hard work and projects at risk. Managers who neglect their employees will have employees that neglect their jobs. When this happens, network performance begins to erode and the manager's credibility with both top management and staff is undermined.

Fortunately, good management relies on a few common-sense principles that most peo-

Network managers who fail to tune in to their employees put all their hard work and projects at risk.

▲▲▲

ple know by instinct and can apply without much effort.

One principle is that managers should value the opinions of their workers. Primarily, this means managers should *listen* to employees instead of telling them what to do.

Managers who listen to employees often uncover a wealth of information about how to improve network performance or cut costs. For example, the financial services firm Drexel Burnham Lambert, Inc. trimmed

more than \$60 million from its data processing and communications budget during the last three years largely by soliciting cost-cutting suggestions from employees working in front-line jobs. When information flows from the bottom up instead of the reverse, managers find that employees are more productive and content.

Another principle is that employees need to be recognized. In a recent survey, almost one-third of the respondents said they would quit their jobs to work for a company that gave more recognition and praise to its employees, even without an increase in salary.

When Eastman Kodak Co. announced it would farm out data processing and network operations to outside vendors last year, senior officials took great pains to reassure employees they had done outstanding work and they weren't a factor in the company's decision.

The company also backed up its commitment to workers by guaranteeing that their retirement benefits and salary would be maintained if they were transferred to the vendor company.

Managing employees takes considerable time, energy and money, but it's critical to achieving success. Network managers would make fewer bad decisions and enhance worker satisfaction and productivity if they remembered the cardinal rule of management: People are the most valuable resource. ■

OPINIONS

SNA

BY JOE MOHEN

Quality assurance is not impossible

Purchasing defective products has always been a fear of prospective buyers. Users no longer trust the quality assurance procedures of vendors — sometimes with good reason. For example, IBM has better quality assurance programs than any other vendor — yet the early releases of its Systems Network Architecture products suffer from numerous bugs.

To avoid getting stuck with defective SNA products, users should be aware of a few tenets of SNA quality assurance:

- IBM's SNA products sometimes deviate slightly from published SNA specifications. You cannot rely on the technique of reverse-engineering a single IBM product as a means of discovering how your emulator should work. For example, after reverse-engineering the Application System/400, you cannot be certain that your 5250 emulator will work with other types of IBM computers, such as the System/38.

- Large firms are more likely to provide better quality assurance than small firms because they can afford to hold off shipping a product until they're sure all the bugs are out. New companies and small firms typically need to get a quicker return on their investment; often, they ship products before they've been fully tested.

- The best minds in a company are usually devoted to research and development, not quality assurance. It is human nature to want to build the rocket, not to test it. In fact, responsibility for quality is often given to new hires as part of their training.

- Developers cannot do their own quality assurance. Without realizing that they are actually stacking the deck, they inevitably make up test input data that is skewed toward making the program work.

In addition, when development schedules fall behind, quality assurance is the first

thing to be scaled back.

- LU 6.2 quality assurance tends to be done one application at a time. The method of LU 6.2 quality assurance used by most CPU vendors is to write a handful of CICS programs to test their Advanced Program-to-Program Communications offering. This meager testing assures only that their own transactions work, thus producing extremely buggy LU 6.2 platforms.

- Release 1.0 of any product is usually riddled with bugs, and many people hate to touch the first release of a new product for that reason. Vendors are now wise to this though, and have taken to calling the first version Version 1.2 or Version 2.

- Major rewrites of a product can destabilize a formerly stable product. For example, IBM's PC 3270 Version 3 passed SNA validation tests with higher scores than the product that replaced it, Personal Communications/3270.

How do you protect yourself from inadequate quality assurance testing? End users who want to use a new SNA product but fear that it may not be reliable enough for mission-critical applications may want to investigate Applied Computer Technology (ACT), a Garland, Texas, firm that specializes in determining the reliability of SNA emulators.

For \$4,000 up front plus \$1,000 per day to run the test and report the results, the company will run a battery of tests that will expose any flaws in the SNA emulator; these tests also measure the performance and functionality of the product. To my knowledge, ACT currently is the only firm that specializes in this business.

If the product passes ACT's tests, rest easy. If it fails and you want to use the product anyway, at least you will have a list of things that you can tell the vendor to fix. Another option is to insist that the vendor have ACT certify its 3270 emulator and other SNA products.

For APPC product assurance, IBM also offers a service through the IBM Information Network.

This service requires the APPC platform vendor to dial into an IBM host and write numerous test programs to IBM's specification. There is no pass or fail; the user grades himself. Most make the decision not to fix all the bugs discovered.

Note that LU 6.2 applications themselves cannot be certified — only LU 6.2 platforms can be; it is a contradiction to certify custom-developed applications. What is tested is the underlying SNA engine, Layers 1 to 6, and the application programming interface — the boundary between Layers 6 and 7.

The best and the worst

Virtually none of the CPU vendors that implement APPC have satisfactorily performed APPC quality assurance. The best job done was for the AT&T 3B2 — probably because quality assurance of the product was originally contracted out to Orion Network Systems, Inc. However, other Orion-based implementations have not been as bug-free.

The worst job of quality assurance can probably be found in the early releases of Digital Equipment Corp.'s DECnet APPC, but even IBM managed to do a poor job of getting all the bugs out of its AS/400 and System/88 APPC. In fact, the recent independent logical unit support enhancement to the System/38 probably rates as the least tested SNA enhancement ever. But DEC and IBM shouldn't feel bad because almost every other vendor has made similar mistakes.

CPU vendors, including IBM, and those who make SNA gateways should seriously consider using ACT's testing tools to remove bugs from their products before end users find them. Vendors should test using the same LU 6.2 applications that their customers will use, instead of using a few CICS sample programs.

Vendors that do not pay the same attention to validation and quality testing as they do to research and development may find that unstable products are the fruits of their labor. ■

Mohen is a Systems Network Architecture specialist and consultant based in New York.

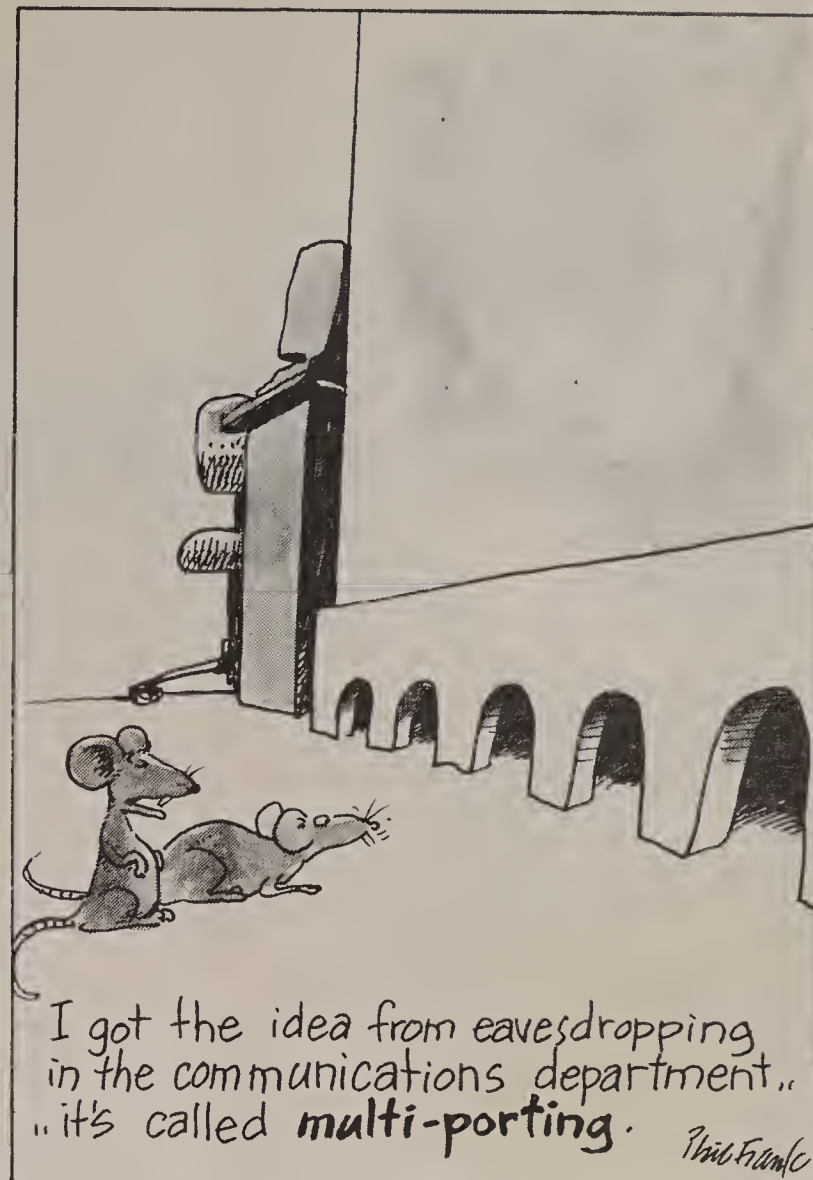
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TELETOONS

BY FRANK AND TROISE



LETTERS

Vendors' opinions

The editorial "Vendor information can be a dangerous gift" (NW, Dec. 25, 1989) states that "Vendor information is the kind of gift horse you should always look in the mouth." I agree; after all, knowledge, like beauty, is truly in the eye of the beholder.

In an effort to reach a broad cross-section of readers, *Network World* has brought to our attention the obvious — we must rely on our vendors. But we're told to beware of the marketing impetus behind a vendor's pronouncement. The risk of listening to vendors is always the same: obtaining biased information.

As a technical expert very much involved in marketing and sales, I consider it essential to be extremely well informed. I'd like to offer some additional advice to users.

Don't spurn vendor information. Welcome and accept it readily; it can be easily verified. For example, trade publications, user references and competitors' comments will contribute to the learning curve. It is not advisable for network managers to be ex-

traordinarily wary of the tremendous resource their current or would-be vendors represent. They work in the forefront of technological innovation.

Vendors are strategic resources to be managed — not wasted.

Paul Barry
Vice-president
Technical services
Telaid Industries, Inc.
Niantic, Conn.

Blame it on Murphy

I read with interest the column "Murphy is alive and well in some companies" (NW, Dec. 25, 1989). I agree with most of the author's points but must disagree on a major one.

To me, Murphy's Law is not an excuse for failure, but an incentive for success. I know
(continued on page 58)

Network World welcomes letters from its readers.

Letters should be typed, double-spaced and sent to Editor, *Network World*, 161 Worcester Road, Box 9172, Framingham, Mass. 01701.

Letters may be edited for space and clarity.



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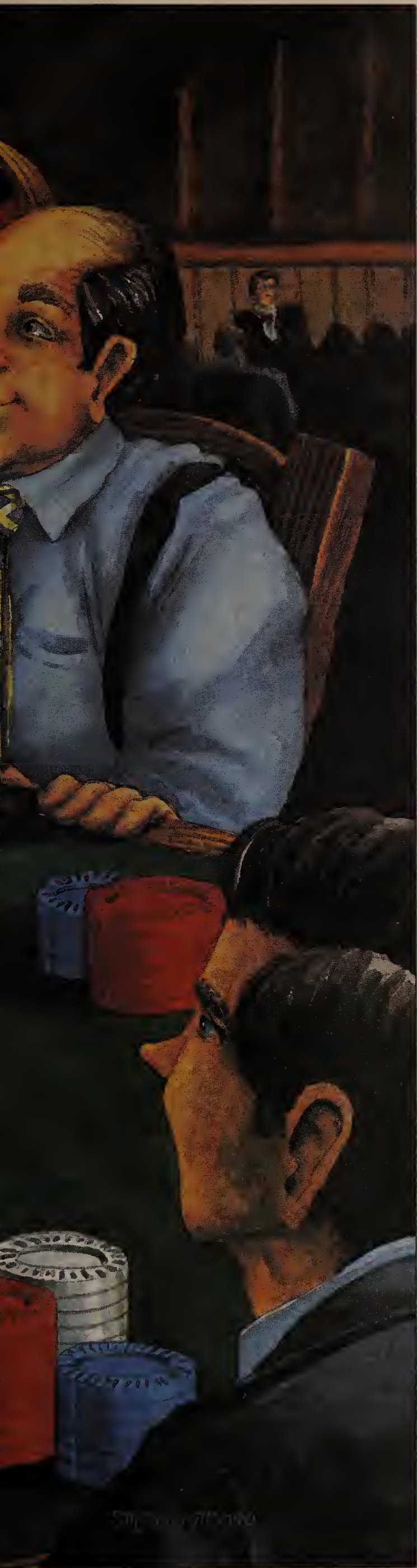
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AT&T
Network Systems





ETHERNET
ADAPTER
INTEROPERABILITY

Pick a card, any card

CONTINUED FROM PAGE 1
the interoperability question can be reduced to this: Do cards from different vendors work together?

A nice surprise

Although it may be a surprise for users that in the past have bought "standards-based" products from different vendors and found them to be incompatible, the answer is yes.

Salamone is features writer for Network World.

Network World, in conjunction with Infonetics, Inc., a Santa Clara, Calif.-based consulting, market research and product testing firm, tested 10 different models of Ethernet adapter cards from six vendors. The testing shows that there are no problems in mixing adapters from different manufacturers on the same network.

Additionally, there are no problems encountered using combinations of eight- and 16-bit adapters together in either the

file server or client workstations.

Interoperability issues

Because of Ethernet's popularity, the adapter card market has attracted many manufacturers, most of whom are designing and developing adapter hardware and Ethernet drivers for a variety of net operating systems.

Adapter cards are designed to meet the IEEE 802.3 Ethernet standard specifications. For most manufacturers, the proof of a suc-

(continued on page 36)

Users rejoice!
The products of major
Ethernet adapter card makers
are interchangeable.

ILLUSTRATION ©1989 TOM BARRETT

(continued from page 35)
 cessful design is obtained through conformance testing.

Generally, conformance testing involves a series of low-level board tests. Such low-level tests do not directly test for interoperability. However, if a design passes the conformance tests, it is assumed by the vendor that the board has a high probability of interoperating with Ethernet adapters designed by other vendors. This presumes that all other manufacturers have built their adapters according to the IEEE 802.3 specifications and that the other vendors have performed a similar set of conformance tests.

Interoperability is also a function of the software drivers on

If a design passes the conformance tests, the board has a high probability of interoperating with Ethernet adapters from other vendors.

each card. These drivers are specific to each Ethernet adapter design and integrate the adapter to a specific network operating system. The adapter driver specifications are provided by the manufacturer of the network operating

A thorough interoperability test was conducted from both a client and server perspective.



system. The drivers are not tested in the IEEE 802.3 conformance testing so most network operating system companies take on the responsibility of certifying adapter drivers for each version of the network operating systems they produce.

Most manufacturers believe that proper conformance and certification testing is sufficient to catch most interoperability problems. This makes sense in theory, but in some instances, network performance degradation due to interoperability may go undetected because Ethernet protocols are masking adapter interoperability problems. That can be costly, particularly when a bottleneck is incorrectly blamed on a file server processor or a disk subsystem, and not on the adapter card.

This test was designed to determine whether Ethernet adapter interoperability problems exist and to do so in a way that would reveal the true source of any problems identified.

Methodology

Infonetics developed the test-

ing methodology for this study. The test LAN configuration consisted of 10 client stations and one server. The client stations were identical 8-MHz, zero-wait-state, Intel Corp. 80286-based Personal Computer AT clones with 640K bytes of memory. The server was a 25-MHz, zero-wait-state Zenith Data Systems Zenith 386/25 with 4M bytes of memory.

The network operating system was Novell, Inc.'s NetWare Version 2.15. Ten Ethernet adapter cards were used in this test for interoperability, including five eight-bit and five 16-bit adapters from six manufacturers (see "CPU utilization" chart, this page). All the market leaders were invited to participate. (For details on the selection process, see "Selection criteria," this page.)

During the interoperability testing sequence, each client station had a different network adapter installed. The interoperability test involved 10 runs. The client/adapter configurations remained the same for all 10 trials, but each run involved a change in the server's adapter. In this way,



Selection criteria

Two primary criteria were applied in selecting Ethernet adapter cards for the first test in the *Network World*/Infonetics LAN Test Series.

The first factor in the selection process was the product's commercial availability: Only adapters that users can go out and buy today were tested. Prototype models or products undergoing beta-testing were not included.

The second factor was market share. Three vendors, 3Com Corp., Western Digital Corp. and Novell, Inc., together control 66% of the adapter card market, based on 1988 worldwide shipments for U.S.-based vendors.

All three participated in this test. While it was not possible to test all the products in the market, three additional vendors' adapters were included (see accompanying table).

The market share leaders may have changed relative positions during 1989 — market share for 1989 Ethernet adapter shipments was not available at press time — however, analysts said they believe the same three companies remain on top.

— Salvatore Salamore

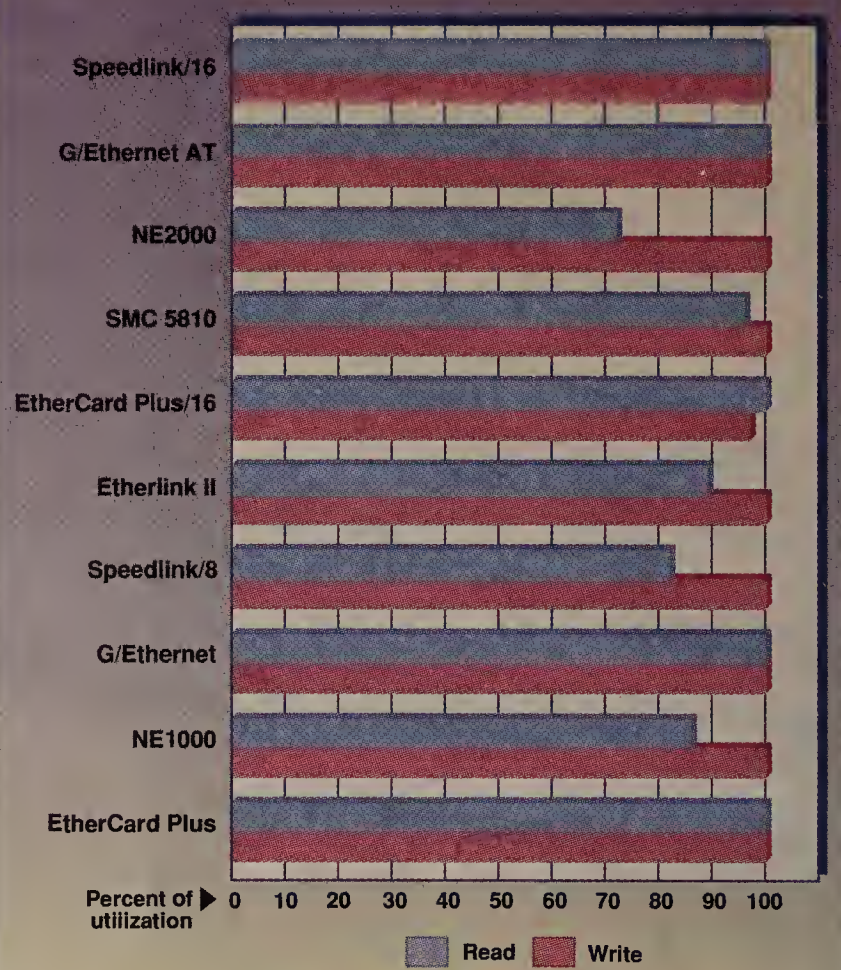
Ethernet adapter cards tested

Manufacturer	Model	Type
Gateway Communications, Inc.	G/Ethernet	8 bit
	G/Ethernet AT	16 bit
Everex Systems, Inc.	Speedlink/8	8 bit
	Speedlink/16	16 bit
Novell, Inc.	NE1000	8 bit
	NE2000	16 bit
Standard Microsystems Corp.	SMC 5810	16 bit
3Com Corp.	Etherlink II	8 bit
Western Digital Corp.	EtherCard Plus	8 bit
	EtherCard Plus/16	16 bit

GRAPHIC BY SUSAN SLATER

SOURCE: INFONETICS, INC., SANTA CLARA, CALIF.

CPU utilization



Less than 100% CPU utilization means the processor can be used for other tasks.

GRAPHIC BY SUSAN SLATER

SOURCE: INFONETICS, INC., SANTA CLARA, CALIF.

each adapter in the study was tested in the server once, while the mix of 10 different adapters in the client stations remained the same. Thus, a thorough interoperability test was conducted

Perform Time generated a network load that maximized the throughput on the server's adapter.



from both a client and server perspective.

Perform Time, a testing program developed by Infonetics, was used to generate network traffic for the interoperability testing. Perform Time generated a network load that maximized the throughput on the server's adapter. Two tests were run using Perform Time: a sequential read and an overlay write.

The sequential read was done by simultaneously requesting that a 1M-byte file be read from the server's memory to each of the 10 stations using a fixed 1,024-byte record. For every 1,024-byte read request, the client adapter generated a single frame, or packet.

In response, the server adapter generated a single frame containing the 1,024-byte record. The requests were generated by each station until a total of 10 1M-byte files were read from the server's cache memory. If the sta-

tion and the server adapters were interoperating perfectly, the number of read request frames and the number of reply frames generated should be the same.

The overlay write was performed by having each of the 10 stations simultaneously write a 1M-byte file to the same memory location in the server's cache using 1,024-byte records. For every 1,024-byte write request, a single frame was generated by the client adapter. In response, the server adapter generated a single frame to acknowledge that the write was performed as requested.

The write requests were generated by each station until a total of 10 1M-byte files were written into the server's cache memory. If the station and the server adapters were interoperating perfectly, the number of write request frames and the number of reply frames generated should be the same.

During the testing, a network

During the testing, a network analyzer monitored network traffic.



analyzer monitored network traffic. The analyzer used during this test, a Network General Corp. Sniffer, captured paired frame counts for each client/server (continued on page 40)

WHEN THE STAKES ARE HIGH, CHOOSE SUPERIOR TECHNOLOGY



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(continued from page 36)

combination on the network. The paired frame counts showed the number of requests made by the client and the number of responses returned by the server to that particular client.

For each test, paired frame counts were captured by the analyzer for each client/server combination on the network.

If there are no interoperability problems between a client adapter and the server adapter, the paired frame counts should be the same. If an interoperability problem does exist, counts could be

The 10 adapters tested proved themselves to be interoperable in every configuration.



relatively low compared to other paired frame counts because frames are being lost, or frame counts could be relatively high because of numerous retries being generated by the client adapt-

ers (see "Ethernet adapter performance issues," this page).

The test produced a total of 200 paired frame counts to analyze for the 10 Ethernet adapters. A less than 1% deviation was ob-

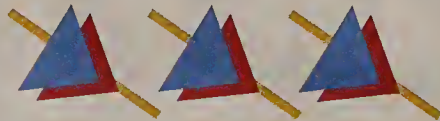
served out of the 200 pairs. A deviation level of 1% is considered normal for this testing methodology. There also was no significant difference in the number of paired frame counts between the sequential read and the overlay write.

Conclusion

The 10 Ethernet adapters tested proved themselves to be interoperable in every test configuration. There were no problems running different manufacturers' adapters on the same network or running combinations of eight-

and 16-bit adapters together in either the file server or the client station configuration.

Did we expect these results? "Quite honestly, we [at Infonetics] were totally surprised by the outcome of the testing," says Robert Clark, vice-president of the product evaluation group. "We've been testing LANs for better than three years and have grown cynical in the process. Not in our wildest dreams did we expect to see perfect interoperability in a run with 10 different adapters." Without doubt, this is good news for users. ■



Ethernet adapter performance issues

Ethernet adapter card performance depends on the card's design.

High-performance Ethernet adapters are 16-bit designs with larger buffers for handling incoming and outgoing data transmissions.

The 16-bit adapters cost more than the slower eight-bit adapters so they are most commonly used only where network traffic congestion can be a problem, such as in file servers, bridges and gateways.

Some eight-bit boards have large buffers that improve performance. However, their performance is limited by the smaller data path — compared to that in the 16-bit cards — between the host computer and the adapter interface.

The slower throughput of the eight-bit cards is acceptable on a client station unless the client routinely transfers or receives large files across the network.

During the first test of the *Network World*/Infonetics LAN Test Series, a test of Ethernet adapter card interoperability, both eight- and 16-bit adapter cards were used in the server. To assess the maximum throughput possible for each card, the utili-

Faster cards should generate high fragment counts.



zation percentage of the server's CPU was measured to determine whether the card was a potential bottleneck.

CPU utilization indicates whether you can send more data

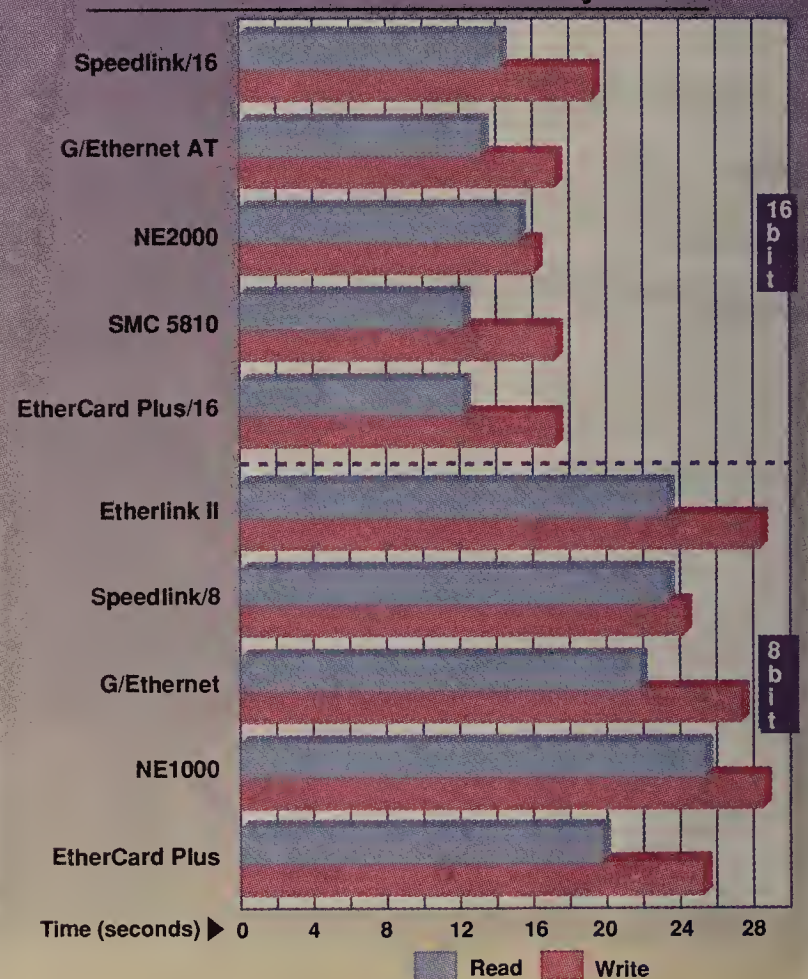
through the card. In other words, if the CPU is processing data as fast as possible, it cannot take any more data off the adapter card.

For example, the 16-bit card from Standard Microsystems Corp. was found to have a throughput of 869K byte/sec for sequential reads and 588K byte/sec for overlay writes. The CPU utilization for the adapter card was 96% for sequential reads and 99% for overlay writes.

With such high CPU utilization rates, there is no way to take advantage of the card's maximum throughput rate because the CPU has reached its number-crunching limit and has become a bottleneck. Even though the adapter card is capable of taking more data off the network and passing it along to the CPU at a faster rate, the CPU cannot process it at that rate.

Another indication of a card's

Time to read/write a 1M-byte file

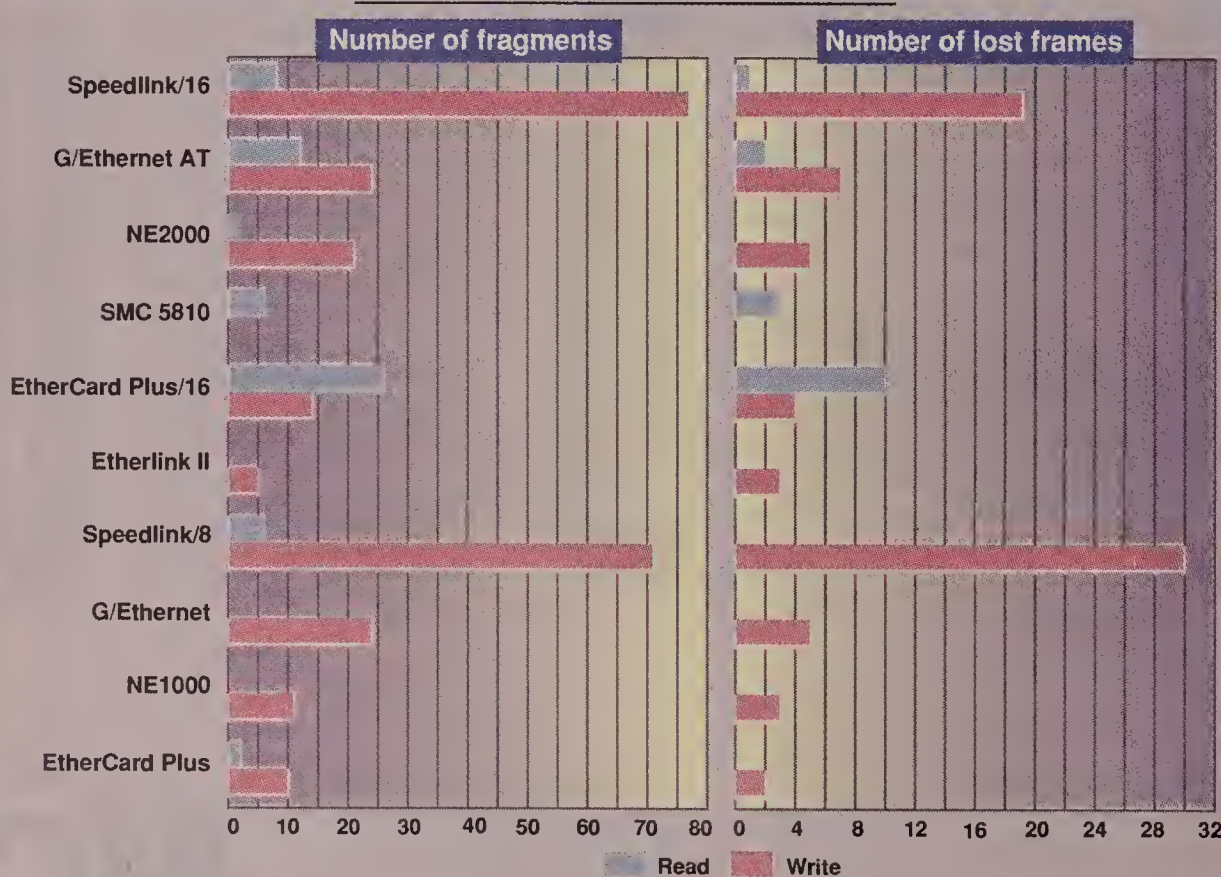


The larger data path on the 16-bit adapter cards allows the cards to read or write a 1M-byte file faster than the 8-bit cards.

GRAPHIC BY SUSAN SLATER

SOURCE: INFONETICS, INC., SANTA CLARA, CALIF.

Performance characteristics



High fragment counts and lost frames, while sounding negative, actually indicate a card is pushing the edge of technology.

GRAPHIC BY SUSAN SLATER

SOURCE: INFONETICS, INC., SANTA CLARA, CALIF.

performance is the number of fragments produced. Fragments are the result of collisions on the network, which occur when two stations transmit messages simultaneously. Collisions are normal for Ethernet networks; when a network is saturated, the number of fragments goes up very quickly.

Faster cards should generate higher fragment counts. The faster card will ask if the network is clear and then immediately try to send data out over the network; it doesn't wait as long as a slower card to broadcast. To boost a card's performance, its designer could opt to shorten the time between detecting a clear network and sending a message. This would produce more collisions on the network, but it can boost the card's performance.

For example, both Everex Systems, Inc. cards had a relatively high number of fragments. These cards are working on the leading edge of technology, according to Robert Clark, vice-president of the product evaluation group at Infonetics, Inc.

A caveat

"The one thing to realize is that most networks don't work the adapter cards as hard as they are working under these particular tests," Clark explains. "We are really stressing the boards here, so [in the case of the Everex cards] 76 fragment counts out of 20,000 frames may look like it's high. Under most real network conditions, though, you probably wouldn't get up to that type of network traffic load."

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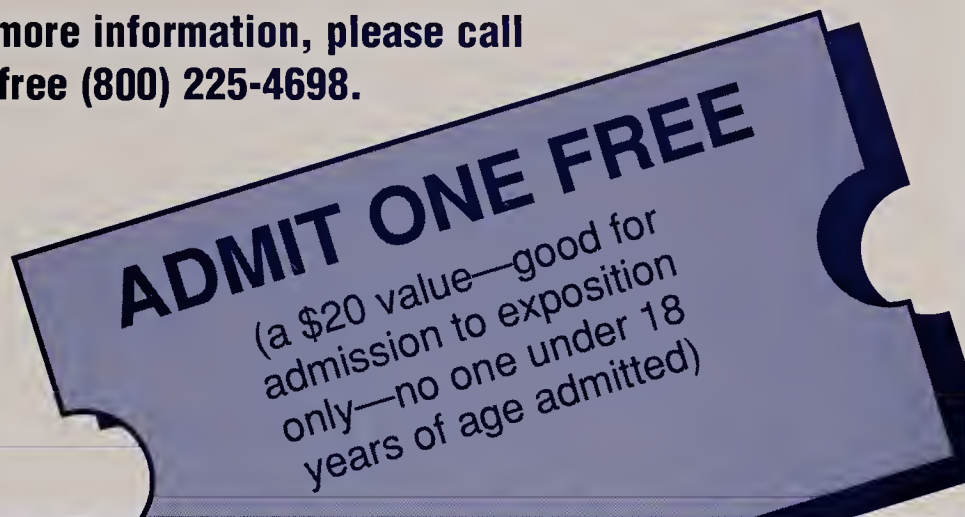
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Meganets



For managers of heavily trafficked networks,
broadband communications spells relief.

Managers of overburdened nets will soon be able to cross the threshold to broadband communications, whether by accessing public networks through a broadband service or by designing their own private broadband networks.

Because they will face a wide array of options and will have to make a significant investment in new technologies, these managers will need a working knowledge of the latest developments in broadband communications to manage this transition successfully.

When applied to networking, broadband commonly refers to packet-switched voice, data and video on fiber-optic cable at speeds greater than the 45M bit/sec speed of T-3.

The first broadband networks

Herbst is a free-lance writer based in the Washington, D.C. area.

will offer speeds of 50M to 155M bit/sec using new technologies such as asynchronous transfer mode switching, broadband metropolitan-area networks, the Fiber Distributed Data Interface (FDDI), the Synchronous Optical Network (SONET) standard, broadband Integrated Services Digital Networks and cell relay fast packet switching. These switching technologies, data formats and access protocols are just now emerging from standards committee and vendor development efforts.

Development of broadband metropolitan-area and wide-area networks (WAN) is being driven by network users' demands for capabilities not available from local-area networks, T-1 transmission services and ISDN. These include provision of enough bandwidth for transmission of graphics and images, high-speed file transfers and interconnection of high-speed premises networks — some of which operate at speeds up to 100M bit/sec, such as FDDI.

Also included are distributed processing applications, such as real-time access to files, desktop publishing and shared high-resolution graphics in computer-aided design.

Now that they have upgraded their T-1 lines to T-3 pipes where feasible, managers of high-traffic networks are eyeing the potential of higher capacity broadband networks.

"The predominant high-speed linkage continues to be T-1," says Ken Shulman, director of technology and services for Teleport Communications Group, a New York-based subsidiary of Merrill Lynch & Co., Inc. that offers private-line T-1 and T-3 networking on one of the largest metropolitan networks in the country.

"But as an interconnection mechanism, T-1 is going to be exhausted," Shulman adds. "It's just not fast enough when you're talking about the growing popularity of applications on Ethernets and high-end workstations that can dump 3M bit/sec onto a

network, 16M bit/sec token-ring networks and — adding insult to injury — 100M bit/sec FDDI networks. Once you get to numbers like that, T-1 seems awfully puny as an interconnection medium."

Even as recently as six to eight months ago, Shulman says his customers believed T-1 switching would be adequate until "some time in the distant, hazy future." But "within the past couple of months, at least two of our major customers discovered that the introduction of high-end workstations and these more advanced applications for sharing large volumes of data have started to overdrive their Ethernets and, in particular, to overdrive the T-1 interconnection between Ethernets. So I've been looking for faster technologies."

Sophisticated switching

Broadband networks will require more sophisticated switches than the asynchronous M13 multiplexers that have been

(continued on page 43)

By KRIS HERBST

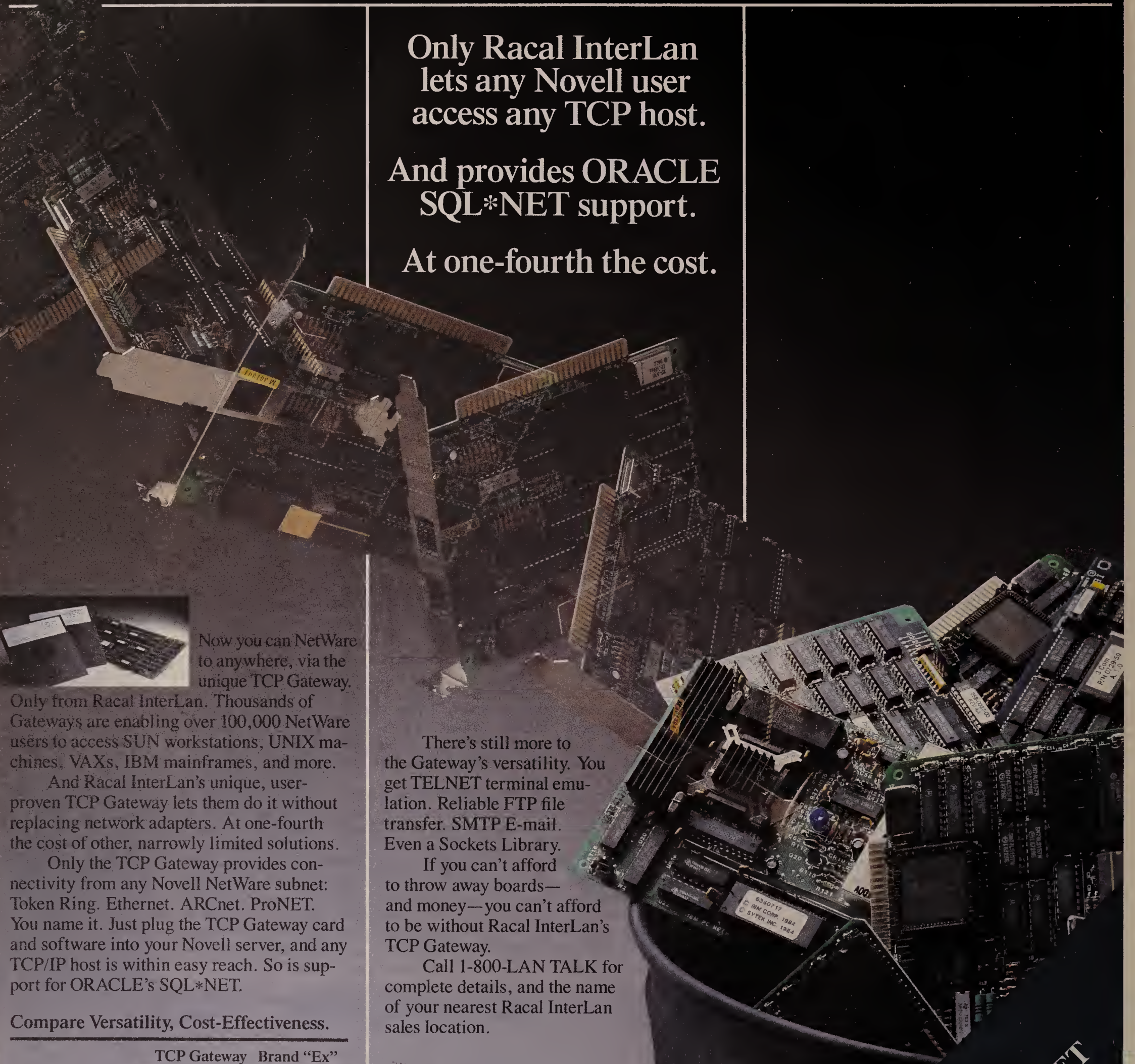
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(continued from page 41)

switching T-3 circuits for the past 10 years. Although M13s are relatively inexpensive and are found throughout public networks, they are hard-wired, dumb devices that are better suited for point-to-point connections, which do not require much flexibility or monitoring, than for the more complex corporate networks.

As networking enters a period of transition to broadband communications, M13s are being replaced by intelligent digital cross-connect systems (DCS) and add/drop multiplexers (ADMs). DCS and T-3 ADMs allow more flexible circuit switching and network performance monitoring, which are useful features for networks that interconnect many 64K bit/sec, T-1 and T-3 channels.

So far, public carriers have been the primary users of T-3 multiplexers and DCS 3/1s, which are switches that interconnect DS3 and DS1 signals or DCS 3/1/0s that interconnect DS3, DS1 and DS0 signals. But private networks are now beginning to incorporate T-3 ADMs, as well as DCS 3/1s and 3/1/0s. Their use of these switches is expected to grow at a rapid pace.

ADMs do not handle as many interconnections as DCSs. However, when used along a T-3 route, they provide more flexible and efficient channel switching than either M13s or DCSs because they demultiplex DS1 signals into their component DS0 signals before remultiplexing them into DS3 signals.

This allows T-3 ADMs to add or drop an unlimited number of DS0 and DS1 channels at each network node.

SONET

The next generation of switches will be ADMs that use the SONET physical-layer standard to transmit optical, rather than electrical, signals at speeds above DS3.

SONET evolved during the AT&T divestiture, when interexchange and local exchange carriers sought a standard transmission medium to interface their interoffice trunks on fiber-optic cables. More than 40 companies joined the effort to devise a high-speed fiber-optic bit rate and protocol standard — something that telecommunications vendors had failed to develop.

Bell Communications Research first proposed SONET in 1985. Three years later, SONET Phase 1 was published in the U.S. as an ANSI standard specifying a basic synchronous transport signal of 51.84M bit/sec.

SONET-compatible interfaces that operate at this basic rate are called STS-1/OC-1 interfaces. (STS refers to the interface for electrical signals, while OC, which stands for optical carrier, is the light or photonic equivalent.)

SONET Phase 1 permits higher rates, in multiples of the 51.84M bit/sec basic rate, up to OC-48 (2.4G bit/sec) by using byte-interleaved multiplexing. Although standards have not yet been drafted for speeds above OC-48, the SONET algorithm will permit speeds up to OC-256 (13.22G bit/sec).

Designation of a 51.84M bit/sec basic rate for SONET was a significant step toward making U.S. networks compatible — if only at the physical level — with the rest of the world.

"SONET was optimized at about DS3," says Rodney Boehm, co-chairman of ANSI's SONET T1X1.5 committee and director of technology planning for Fujitsu America, Inc. in Richardson, Texas. "This doesn't work very well for Europe, where the CCITT has standardized on a 140M bit/sec

rate, but SONET has the capability to link three channels together to make a 155M bit/sec channel. When you do this, [the three channels] look like a concatenated [OC-3] SONET signal, and the CCITT and SONET standard become very similar."

SONET rates are the product of a compromise that involved the U.S., Europe and Japan, according to Boehm. "For the first time, we have a common interface between the U.S. and Europe," he says. "It's really a worldwide network."

SONET allows multivendor equipment that transmits DS1 and DS3 signals to interface with optical multiplexers that operate at SONET speeds. SONET is compatible with DCSs and T-3 ADMs that use a synchronous transmission format known as SYNTRAN.

SYNTRAN-based DCSs and T-3 ADMs can convert electronic signals to SONET-compatible optical signals when used with translators. Because SONET is not fully backward-compatible with asynchronous T-3 equipment such as M13s, SYNTRAN DCSs and T-3 ADMs will be required to link existing networks with new SONET channels as they come on-line. In this way, SYNTRAN will bridge the transition to SONET networks.

SONET multiplexers combine multiplexer and protocol converter functions, allowing direct transmission of optical signals. They are just now becoming commercially available and will be used on point-to-point systems before they begin replacing DCSs and T-3 ADMs on more complex networks, according to Ray Ritchie, division manager of network transport requirements for BELLCORE in Red Bank, N.J.

Manufacturers have announced plans for SONET ADMs that support Ethernet and token-ring LAN gateways, ISDN primary access, gateways to metropolitan-area nets using the Distributed Queued Dual Bus (DQDB) and Switched Multimegabit Data Service (SMDS) standards, gateways to broadband ISDN WANs, as well as National Television Standard Code/Phase-Alternating Line and high-definition television transmissions.

The SONET standard attempts "to provide a consistent way to carry these different services, some with radically different characteristics, through public and private networks," Boehm says.

Broadband ISDN

SONET Phase 2 will include specifications for linking different vendors' circuit control and signaling channels. This will help pave the way for broadband ISDN networking. The ANSI broadband ISDN T1S1.1 and SONET T1X1.5 standards bodies have been coordinating their efforts to ensure compatibility between the two signals, and development of SONET should hasten the deployment of broadband ISDN.

The first phase of the broadband ISDN standard is scheduled for completion early this year, according to Gail Smith, chairwoman of the T1S1.1 ISDN services and architecture committee and principal product manager for Codex Corp. of Canton, Mass.

In the U.S., broadband ISDN is the most likely technology to use SONET as its physical-layer standard and will probably use SONET's 155.52M bit/sec OC-3 rate as its basic rate, Smith says.

For that reason and because the cost of STS-3/OC-3 is about equal to STS-1/OC-1 interfaces, early SONET and broadband ISDN networks will probably operate at the STS-3/OC-3 rate. The first SONET/broad-

band ISDN switching systems are likely to be large adjunct networks to existing ISDN switches.

The public network is beginning to use SONET, and its reliance on SONET will grow over the next several years, according to Ritchie.

"In about three years, SONET is going to be the technology of choice for new fiber installation in the public network," he says. "This means that at some point during this time, it may be possible for private network users to start requesting SONET interfaces from the public network. In about that same time frame, manufacturers of smart multiplexers based on T-1 will be working on smart SONET-based multiplexers aimed at the private network world."

Putting the future on hold

Because they are skeptical about the adequacy of ISDN, some network managers say they may delay any major commitment to new technologies until the advent of broadband ISDN, which is now projected for the mid-1990s.

"The Bell operating companies continue to say that ISDN is a good substitute for LANs and that it will provide interconnection capabilities for LANs," says Teleport's Shulman. "My view is that if T-1 is becoming too small to interconnect Ethernet LANs, how is it possible that ISDN will be sufficient when its primary rate is just T-1? I think you are going to find any claims that LANs and LAN interconnections are a via-

ble ISDN application will begin to fade."

SONET, broadband ISDN and other broadband networking technologies will rely on asynchronous transfer mode, a switching and multiplexing technique that multiplexes relatively small, fixed-sized digital information packets called cells, rather than the time-division multiplexer (TDM) method that is used in current networks, including ISDNs. The uniform size of cells helps make the asynchronous transfer mode a much more efficient switching technique than TDM.

"An [asynchronous transfer mode]-based network allows easier integration — multiplexing and switching — of very different types of traffic," says George Dobrowski, subchairman of the T1S1.1 network services aspects committee and district manager of advanced network technology for BELLCORE in Holmdel, N.J. "You can mix data and voice, or continuous bit rate services with very variable burst-rate data-type services, without having separate, segregated networks."

Asynchronous transfer mode also supports a more flexible division of bandwidth resources.

"Unlike ISDN, which uses fixed rate channels, [asynchronous transfer mode] provides a wide range of channel rates," Dobrowski says. "You don't have the problem of deciding what size pipe you will need. Basically, you can negotiate with the network for any size bandwidth."

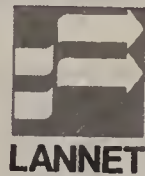
Currently, some vendors are offering a
(continued on page 52)

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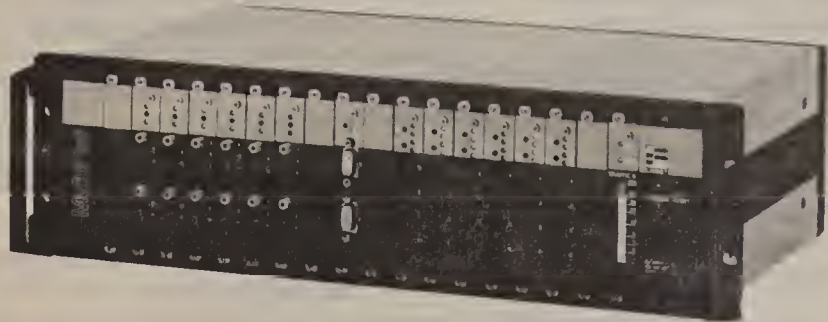
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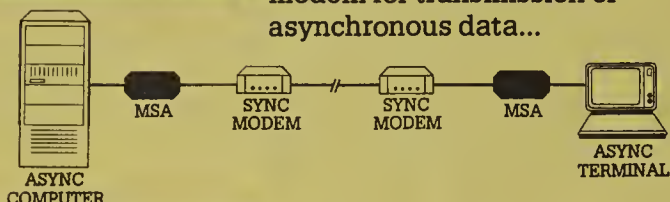


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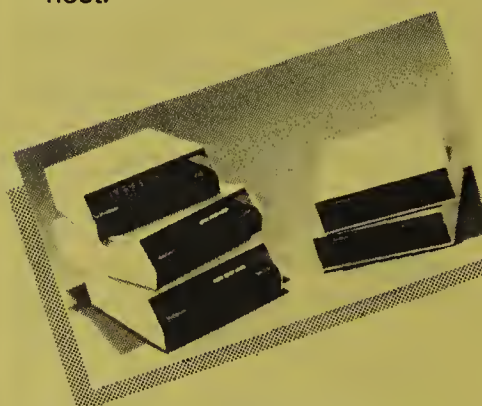
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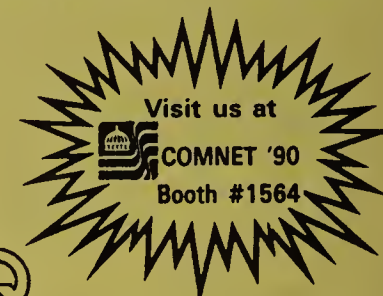
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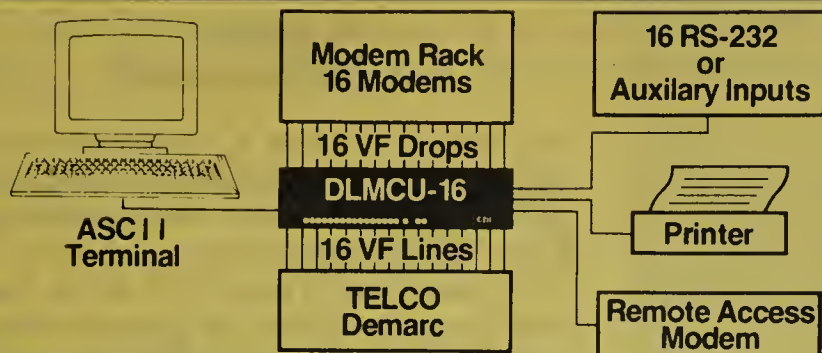
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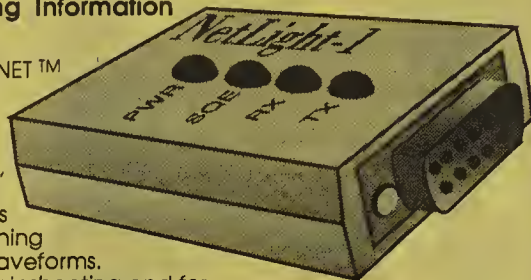
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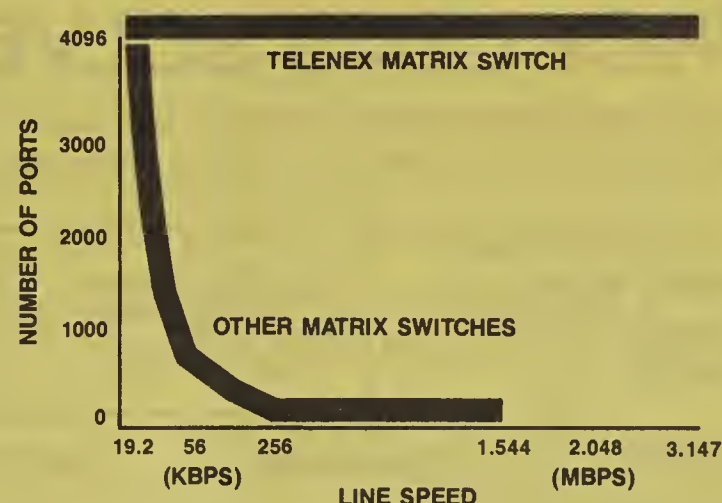
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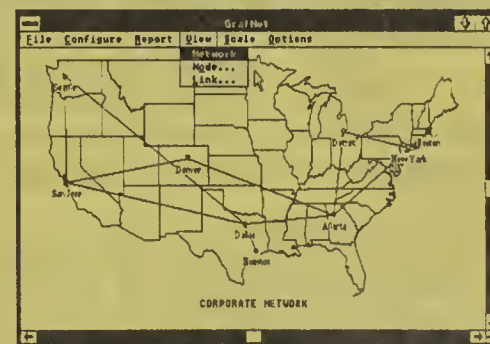
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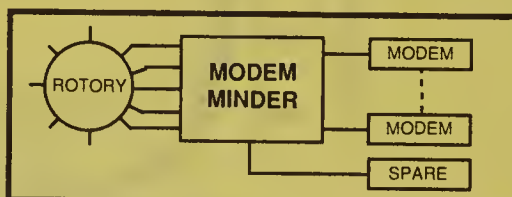
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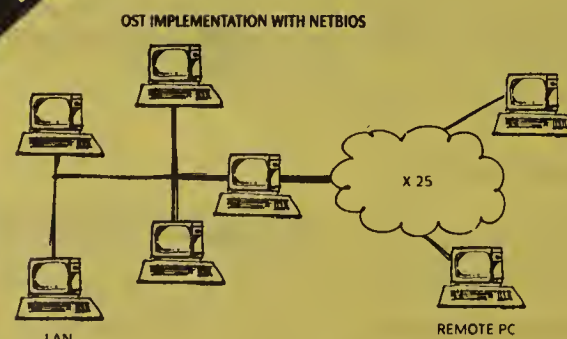
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Feb 5 - Network World Salary Survey Bonus Distribution: Communication Networks

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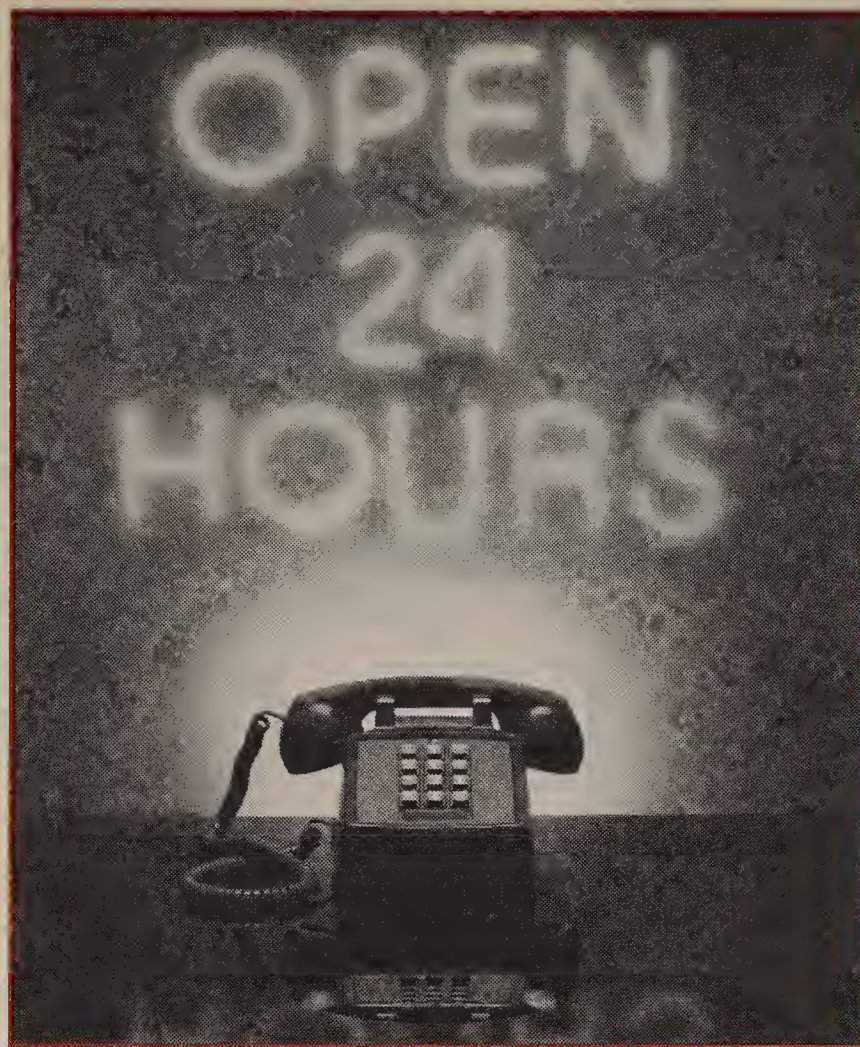
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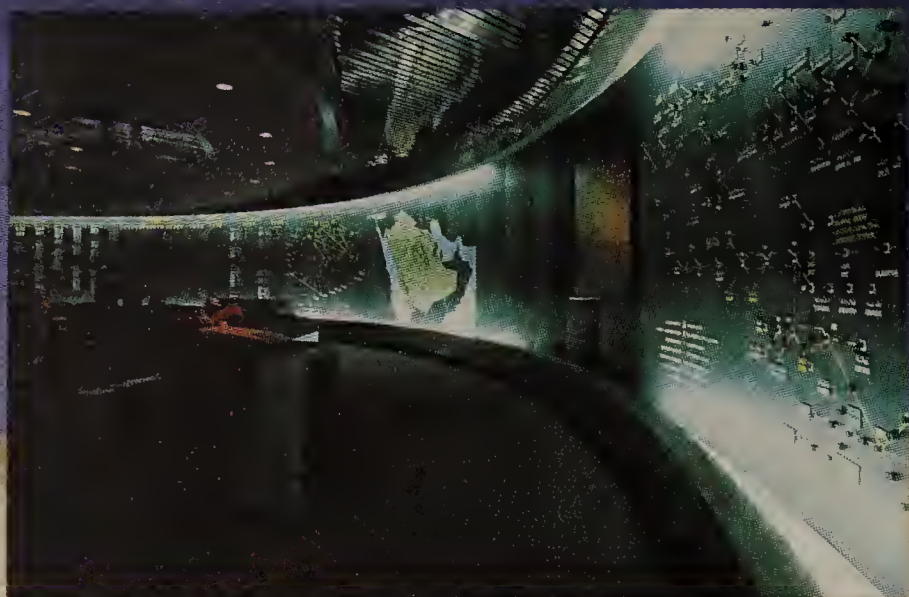
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(continued from page 43)

variation of conventional packet switching they are calling fast packet switching. This technique uses the same frame relay data format as conventional packet switching and is used at or below T-1 rates. Frame relay is based on the Logical Link protocol that handles procedures for the ISDN D signaling channel, known as Link Access Procedure D (LAP D).

Cell-relay switching

Although it is not commercially available yet, some industry observers are referring to a new type of packet switching, which replaces the frame relay technique with a cell-relay methodology, as the "real" version of fast packet switching. Cell-relay fast packet switching uses asynchronous transfer mode switching.

"The development of fast packet switching is a natural progression from where we are now," says Stig Persson, engineering principal at Infotron Systems Corp. in Cherry Hill, N.J. "Over the next five years or so, networks will evolve to higher bandwidths and a mixture of circuit and fast packet-switched configurations. Synchronous transmission technologies like SONET are the natural way to carry fast packet-switched information."

More than just a variation of conventional packet switching, cell-relay fast packet switching actually represents a new architecture. It divides different types of signals into 48-byte packets of identical size and format before they are transmitted, allowing true integration of digital voice, data and video on a common medium. Frame relay packets vary in size from

128 to 1,500 bytes.

Cell-relay fast packet switching achieves higher speeds than traditional TDM and avoids the delays of conventional packet switching because each voice, data or video input channel is allocated its own packet, and a packet fills an entire frame on a trunk.

Thus, fast packet-switching multiplexing can be achieved by interleaving packets, rather than interleaving channels within frames, as in traditional TDM. A faster clocking performance — hence the term fast packet — allows the transfer of millions of packets per second.

Fast packets contain control information for addressing with error detection/correction so that each packet can self-route through the network. This eliminates delays that occur when traditional TDM

nodes signal one another to agree on how to assign the interleaved portions of a frame to multiple channels. It also allows circuit bandwidth to be assigned dynamically and instantaneously, based on the number of packets built and transmitted.

As packets travel through a network, processing is done on the end nodes but not on the network itself. "No software processing is required for individual packets because, in effect, all the switching is done in the hardware," BELLCORE's Ritchie says.

Relaying times on fast packet networks will be up to 10 times faster than TDM networks in equivalent topologies. Fast packet switching's virtual circuit orientation allows all packets destined for a particular address or port to traverse the same path, or virtual circuit, eliminating problems of packet sequencing at the receiving end.

"Frame relay is the technology that most people say is really for transmissions at 2M bit/sec and under," says Jim Herman, a principal of Northeast Consulting Resources, Inc. in Boston. "Cell relay starts at 50M bit/sec and goes up to 400M bit/sec. It is the technology of [broadband ISDN] and metropolitan-area networking."

Metropolitan-area nets

Until broadband ISDN WANs become available in the mid-1990s, the IEEE 802.6 standard for metropolitan networks, known as DQDB, will provide an intermediate technology that has been called bridge-to-broadband networking. Although broadband ISDN is intended for wide-area communications, the 802.6 metro-area net standard is very similar to broadband ISDN.

Unlike broadband ISDN, 802.6 is media-independent and does not use asynchronous transfer mode switching. However, it is fiber-oriented and is based on the cell-relay data format. The 802.6 and broadband ISDN standards committees are attempting to maintain compatibility between the two so that 802.6 can be used to provide seamless connection to packetized broadband ISDN.

A draft of the 802.6 standard should be completed by this spring, according to James Mollenauer, chairman of the IEEE 802.6 metro network committee and principal technical consultant for Prime Computer, Inc. in Framingham, Mass.

"The [broadband] ISDN committee is recommending 802.6 as the way to divide up bandwidth on broadband ISDN," Mollenauer says. "It turns out we have some excellent compatibility there — the 802.6 segment size is exactly the size of the segments needed for [broadband] ISDN. We will be able to take the segments from a metropolitan network and drop them right into [broadband] ISDN. This represents a convergence of metropolitan-area networks and WANs."

Metropolitan-area networks are standardized, discrete networks for voice, data and video transmissions that can multiplex LANs onto a single high-speed fiber.

They provide LAN-to-LAN and LAN-to-WAN connections for nodes on public or private LANs that are located on noncontiguous properties within a metropolitan region. Metropolitan-area networks offer high throughput, low delay, a higher degree of connectivity and lower costs because users share backbone transport and switching systems.

Although the 802.6/DQDB standard was intended to operate at SONET speeds, (continued on page 56)

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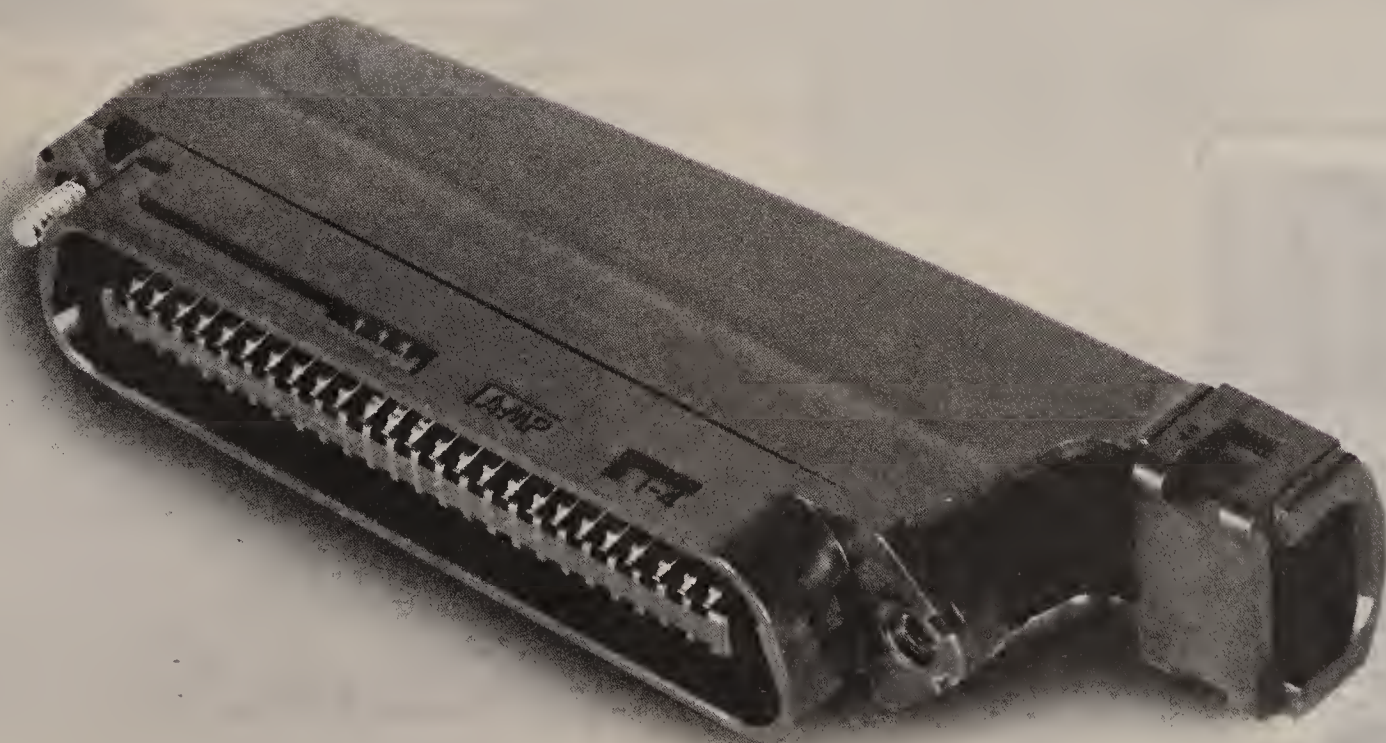


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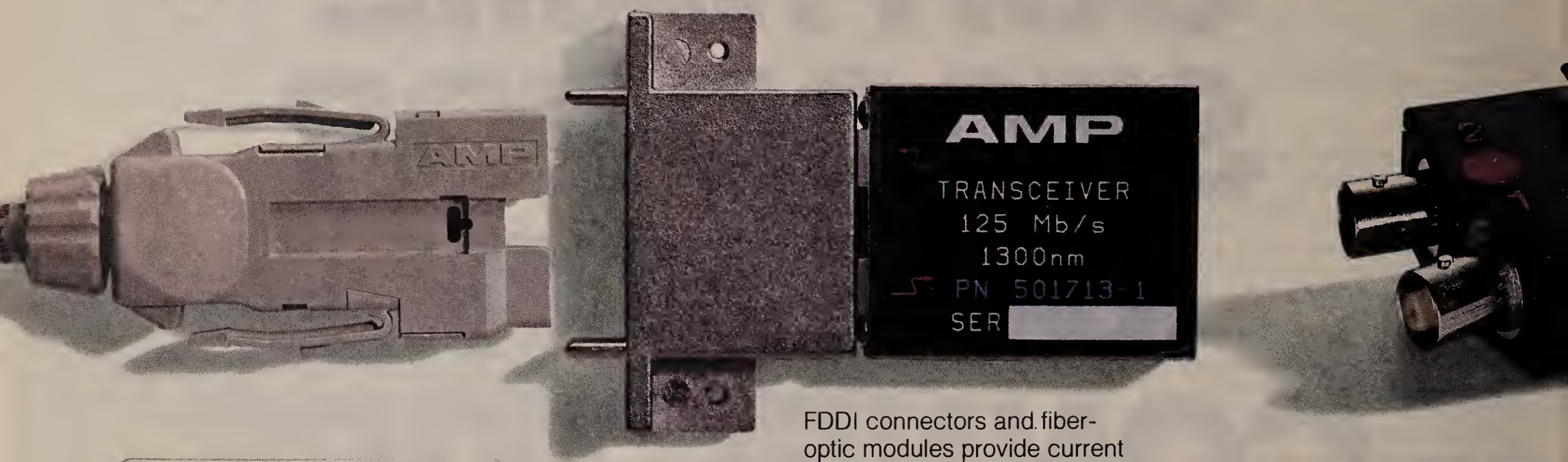


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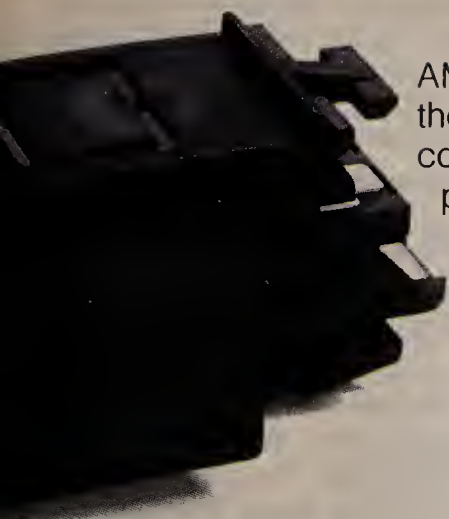
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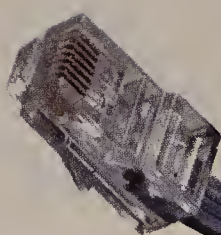
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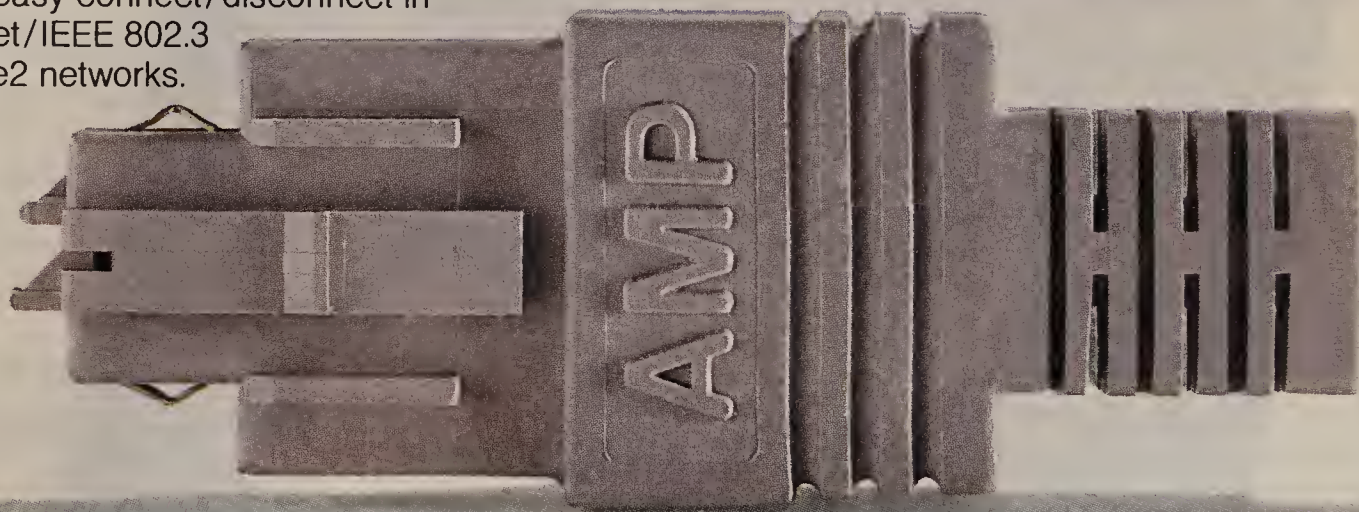
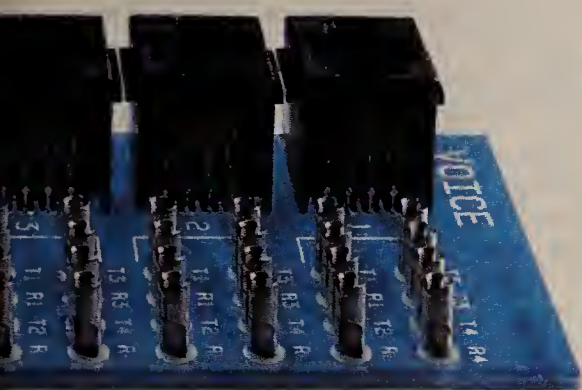
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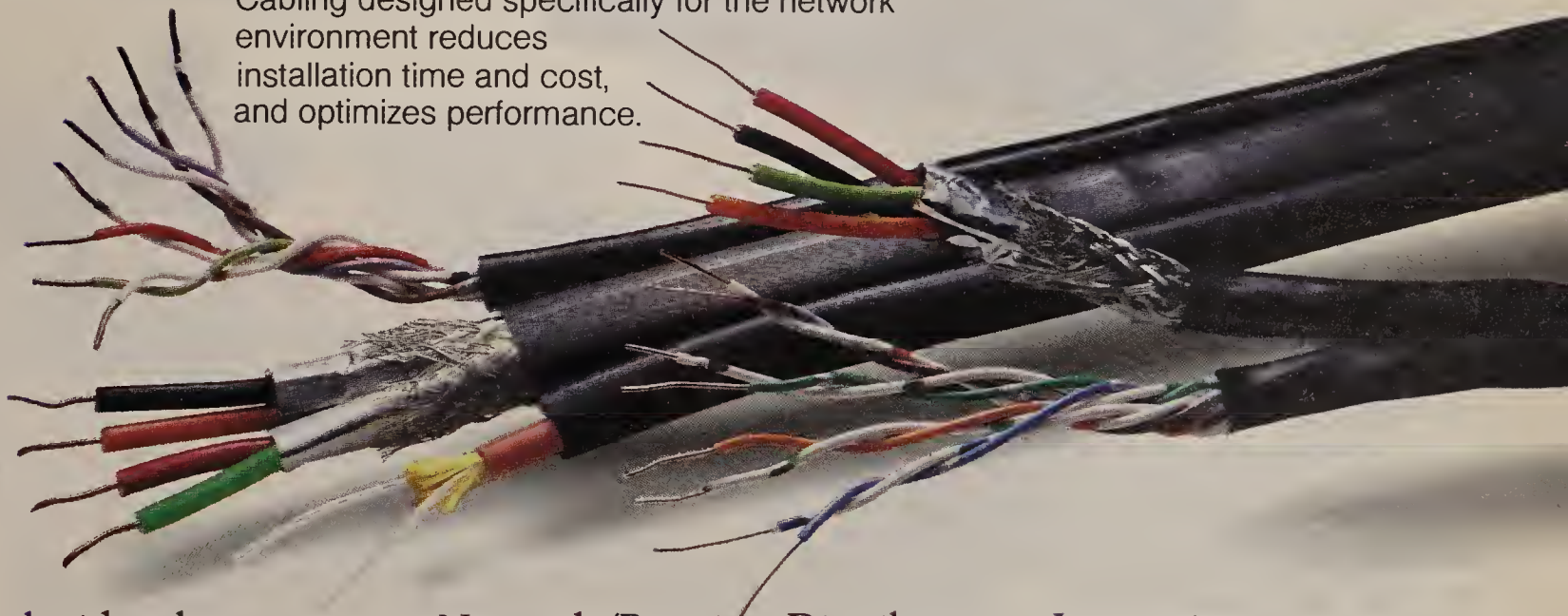


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Meganets

continued from page 52

early versions of the standard will accommodate DS1 and DS3 rates so that the first metropolitan-area networks, which are being set up by public carriers, will be compatible with existing copper wire telephone company networks.

The first private metro nets probably will be operated by large corporations at SONET's OC-3 rate, although in the future, metropolitan-area networks will be capable of operating at multigigabit speeds.

802.6/DQDB will support data, video and fixed bandwidth transmissions for digital voice. It will eventually support FDDI and channel-to-channel IBM mainframe communications as well. FDDI is a competing standard for private metropolitan-area

networks, but it is not likely to be used on public metro nets because its 100M bit/sec speed is not compatible with public carrier rates and FDDI Phase 1 does not provide fixed bandwidth for voice. FDDI 2 will provide fixed bandwidth but will not be compatible with FDDI 1.

Like FDDI, 802.6/DQDB uses a dual-ring configuration, but logically, it acts as a dual bus. Because it runs on a dual ring in both directions simultaneously, at OC-3 rate, 802.6/DQDB operates at twice the 155M bit/sec rate, or 310M bit/sec.

Delays that can occur while users wait for a token to come around on token-based systems such as FDDI could, under light loading conditions, become quite lengthy on metropolitan-area networks that extend for many miles.

"FDDI is basically a LAN," Mollenauer

says. 802.6/DQDB avoids this problem by allowing a user to transmit a message in one direction by simply sending a reservation in the opposite direction.

DQDB was developed by QPSX Systems, Inc., an Australian company, and has been adopted by the AT&T Network Systems Group. To avoid having their local loops bypassed by private metropolitan networks, the regional Bell holding companies are pushing their own DQDB-based service, called SMDS.

SMDS is a 45Mbit/sec, packet-switched, asynchronous transfer mode service that can accommodate LANs, private branch exchanges, fast data transfer, virtual private networks and metropolitan-area networks. The RBHCs are experimenting with it now and plan to begin offering SMDS gateways to metro nets in major cities later

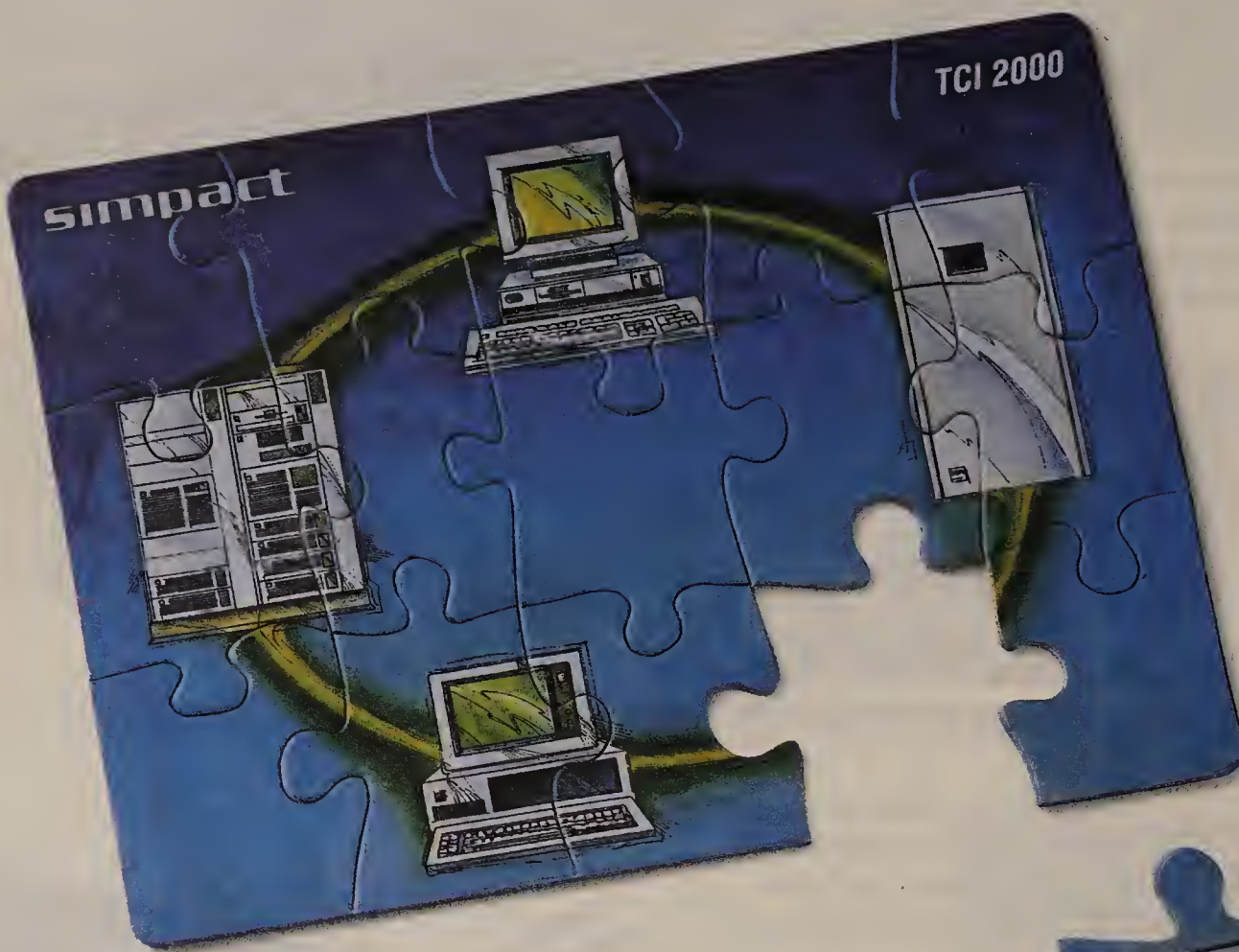
this year.

Although SMDS does not offer fixed bandwidth for voice, it adds address filtering, a technique that uses dedicated interfaces to ensure privacy as users' messages traverse a shared metro net backbone. Also available, for a fee, is a guarantee of access to a specified amount of bandwidth at all times, regardless of the traffic load on the metropolitan network.

To subscribers, SMDS will appear to be a subnetwork of their own LANs. They will be able to access SMDS by installing a board with a dedicated SMDS 802.6 standard interface on their equipment.

As broadband networking continues to evolve, its appeal to managers of high-traffic nets increases. Harried net managers may finally breathe a sigh of relief when the technologies, switching techniques and standards that are vital for broadband communications are up and running. **□**

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Global users eye trans-Soviet link plan

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However, the group may run into some problems winning the U.S. Department of Commerce's approval for an export license for the sophisticated fiber-optic transmission technology that would be needed for the project.

The consortium is expected to apply for that license this month.

Exports to the Soviet Union and Eastern Bloc countries are evaluated for their national security implications and must pass reviews by the U.S. State, Commerce and Defense departments, as well as the 17-nation Coordinating Committee on Multilateral Export Controls, based in Paris.

Although Commerce Secretary Robert Mosbacher has said he may consider loosening restrictions on exports to Hungary and Poland, he has not been as amenable to proposals for technology exports to the Soviet Union. **□**

Net helps police

continued from page 25

tification of people and belongings," Cole said.

Piecing together evidence in the Pan Am 103 bombing is somewhat like putting together a jigsaw puzzle with pieces strewn all over the world, said Chief Inspector David Iles of the Strathclyde Constabulary, former computer chief in the Lockerbie investigation.

The bombing, which killed 259 passengers and crew aboard Flight 103 and an additional 11 people on the ground, spread bodies and plane fragments over 850 square miles of Northern England and Scotland. In the ongoing investigation into the incident, allied police forces have conducted more than 15,000 interviews in 13 countries and have made inquiries in nearly 40 other countries.

"In days gone by, this sort of activity was carried out by a card index," Iles said. "It would have been very difficult to keep track of a card index with so much volume and updating." **□**

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NETWORKING SOLUTIONS

HP to unveil network control package

continued from page 2

run on top of the server software and let users manage multivendor devices on Transmission Control Protocol/Internet Protocol nets. HP said it is developing another OpenView application that will enable users to monitor and control multiple remote HP 3000 minicomputers.

In addition, HP is releasing its OpenView architecture specifications to enable developers and users to build applications that will run on top of OpenView Network Management Server.

Analysts said the announcements, which were expected since last fall ("HP preps Unix-based integrated OpenView," *NW*, Oct. 23, 1989), are helping HP keep

pace with its major integrated network management system competitors — IBM, Digital Equipment Corp. and AT&T — all of which have announced products.

"Basically, HP had to do something," said Paul Li, a senior consultant with Ernst & Young's Network Strategies, Inc., a Fairfax, Va.-based network consulting practice.

IBM already has NetView, which provides net management for IBM and non-IBM devices. DEC recently fleshed out its Enterprise Management Architecture by announcing a net management console called DEC Management Control Center (DECmcc) Management Station and DECmcc Director software that will collect data from disparate devices tied to DECnet.

AT&T has delivered products under its Unified Network Management Architecture, including an early version of Accu-

master Integrator software that integrates data from multiple net management systems on an Accumaster Consolidated Workstation.

Frank Dzubeck, president of Communications Network Architects, Inc., a Washington, D.C. consultancy, said, "This is a strong announcement for HP, just as DEC's recent announcement was big for it." But since neither HP's OpenView Network Management Server nor DEC's DECmcc Director have shipped, it is hard to judge their performance.

OpenView Network Management Server consists of four modules. The core module, called the Communications Infrastructure, directs the flow of data between the other three, called OpenView Event Management Services, OpenView Data Management Ser-

(continued on page 62)

AT&T outage locks up user nets

continued from page 4

yet to determine how much business the company may have lost.

Chuck Garrison, director of telecommunications for the Chicago Board Options Exchange, said the event will damage AT&T's image. "I think Wall Street's confidence in AT&T has been shattered," he said. "Some people who staunchly demanded AT&T service because it's reliable will be coming back and saying, 'Give me an alternative.'"

Garrison said he is not satisfied with AT&T's explanation of the problem and questions why network technicians were not able to isolate the glitch before it spread. "Obviously, AT&T has a problem because they didn't recognize the [glitch] and shut down in an orderly manner; they crashed," he said.

Union Pacific Railroad Co. took immediate action to mitigate service disruption, which for seven hours knocked out its AT&T 800 lines and an Integrated Services Digital Network Basic Rate Interface link at its 300-agent national customer service center in St. Louis. On a typical day, the center handles about 16,000 incoming customer calls.

"We took a proactive approach and sent an electronic message over our private SNA net to all customer service and sales representatives explaining what had happened to the AT&T net," said James Merrick, assistant vice-president of telecommunications systems for Union Pacific.

Employees were instructed to contact accounts and ask them to call in on the railroad's US Sprint 800 numbers. Union Pacific's St. Louis site and its Omaha headquarters are linked via T-3 fiber trunks to AT&T, MCI Communications Corp. and US Sprint points of presence.

Like First Union, Union Pacific said it is too soon to tell how much business it may have lost as a result of the failure. "It's difficult to measure the impact of the event because it took place on a holiday," Merrick said. The railroad will ask AT&T for credits to cover lost time. "AT&T has cooperated [with discounts] in the past. I'm sure they will this time too," he said.

But some big AT&T accounts contacted last week were apathetic about the carrier's plan to offer customers a full business day of discounted long-distance calling. "That's just wonderful," one telecommunications manager said sarcastically.

Although Union Pacific said it has no plans to replace AT&T with a rival service provider, Merrick expects other users will do so. "This is going to cost AT&T a lot of money. Companies that don't already use multiple carriers will probably split their service between AT&T, and US Sprint or MCI." □

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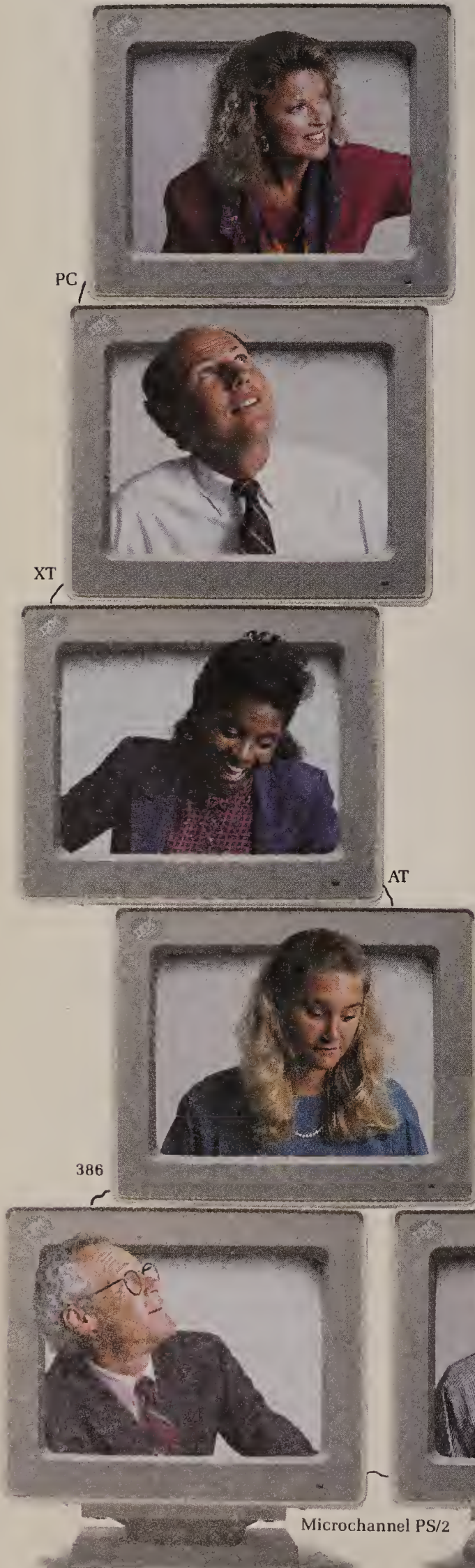
Letters

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that if I don't plan for every possible failure, Murphy will gladly step in. I cite Murphy's Law almost daily, not as a way to pass off blame, but as justification for the thorough testing I perform. I will gladly "overdesign" or "overtest" a system if I feel it will thwart Murphy.

Let's not always consider Murphy's Law as a crutch used by incompetents.

Robert Bybee
Principal engineer
Telecorp Systems
Norcross, Ga.



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Net staffers shift to serve users

continued from page 1

managers on fact-finding missions to discover end-user needs and objectives. They then report to planning and strategy groups, which determine how information technology can be used to enhance business operations.

Still others rely on less formal methods. They encourage network personnel to meet with users in other departments, such as purchasing, accounting, sales and manufacturing, to find out how they work. Armed with that knowledge, net personnel can help end users solve their problems or meet objectives through communications technology.

Last year, United Air Lines, Inc. decided its IS department wasn't close enough to end users, so it farmed out 10 people to other areas of the business. These application developers now report directly to managers who run such departments as flight operations, in-flight services and aircraft maintenance.

The end result, said David Nevers, senior telecommunications engineer at the airline, is that the company provides better support to end users and more quickly identifies technological solutions to business and operational problems. "The restructuring has forced our IS people to learn first-hand how the business operates," Nevers said. "This helps them design applications more in tune with user needs."

The one drawback is that technical people are now assigned tasks and evaluated by managers who may know little about IS and networking. This has made IS workers somewhat uncomfortable, Nevers said. But both groups — end users and IS staffers — think the benefits are worth the discomfort, he said.

A large consumer products company has taken the idea of re-assigning technical workers one step further. The company recently decided to include IS experts in customer account teams that serve the company's largest clients. These teams are composed of sales reps, logistics analysts and other specialists.

"This puts MIS out on the front lines next to the competition, where they are more likely to develop business-driven solutions," said a senior network manager at the company who asked not to be named. "It also gives the company greater flexibility to respond to market changes or a new competitive threat."

Take a user to lunch

Rather than restructuring the organization, other companies rely on more informal methods of integrating business and technology goals.

The telecommunications department at Great-West Life Assurance Co. has adopted the slogan, "Take a user to lunch," to improve rapport and communica-

tions between end users and members of the department.

"We realized we were operating more from a reactionary mode than a proactive one when it came to meeting user needs," said William Trout, senior telecommunications specialist at the Englewood, Colo.-based firm.

The program has been so successful that the department even set up a pilot program last year to get its telephone operators to talk to end users. Receptionists now have a better feel for what goes on in different departments and how to direct calls, Trout said.

Technical managers who seek out and question end users about what they do can learn to apply technology to meet customer needs, instead of making customers adapt to the technology, said Nancy Austin, coauthor of *A Passion for Excellence: The Leadership Difference* and president of Nancy K. Austin, Inc., a management consulting firm in Capitola, Calif. Austin was a featured speaker at the International Communications Association's 16th Annual Winter Seminar last week in Fort Lauderdale, Fla.

"The opportunity is ripe for network executives to be better listeners," she said.

Austin said managers too often look for "blockbuster" systems that can give their company a competitive edge. Instead, network professionals should listen to internal and external customers, and take incremental steps to improve service.

Great-West has a network architecture and planning group whose main purpose is to "turn business plans into technology plans," Trout said. One person in the group works full time visiting users and finding out how their departments operate and what their future requirements might be. The entire group then sifts through this information and tries to devise applications to help departments improve customer service and efficiency.

So far, the group has spearheaded the implementation of a corporatewide voice-messaging system and a voice response system, which speeds the processing of customer phone inquiries, Trout said.

New York Life Insurance Co. uses a similar fact-finding approach. The company assigns senior IS managers to work as business analysts at the company's 12 major profit centers. The analysts, who are selected because they have strong technical knowledge plus good interpersonal skills, gather at the corporate headquarters once a month to brainstorm and develop strategy.

"We first discuss what we've learned in the field and business strategy. Then we put on our technology hats and try to determine what new technologies, development tools and network strategies we can apply and in what time frame," said Thomas Pettibone, vice-president of IS at the New York-based company. □

Oracle bases net on Netrix switch

continued from page 2

tor of marketing for Oracle's Network Products Division.

Today, Oracle has two distinct networks that support only North American sites and the U.K., said John Martin, senior manager of integration services for the company. The first is based on statistical multiplexers, uses line speeds up to 56K bit/sec and supports communications between asynchronous devices and the corporate data center here.



Oracle's Gene Shklar

The other network, which has evolved gradually over the years, "is a giant bridged LAN that is not manageable and has grown in a patch-quilt way," Martin said.

That network only links LANs at sites within the U.S. and U.K., but the new backbone will support X.25 connections among LANs using routers supplied by either Cisco Systems, Inc. or Wellfleet Communications, Inc., depending on the outcome of an evaluation currently under way.

That will be an important boost for the company, which relies heavily on electronic mail to conduct its business, Martin said. In the 18 months he's been with Oracle, Martin said a paper memo has yet to cross his desk.

"Oracle is a company that runs on E-mail," he said. "If you're not on E-mail in Oracle, you're not doing business. That's why this [network] is very important."

Oracle uses a distributed computing strategy, based on minicomputers and LANs from multiple vendors, as well as its own distributed data base software, Shklar said. That strategy gives each local site its own processing power for most applications.

Martin said four protocols will be routed via the X.25 backbone: Internet Protocol, Digital Equipment Corp.'s DECnet, Apple Computer, Inc.'s AppleTalk and Xerox Corp.'s Xerox Network Systems. The backbone will support circuit-switched file transfers from the LANs to corporate mainframes here and in London.

The backbone will also help Oracle eliminate multiple data lines that cover the same territory, contributing to the \$120,000 per month in line costs the new

network is expected to save Oracle in North America and the U.K., Martin said.

Part of that savings will come from the fractional T-1 links the company is installing, he said. Support for fractional T-1 was an important factor in the selection of the #1-ISS. Oracle headquarters here and sites in Bethesda, Md., Chicago and Toronto will be linked in a mesh design with fractional T-1 links supplied by AT&T, Martin said.

The service will cost about one-fifth of what the company now pays for digital data service links, which operate at only 56K bit/sec instead of the 64K bit/sec supplied under fractional T-1.

To support its international sites, Oracle plans fractional T-1 links to #1-ISS nodes in Paris and London via the Private Trans-Atlantic Telecommunications (PTAT) and Trans-Atlantic Telecommunications-8 (TAT-8) cables. Additional #1-ISS nodes will be installed in DeMeern, Netherlands, and Munich, West Germany. The London and Paris nodes will act as gateways to the Infonet public packet network, and all four nodes will act as hubs for lower speed lines feeding in from surrounding areas.

Infonet will also be used to reach sites in the Far East and Eu-

packet and circuit switch on one card. The #1-ISS has no central processor but instead relies on the combined power of the SPMs. That means users can install extra SPMs within a single switch to provide disaster recovery should one or more SPMs fail.

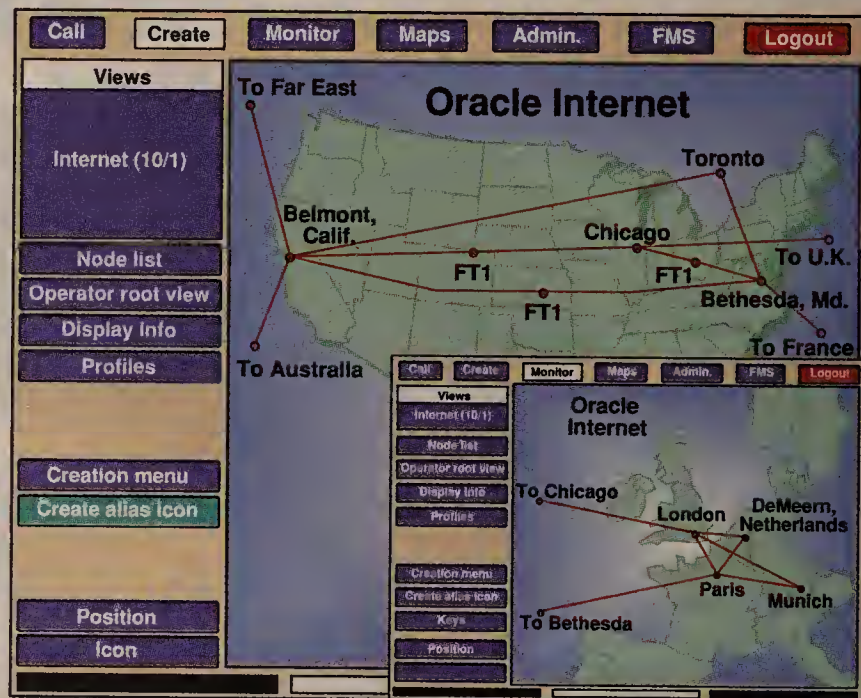
Users can alternate between

"Oracle is a company that runs on E-mail," Martin said. "If you're not on E-mail in Oracle, you're not doing business."

▲▲▲

packet- and circuit-switching mode through software changes in the switch's network management system. In this way, #1-ISS ports, for example, can be configured for circuit switching just long enough to complete a file transfer, then be converted back to X.25, Martin said.

That Netrix net management system, which is based on a Hewlett-Packard Co. Apollo Systems



GRAPHIC BY SUSAN SLATER

SOURCE: ORACLE CORP., BELMONT, CALIF.

Net management screen showing Oracle's global network.

rope. Australia will be supported via a 56K bit/sec satellite link from both Belmont and London.

The company will also use some circuit-switched links, however, for applications such as file transfers to mainframes that perform better over circuit-switched links than packet-switched links.

Oracle opted for the Netrix #1-ISS in part because the product could support both circuit and packet switching. Vendors including Hughes Network Systems, Inc., Telematics International, Inc., Network Equipment Technologies, Inc. and Northern Telecom, Inc. offered to support both circuit and packet switching but not in the same switch, which made the Netrix switch more cost-effective, Martin said.

The heart of the #1-ISS is its Switching and Processing Modules (SPM), which combine a

Division 3500 Series workstation, was another major reason Oracle opted for the #1-ISS.

"The entire network has to be able to be managed and monitored from a single site, and that site has to move around the world as the sun sets," Shklar said.

The Netrix net management system includes an easy-to-use graphical user interface.

Netrix uses graphics at virtually every level of detail, while other systems will show problems graphically but force users to enter text commands in order to fix them, he said. The Netrix system also lets users configure the network by drawing a graphical network representation on the Apollo from which routing tables are automatically generated. Other systems make users draw network representations and enter text-routing tables. □

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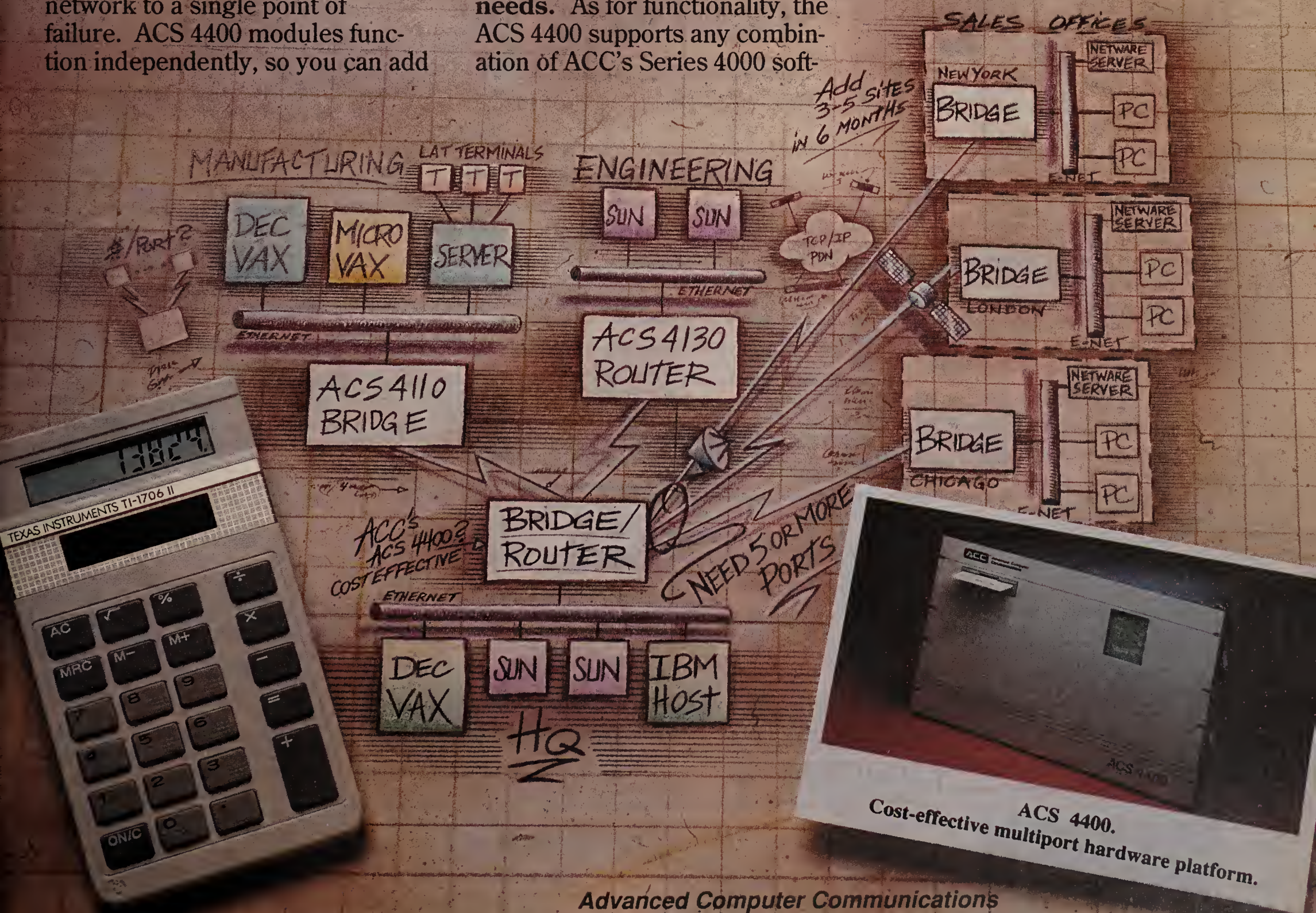
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HP to unveil network control package

continued from page 58

vices and a new version of OpenView Windows.

The OpenView Event Management Services module collects network management data from multivendor devices, and that data is used to update node status on the workstation screen.

The server software will initially collect data from devices that support the Simple Network Management Protocol, which is used to manage TCP/IP networks, and the Common Management Information Protocol over TCP/IP, which is an implementation of the Open Systems Interconnection's Common Management Information Protocol used to manage TCP/IP nets.

In the future, HP will add support for the protocols currently being defined by the OSI/Network Management Forum, a group of vendors devising a common implementation of OSI net management standards.

The OpenView Data Management Services module provides a common data base structure in which performance, configuration and alarm information about multivendor devices is stored.

Windowing

Lastly, the new version of OpenView Windows has two parts, one that runs on the server and one that runs on client workstations supporting the X/Window System or the Open Software Foundation's Motif. OpenView Windows retrieves data from the server and builds a graphical map of the network that displays icons repre-

sented network devices and data about those devices.

The OpenView Network Node Manager application, which runs on top of the OpenView Network Management Server, enables users to configure as well as detect and isolate faults in TCP/IP devices.

OpenView Network Node Manager includes a node discovery feature that automatically collects network address information from every node on a TCP/IP net, builds a node data base and draws a net map that is displayed on the workstation.

A single-user license for OpenView Network Management Server, which includes an application development tool kit, costs \$25,000. The license fee for each client is \$5,000. OpenView Network Node Manager software will be priced up to \$15,000, depending on the HP 9000. **E**

US Sprint set to unveil new bill service

continued from page 1

competitive weapon for US Sprint. It'll thrust them to the front of the long-distance market in terms of billing," said Robert Self, founder of Market Dynamics, Inc., a New York-based tariff analysis firm.

IPS will give US Sprint flexibility in designing new services and redesigning current offerings, Self said. "Services are basically permutations of billing systems." Nice Corp., an early user of the IPS data access feature, said the service has helped the company identify traffic trends at its 2,000-agent telemarketing service bureau in Ogden, Utah.

Nice uses an on-site personal computer emulating an IBM 3270 terminal to dial into IPS and access traffic data on a US Sprint IBM mainframe.

"IPS lets us analyze basic traffic data, including the number of calls answered and the number turned away, on an hourly basis, for our 600 US Sprint 800 lines. This information helps us identify traffic patterns and lets us staff accordingly," said Richard Clements, telecommunications manager and engineer for Nice.

The firm's agents field calls for companies that run television advertisements accompanied by an 800 number.

Nice, one of the nation's largest telemarketing service bureaus, began using IPS in November. "It has really worked quite well for us," Clements said. "We've had no problems with the system."

With IPS, Nice can view traffic data less than one day after it has been collected, he noted.

US Sprint's Smith said the carrier began cutting customers over to the new system about two months ago and it hopes to have all users migrated by the end of the year. The company declined to say how many customers have been cut over to date.

Through IPS, customers will receive a single bill covering all switched and dedicated services provided by US Sprint, as well as data services offered by Sprint Data Group, formerly known as Telenet Communications Corp.

Two-phase introduction

IPS is being introduced in two phases, according to Smith. In the first phase, US Sprint will provide the single bill and the management reports on any requested media, including magnetic tape, disk and paper.

The reports will accompany the bill or arrive up to three days later.

In the second phase, users will be given access to traffic data on IPS from an on-site terminal.

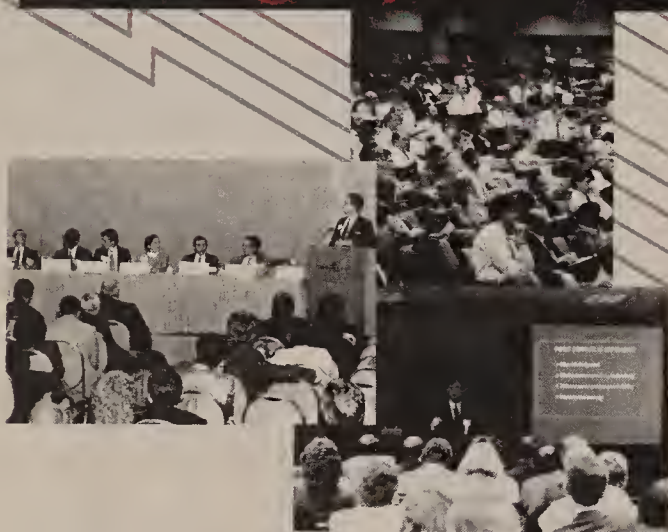
US Sprint would not say if it will charge users extra for the billing services. Analysts predicted the carrier will not charge for the single bill but might charge for any bill customization.

They also said IPS will be a base on which US Sprint can build a competitive edge.

"The new system will allow US Sprint to bring all services under one umbrella discount plan and automatically calculate the applicable discount, something AT&T and MCI can't do now," said Daniel Briere, president of TeleChoice, Inc., a Manchester, Conn.-based consultancy.

"This would give current US Sprint customers a major incentive to bring all their traffic to US Sprint," Briere said. Carriers can't offer this type of discount plan until they have the billing system to support it, he added. **E**

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Top Novell execs discuss strategy

continued from page 1

ware arena, they are outgrowing us, and they should be. From the day Novell opened its doors, we said we were in the software business.

Everything we did in hardware was just to sell more software, and we said we'd ultimately be out of the hardware business. You can't expect to make much money in hardware because there are too many people doing it, including 3Com.

3Com spends too much time worrying about us when they ought to be worrying about how they'll compete with Compaq [Computer Corp.] and Hewlett-Packard [Co.] in the systems arena.

We've never felt that 3Com was a competitor except at the software level.

Actually, we love 3Com, and we hope they'll sell some of our products.

We sold quite a few of 3Com's products, including Ethernet adapters, and we were their largest reseller for a long time.

What's Novell's biggest weakness?

Miller: Service and support. The fact that we're the biggest network operating system supplier means that our service resources have been stretched pretty thin. But we are taking steps to bolster customer and dealer support.

We're adding more service and support people within our organization, plus we've added a 24-hour hotline service. This is especially important to users and dealers who are working with the technically more complicated NetWare 386.

We're also establishing training sessions for dealers and distributors so they can more effectively service customers.

What's on your agenda for NetWare in the '90s?

Bills: We intend to ensure that NetWare will remain *the* server platform in the '90s. IBM will absolutely dominate the host environment, Microsoft will dominate the desktop environment, and we will dominate the servers.

NetWare shines in the areas of transaction processing, communications I/O, system fault tolerance and real-time processing. Another key feature that will determine NetWare's success as the server platform of choice is that on a NetWare LAN, users of different cultures — DOS, Macintosh, Unix — can get to files transparently.

A Unix user can get to a file on a NetWare server, and it looks like a Unix file.

By contrast, in the OS/2 or LAN Manager environment, they cannot share the same file. An eight-character DOS file won't be recognized by OS/2, and a 256-character OS/2 file won't be recognized by a DOS machine.

What's the status of Named Pipes for DOS? There are rumors that it's already done and rumors that have you abandoning it altogether. What's true?

Miller: The truth is we started working on it two years ago and put it on the back burner for lack of demand. In the past two years, we've only had two major users request Named Pipes for DOS.

What we've been concentrating on instead is global naming services, TCP/IP support and increasing our Apple Macintosh connectivity.

I'm not ruling out the possibility of doing Named Pipes for DOS, but we're not going to do it unless or until we see significant user demand.

Will you deliver Server Message Block (SMB) support?

Bills: There will be third parties that create SMB support for our products, and we'll give them the tools they need to make it happen.

One reason [for Novell] to support SMB would be if DOS connectivity were SMB-standard, and that isn't true.

Another reason would be if IBM said that SMB is a standard, but they haven't. IBM says that LU 6.2 is the standard, and NetWare supports LU 6.2.

What's next after NetWare 386?

Noorda: Long-term, NetWare 586, and we're looking at the [Reduced Instruction Set Computer] market.

We intend to ensure that NetWare will remain *the* server platform in the '90s. IBM will dominate the host environment, Microsoft will dominate the desktop, and we will dominate the servers.

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Short term, we're concentrating on enhancements to NetWare 386, as well as introducing more NetWare Loadable Modules (NLM) [see "NetWare to get global name service, other new features," page 4].

What's the difference between Novell's approach to networking and the strategy of your chief competitors — Microsoft Corp. and 3Com Corp.?

Noorda: They operate very differently from us. They force their OEM customers to pay an up-front licensing fee. Once the OEMs make the substantial monetary commitment, they have to back it up by selling products to recoup their investment.

Our OEMs don't pay up-front

fees; Novell works with them to develop the products.

Over the years, we've had as many as 60 OEMs, and we currently have about 33; it's a fluid number. We don't force our OEMs to do a lot of work. We develop NetWare, help them port it into their environment and do most of the design work ourselves. Microsoft does practically none once they've sold the OEM agreement.

The main reason 36 OEMs are supporting LAN Manager is that there's an apparent endorsement by IBM of Microsoft's products.

The reason Compaq and others have signed on is that, in order to compete in the IBM environment, people have to say they'll support the same level of products.

Microsoft capitalizes very strongly on its association with IBM. The end user, by and large, is still in a quandry trying to decide whether to choose LAN Manager or NetWare, but the OEMs have to hedge their bets.

As Novell heads into the '90s, how will it help users decide to choose NetWare over rival network operating systems?

Noorda: Our strategy is simple and straightforward: to deliver better and more reliable products. We're just going to stay the course.

It comes down to better technology, aggressive and smart marketing, and things that are consistent with Novell's mission statement — that is, to accelerate the growth of the distributed processing segment of the information management system industry.

Far from being a big threat, we

[and] we'll help them and Microsoft with their technology if they'll let us.

Have you ever approached either of these two companies with this offer?

Noorda: As far back as 1983, we went to 3Com with the offer to help them design their network operating system. In exchange, we hoped they'd pick up some of our parts.

I visited Bob Metcalfe [3Com's vice-chairman] at the 3Com booth at the [National Computer Conference] trade show in '83. I said Novell would like to help 3Com sell more adapters, and we'd like to port NetWare onto



Novell's Raymond Noorda

their systems. He asked me to leave the booth, saying we were competitors and shouldn't be doing business together.

We wanted to forge links to 3Com's EtherShare. We kept going back to see them at their Santa Clara [Calif.] headquarters in 1984, '85 and '86.

We never did receive any convincing rationale about why they didn't want to do business with us.

Now 3Com is in the news saying they're going to establish connectivity between 3 + Open LAN Manager and NetWare.

Noorda: Yes, both Darrell Miller and Kanwal Rehki are now talking to 3Com. I don't care who takes the credit for it; I only care that it gets done. In fact, we're giving them a lot of help on that score; our engineers are working with their engineers to help them get it right.

What's your position on the Microsoft/Ashton-Tate Corp./Sybase, Inc. SQL Server?

Bills: Somehow people have been led to believe that for SQL Server to work, you have to have LAN Manager because Sybase is SQL.

Sybase is one supplier of an SQL engine; SQL is the point as far as data base standards. And the SQL engine that performs the best will be the one that wins.

For Sybase to win, they'll have to meet their competition; if their competition writes to an NLM, you'd better believe that Sybase will write a NetWare NLM to get users' business.

There is a rumor making the rounds that Novell and Sybase are working on an NLM version of SQL Server. True or false?

Noorda: We are having discussions with them and other data base vendors, but we can't comment on specific discussions.

Bills: We're talking with everybody. It's very easy to write an SQL data base as a NetWare NLM. At Comdex/Fall '89, we had at least a dozen NLM developers, and what they said was it took them a year or longer to port an SQL data base to OS/2, compared with just weeks to port to NetWare.

We can't determine when the product/application will be developed. All we can do is make sure that it's easy for them to write an SQL data base as a NetWare NLM.

Still, for whatever reason, your data base message isn't getting out to the industry in any cohesive fashion.

Bills: You're right, and the reason for that is that the press and analyst community is overwhelmed by the perceived partnership of Microsoft and IBM.

What's Novell's strategy in terms of competing against IBM?

Bills: We don't view IBM as a rival. We do more to help IBM sell equipment than any vendor in the LAN industry.

In the IBM connectivity arena, we provide a multitude of services. In 1989, we sold more SNA gateways than any other company — about 4,000. In 1990, we'll at least triple SNA sales to Fortune 100 users.

We have management tools that enable users to manage host sessions, and at the [Application Program Interface] level, we support IBM standards. Any IBM user can use Novell NetWare to solve problems now and still maintain their IBM strategic compatibility.

Noorda: Another thing most people aren't aware of is that IBM is one of Novell's largest customers. IBM buys NetWare from us to sell along with its Token-Ring LANs to its customers in the K-through-12 education market.

What's your growth forecast this year? Do you anticipate any slowdown in demand for NetWare? Will you effect any cost cutting measures?

Miller: We're forecasting 20% growth this year, which is very healthy and manageable. We don't anticipate any extraordinary cost-cutting measures, although we're constantly looking for ways to trim unneeded expenses.

We're still doing selective hires, especially in our engineering and service support organizations, and we're not planning any hiring freezes or layoffs. ■

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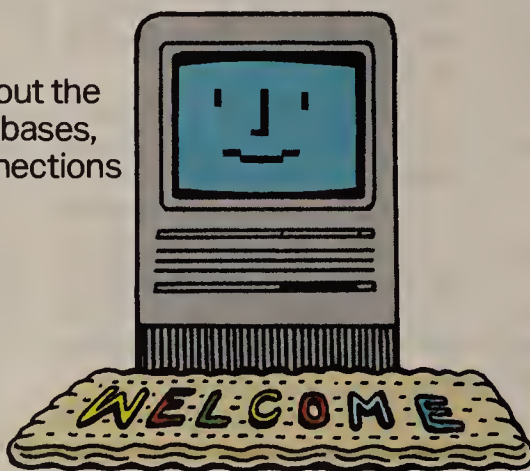


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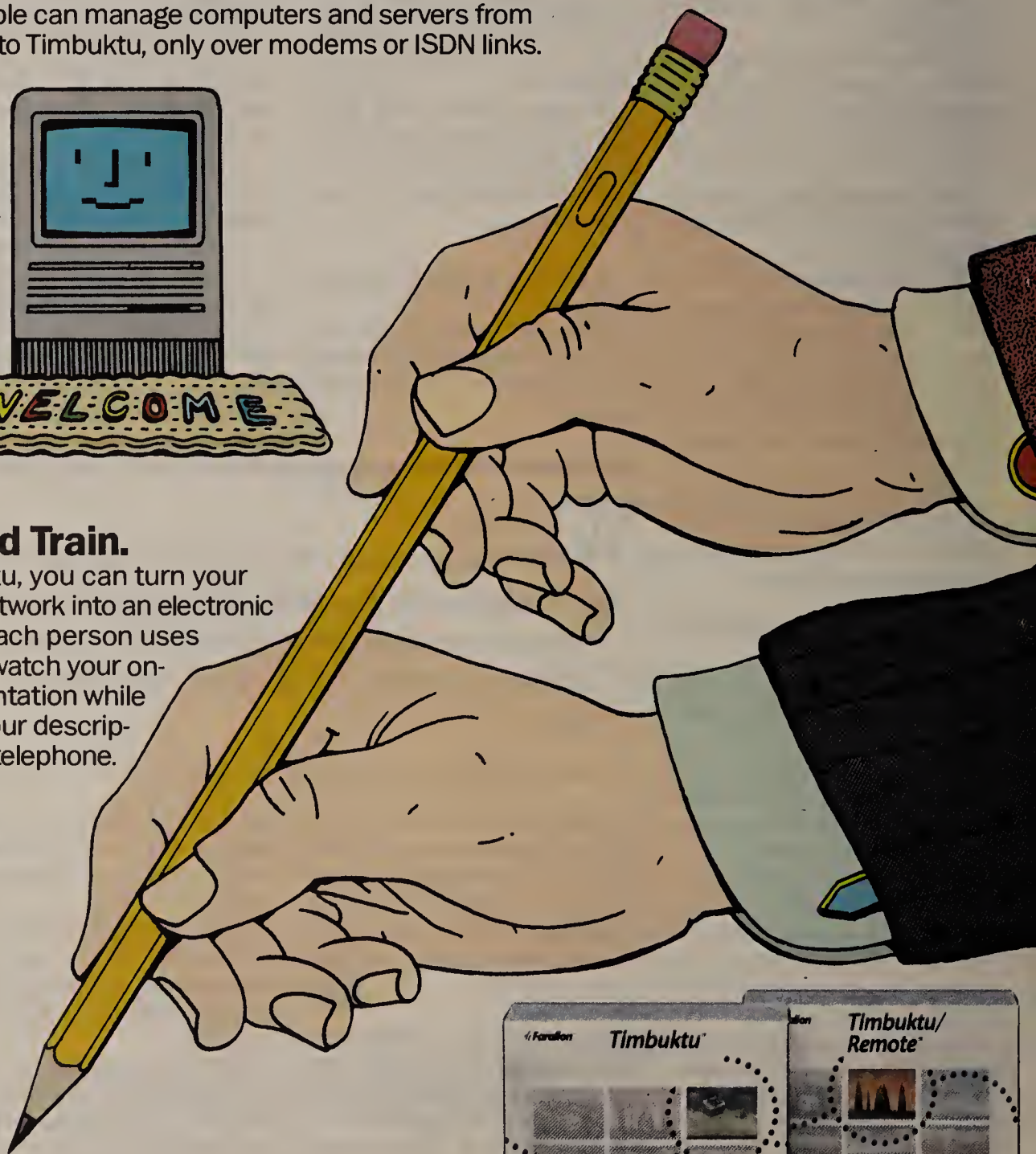
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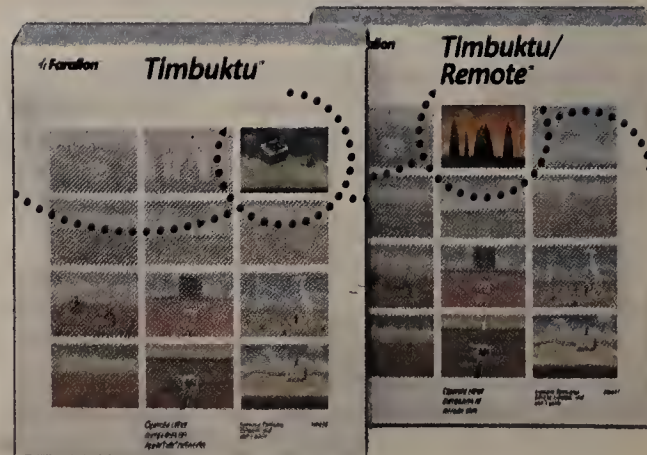
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